

**Brendan Nelson
Group Chairman**

Chair of the Group Audit Committee, Chair of the Nomination & Corporate Governance Committee, member of the Group Risk Committee, and member of the Group Technology and Operations Committee

Appointed to the Board: 1 September 2023
Group Chairman since: 1 October 2025

Skills and experience: Brendan has extensive experience in financial services, gained through leadership positions at global firms and senior appointments on the Boards of global organisations.

Career: Brendan spent over 25 years at KPMG LLP, where he was admitted as a Partner in 1984. During his time at KPMG, he held various positions, including Global Chairman of Banking and Global Chairman of Financial Services. He served on the KPMG UK Board, starting in 2000. He became a Vice Chairman in 2006 – a position he held until his retirement.

From KPMG in 2010. He served as non-executive Director on the Boards of bp plc, from 2010 to 2021, and NatWest Group plc, from 2010 to 2019. He was Chairman of the Audit Committee at both companies.

Brendan is a qualified Chartered Accountant. He was President of the Institute of Chartered Accountants of Scotland from 2013 to 2014. He was a member of the Financial Services Practitioner Panel and the Financial Reporting Review Panel of the UK Financial Reporting Council.

He currently serves as a non-executive Director of the Group's subsidiary, HSBC UK Bank plc.

External appointments:

- Chairman of BP Pension Trustees Limited
- Director of the Institute of International Finance