

Brendan Nelson

**Group Chair, Chairman of the Group Audit Committee,
Chairman of the Nomination & Corporate Governance
Committee, member of the Group Risk Committee, and
member of the Group Technology and Operations Committee**

Brendan Nelson was appointed to the Board on 1 September 2023 and assumed the role of Group Chair on 1 October 2025 on an interim basis. His UK and international financial and auditing expertise, and significant experience in auditing and as audit chair of UK-listed companies, are particularly valuable given the evolving audit, regulatory and disclosure environment in which the Group operates.

Mr Nelson spent over 25 years at KPMG LLP after he was admitted as a partner in 1984. He served on the KPMG UK board from 2000 and became Vice Chairman in 2006, a position he held until his retirement from KPMG in 2010. During his time at KPMG, he held various senior positions, including Global Chairman of Banking and Global Chairman of Financial Services.

He previously served as non-executive director on the boards of bp plc and of NatWest Group plc and a number of its subsidiaries. He also previously served as an independent non-executive director and chairman of the audit committee of Ulster Bank Ireland DAC.

Mr Nelson is currently chairman of BP Pension Trustees Ltd. In addition, he serves as a non-executive director of the Group's subsidiary, HSBC UK Bank plc.

Mr Nelson is a qualified Chartered Accountant. He was previously a member of the Financial Services Practitioner Panel, the Financial Reporting Review Panel of the UK Financial Reporting Council and was President of the Institute of Chartered Accountants of Scotland from 2013 to 2014.