

8 November 2016

APPOINTMENT OF ELAINE ARDEN AS GROUP HEAD OF HUMAN RESOURCES

Elaine Arden will be appointed as Group Head of Human Resources in 2017, effective from a date to be confirmed.

Elaine joins HSBC from RBS where she currently holds the same role. She has 26 years' experience in human resources in the banking industry.

Elaine will join as a Group Managing Director and will report to Stuart Gulliver, HSBC Group Chief Executive. She will also sit on the Group Management Board.

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Notes to editors:

The HSBC Group

HSBC Holdings plc, the parent company of the HSBC Group, is headquartered in London. The Group serves customers worldwide from around 4,400 offices in 71 countries and territories in Europe, Asia, North and Latin America, and the Middle East and North Africa. With assets of US\$2,557bn at 30 September 2016, HSBC is one of the world's largest banking and financial services organisations.

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