

18 March 2026

HSBC Holdings plc

Pam Kaur speaks at Investor Conference

Pam Kaur, Group Chief Financial Officer of HSBC Holdings plc, is speaking today at the Morgan Stanley European Financials Conference in London.

A webcast replay will be available later today at: <https://www.hsbc.com/investors/results-and-announcements/investor-events-and-presentations>.

Note to editors:

HSBC Holdings plc

HSBC Holdings plc, the parent company of HSBC, is headquartered in London. HSBC serves customers worldwide from offices in 56 countries and territories. With assets of US\$3,233bn at 31 December 2025, HSBC is one of the world's largest banking and financial services organisations.

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