



HSBC HOLDINGS PLC

List of Directors and their Role and Function

The members of the Board of Directors of HSBC Holdings plc are set out below:

Executive Directors

Douglas Jardine FLINT, CBE (Group Chairman)
Stuart Thomson GULLIVER (Group Chief Executive)
Iain James MACKAY (Group Finance Director)
Menasey Marc MOSES (Group Chief Risk Officer)

Independent non-executive Directors

Kathleen Louise CASEY
Safra Ada CATZ
Laura May Lung CHA, GBS
Marvin Kin Tung CHEUNG, GBS, OBE
Sir Jonathan Douglas EVANS
Joachim FABER
Rona Alison FAIRHEAD, CBE
Renato FASSBIND
William Samuel Hugh LAIDLAW
John Phillip LIPSKY
Janis Rachel LOMAX
Sir Simon Manwaring ROBERTSON (Deputy Chairman and senior independent non-executive Director)
Jonathan Richard SYMONDS, CBE

There are eight Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee

Renato FASSBIND (Chairman)
Kathleen Louise CASEY
Marvin Kin Tung CHEUNG, GBS, OBE
Janis Rachel LOMAX

Group Remuneration Committee

Sir Simon Manwaring ROBERTSON (Chairman)
Renato FASSBIND
William Samuel Hugh LAIDLAW
John Phillip LIPSKY
Jonathan Richard SYMONDS, CBE

Group Risk Committee

Joachim FABER (Chairman)

John Phillip LIPSKY

Janis Rachel LOMAX

Nomination Committee

Sir Simon Manwaring ROBERTSON (Chairman)

Laura May Lung CHA, GBS

Rona Alison FAIRHEAD, CBE

William Samuel Hugh LAIDLAW

John Phillip LIPSKY

Financial System Vulnerabilities Committee*

Sir Jonathan Douglas EVANS (Chairman)

Kathleen Louise CASEY

Rona Alison FAIRHEAD, CBE

Sir Simon Manwaring ROBERTSON

* plus five advisors, who are non-director members

Conduct & Values Committee

Janis Rachel LOMAX (Chairman)

Laura May Lung CHA, GBS

Sir Jonathan Douglas EVANS

Jonathan Richard SYMONDS, CBE

Chairman's Committee

Douglas Jardine FLINT, CBE (Chairman)

Sir Jonathan Douglas EVANS

Joachim FABER

Renato FASSBIND

Stuart Thomson GULLIVER

Janis Rachel LOMAX

Iain James MACKAY

Menasey Marc MOSES

Sir Simon Manwaring ROBERTSON

Group Management Board**

Stuart Thomson GULLIVER (Chairman)

Iain James MACKAY

Menasey Marc MOSES

** plus the Group Managing Directors, who are non-director members

23 May 2014