HSBC

HSBC HOLDINGS PLC

List of Directors and their Role and Function

The members of the Board of Directors of HSBC Holdings plc are set out below:

Executive Directors
Douglas Jardine FLINT, CBE (Group Chairman)
Stuart Thomson GULLIVER (Group Chief Executive)
Iain James MACKAY (Group Finance Director)
Menasey Marc MOSES (Group Chief Risk Officer)

Independent non-executive Directors
Safra Ada CATZ
Laura May Lung CHA, GBS
Marvin Kin Tung CHEUNG, GBS, OBE
John David COOMBE
Sir Jonathan Douglas EVANS
Joachim FABER
Rona Alison FAIRHEAD, CBE
Renato FASSBIND
James Wyndham John HUGHES-HALLETT, CMG, SBS
William Samuel Hugh LAIDLAW
John Phillip LIPSKY
Janis Rachel LOMAX
Sir Simon Manwaring ROBERTSON (Deputy Chairman and senior independent non-executive Director)

There are seven Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee
John David COOMBE (Chairman)
Marvin Kin Tung CHEUNG, GBS, OBE
Renato FASSBIND
Janis Rachel LOMAX

Group Remuneration Committee
Sir Simon Manwaring ROBERTSON (Chairman)
John David COOMBE
Renato FASSBIND
William Samuel Hugh LAIDLAW

Group Risk Committee
Joachim FABER (Chairman)
John David COOMBE
John Phillip LIPSKY
Janis Rachel LOMAX

Nomination Committee
Sir Simon Manwaring ROBERTSON (Chairman)
Rona Alison FAIRHEAD, CBE
James Wyndham John HUGHES-HALLETT, CMG, SBS
John Phillip LIPSKY

Financial System Vulnerabilities Committee*
Rona Alison FAIRHEAD, CBE (Chairman)
Sir Simon Manwaring ROBERTSON
Sir Jonathan Douglas EVANS

* plus five advisors, who are non-director members

Chairman's Committee
Douglas Jardine FLINT, CBE (Chairman)
John David COOMBE
Joachim FABER
Rona Alison FAIRHEAD, CBE
Stuart Thomson GULLIVER
Iain James MACKAY
Menasey Marc MOSES
Sir Simon Manwaring ROBERTSON

Group Management Board**
Stuart Thomson GULLIVER (Chairman)
Iain James MACKAY
Menasey Marc MOSES

** plus the Group Managing Directors, who are non-director members

3 January 2014