#### **HSBC** Holdings plc



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This presentation contains non-GAAP financial information. Reconciliation of non-GAAP financial information to the most directly comparable measures under GAAP are provided in the 'Reconciliation of reported and underlying profit before tax' supplement available at www.hsbc.com.

#### Agenda



- Progress on strategy Asia
- 2011 interim financial highlights
- Resilient economies H2 11 outlook
- Strong platform for sustainable growth
- Improve cost-efficiency and organisational effectiveness
- Outlook

Progress on strategy – Asia



On track towards strategy goals

#### Strong results from diversified revenues

- Asset and deposit growth
- Strong quality loan portfolio
- Focus on non-interest income

**RMB expertise and global connectivity delivering new business** 

**Investing for sustainable growth while improving efficiencies** 

### 2011 interim financial highlights – HSBC Group



Summary financial					/ (worse)	Financial				
highlights	H1 10	H2 10	H1 11	H1 / H1	H1 / H2	ratios (%)	H1 10	H2 10	H1 11	KPI
Reported PBT (USDbn)	11.1	7.9	11.5	3	45	Return on average ordinary shareholders' funds	10.4	8.9	12.3	12–15 <sup>2</sup>
EPS	0.38	0.35	0.51	34	46	Cost efficiency ratio	50.9	59.9	57.5	48–52
(USD)						Advances-to- deposits ratio	77.9	78.1	78.7	<90
Dividends¹ (USD)	0.16	0.20	0.18	13	n/a	Core tier 1 ratio	9.9	10.5	10.8	9.5–10.5 <sup>3</sup>

1 In respect of the period

2 Basel III basis

3 Assumed common equity tier 1 ratio under Basel III

### 2011 interim financial highlights – HSBC in Asia



Reported pre-tax profits of USD6.8bn, up 16% vs H1 10		Financial highlights	НК	RoAP	Asia	% vs H1 10
PBT, H1 11 (USDbn, reported)		Net fee income (USDbn)	1.6	1.1	2.7	17
3.1	Rest of Asia-Pacific	Loans and advances (net) <sup>1</sup> (USDbn)	159	121	281	36
3.7	■ Hong Kong	Customer deposits <sup>1</sup> (USDbn)	306	169	474	15
		AD ratio <sup>2</sup> (%)	52	72	59	n/a

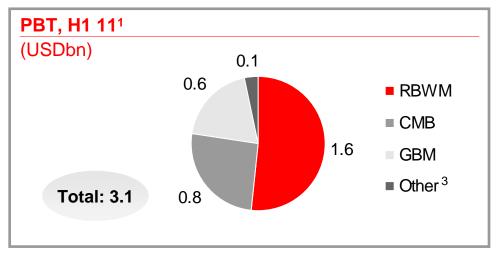
1 Numbers not adjusted for rounding

2 49.9% AD ratio in H1 10

## Hong Kong



	H1 10 <sup>1</sup>	H2 10 <sup>1</sup>	H1 11 <sup>1</sup>
Profit / (loss) before tax (USDbn)	2.8	2.7	3.1
Cost efficiency ratio (%)	40.7	47.1	43.2
Return on risk-weighted assets <sup>2</sup> (%)	4.9	4.9	5.6
Advances-to-deposits ratio (%)	41.7	47.3	52.1



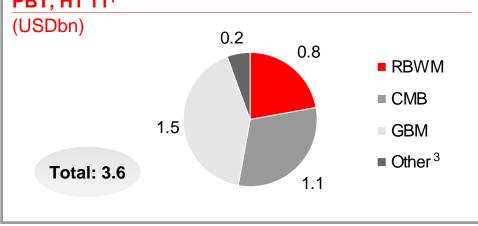
- Volume-driven and trade-related growth in CMB and GBM, with a significant increase in cross-border referrals with mainland China
- Strong sales in Wealth Management products
- Asset spreads narrowed due to competitive pressures
- Continued good credit quality
- Investment in staff and systems and wage inflation driven cost growth

- 1 Underlying basis
- 2 Profit before tax basis
- 3 Other includes GPB and Other Customer Groups

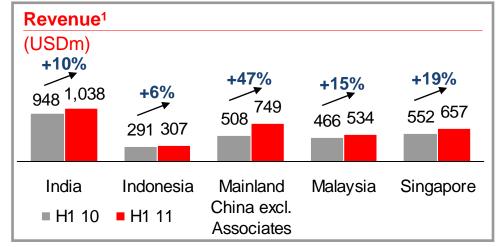
#### **Rest of Asia-Pacific**



	H1 10 <sup>1</sup>	H2 10 <sup>1</sup>	H1 11 <sup>1</sup>
Profit / (loss) before tax (USDbn)	2.9	3.0	3.6
Cost efficiency ratio (%)	56.1	57.6	54.9
Return on risk-weighted assets <sup>2</sup> (%)	3.1	2.8	3.1
Advances-to-deposits ratio (%)	67.1	69.0	72.0
PBT, H1 11 <sup>1</sup>			



- Growth in GBM and CMB loan and trade volume
- Wealth Management revenue growth in RBWM
- LICs fell in RBWM
- Costs rose from increased FTE, higher volumes and wage inflation
- Contribution from associates up



- 1 Underlying basis
- 2 Profit before tax basis
- 3 Other includes GPB and other customer groups

#### League tables<sup>1</sup>



# No 1 in offshore RMB bonds with 24.5% market share in H1 11

Rank	Underwriter	Amount (USDm)	Issues	Market share
1	HSBC	19,777	34	24.5%
2	Standard Chartered	8,273	21	10.2%
3	Deutsche Bank	7,050	13	8.7%
4	RBS	7,015	13	8.7%
5	JP Morgan	6,200	7	7.7%

# No 1 in Hong Kong dollar bonds with 28.7% market share in H1 11

Rank	Underwriter	Amount (USDm)	Issues	Market share
1	HSBC	20,470	70	28.7%
2	Standard Chartered	14,822	47	20.8%
3	<b>BNP</b> Paribas	8,161	31	11.4%
4	Bank of China	5,600	9	7.8%
5	Citi	3,626	13	5.1%

#### No 1 in Asian local currency bonds with 166 issues in H1 11

Rank	Underwriter	Amount (USDm)	Issues	Market share
1	HSBC	7,055	166	7.9%
2	Standard Chartered	5,594	159	6.3%
3	KB Inv. & Sec.	3,533	57	4.0%
4	Woori Inv. & Sec.	3,448	63	3.9%
5	CIMB	3,307	54	3.7%

	<mark>o 1 in Asia-Pacific e</mark> <mark>1 issues in H1 11</mark>	x-Japan bon	ds with	
Rank	Underwriter	Amount (USDm)	Issues	Market share
1	HSBC	16,001	201	4.7%
2	Deutsche Bank	13,871	97	4.1%
3	UBS	12,993	66	3.9%
4	Citi	12,322	104	3.7%
5	JP Morgan	11,251	88	3.3%



Slower growth in H2 11, but Asian domestic economy still robust

**Despite weak western demand, intra-regional and South-South trade still a key support** 

Fiscal strength of Asia provides a buffer for economic slowdown when needed

Inflation challenge being tackled by monetary and policy tightening

#### Asia becoming more reliant on domestic markets for growth

Real GDP, Annual variation in % 2008 2012 2009 2010 2011 World 1.6 4.4 3.9 (2.2)3.4 United States (0.3) (3.5) 3.0 2.4 2.9 Euro area 0.2 (4.1)1.7 2.0 1.7 4.1 2.2 6.2 Asia 7.0 6.0 (1.2)(6.3) 2.7 Japan 4.0 (0.7)Asia (ex-Japan) 7.0 6.3 9.2 7.7 7.7 - Stable and robust growth in Asia China 9.6 10.3 9.2 8.9 9.2 throughout the global India 6.9 8.0 8.5 7.8 8.3 crisis, resilient to 4.4 5.6 7.8 5.7 Asean 1.4 downturn in the West Indonesia 6.0 4.6 6.1 6.4 6.4 Malaysia 4.8 (1.6)7.2 5.2 5.4 Philippines 4.2 1.1 7.6 5.0 5.4 Thailand 2.5 (2.3)7.8 4.2 4.8 6.3 5.3 6.8 6.1 6.8 Vietnam NIEs (0.7) 4.7 4.7 1.9 8.3 Hong Kong 4.7 2.3 (2.7)7.0 5.7 2.3 0.3 6.2 4.2 4.5 Korea Singapore 1.5 (0.8) 14.5 5.7 5.2 0.7 (1.9) 10.9 5.0 4.7 Taiwan

Source: FocusEconomics Consensus Forecast

HSBC (X)

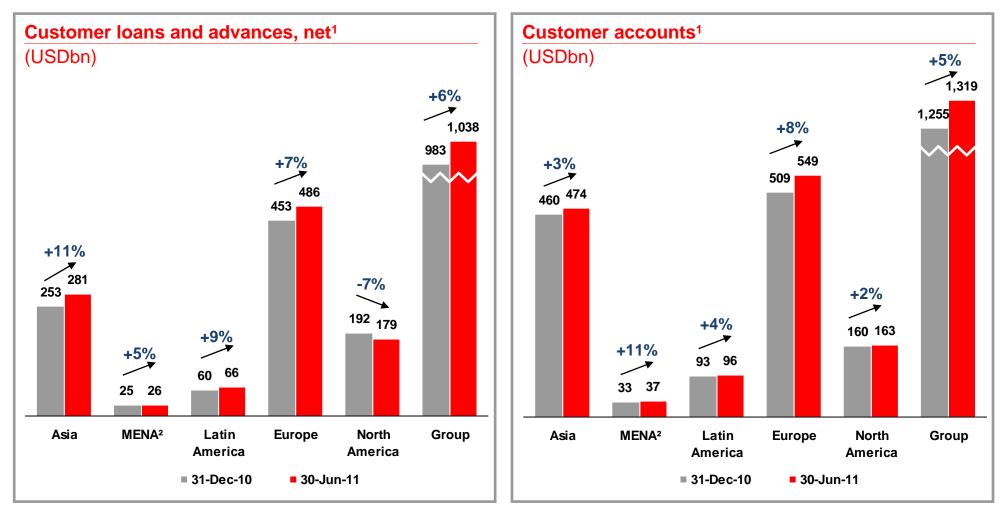
## Strong platform for sustainable growth



Strategy	Drivers				
Grow quality assets and deposits	<ul> <li>Re-price assets into tighter credit environment to support net interest margin</li> <li>Continue to grow deposits for cross-selling in a robust domestic environment</li> <li>Maintain strong credit standards and focus on growing quality assets</li> </ul>				
Grow non- interest income	<ul> <li>Grow non-interest income in view of continued low rate environment</li> <li>Robust domestic demand in Asia provides substantial room for expansion</li> <li>Trade-related fee income may slow but focus shifting to intra-regional and RMB trade</li> </ul>				
Grow in priority markets	<ul> <li>China will remain the growth engine of Asia and create opportunities via offshore RMB</li> <li>India, Indonesia and Malaysia forecast to sustain growth through a global slowdown</li> <li>Strengthen our position in Singapore to access offshore wealth opportunity</li> </ul>				

#### Grow customer lending and funding





1 Underlying basis

2 Middle East and North Africa

#### Build quality assets



USDbn	H2 10	H1 11	% vs H2 10	USDm	H1 10	H1 11
Risk-weighted assets				LIC <sup>5</sup>		
Hong Kong	106.9	110.8	3.6	<u></u>		
Rest of Asia-Pacific	217.5	241.1	10.9	Hong Kong	63	25
Total	324.4	351.9	8.5			
Gross customer loans <sup>1</sup>				Rest of Asia-Pacific	147	100
Hong Kong	141.3	159.9	13.2			
Rest of Asia-Pacific	109.7	122.3	11.5			
Total	251.0	282.2	12.4	Impaired loans <sup>6</sup> (%)		
Of which						
Commercial <sup>2</sup>	96.2	113.8	18.3	Hong Kong	0.7	0.3
Property <sup>3</sup>	49.1	51.8	5.5			
Other <sup>4</sup>	105.7	116.6	10.3	Rest of Asia-Pacific	1.2	1.0

Reported basis 1

Commercial, industrial, and international trade, and other commercial 2

3 Commercial real estate and other property-related

4 Personal, government and financial

Loan impairment charges and other credit risk provisions 5

Impaired loans as a percentage of gross loans and advances to customers 6

#### Grow non-interest income



USDm	H1 10	H2 10	H1 11	% vs H1 10
Hong Kong and Rest of As	<u>ia-Pacifi</u>	<u>C</u>		
Net interest income	3,816	4,258	4,630	21.3
Net fee income	2,329	2,565	2,729	17.2
Net trading income	1,468	1,462	1,531	4.3
Other	1,781	1,755	1,872	5.1
Total non-interest income	5,578	5,782	6,132	9.9
Net operating income	9,394	10,040	10,762	14.6

Non-interest income – key sources of growth
Insurance
Unit trusts
Trade fees
<ul> <li>Securities and broking</li> </ul>
Cards
Remittances
<ul> <li>Funds under management</li> </ul>
<ul> <li>Global markets</li> </ul>
<ul> <li>Account services and credit facilities</li> </ul>

### Grow in priority markets - mainland China



Mainland China	H1 10 <sup>1</sup>	H2 10 <sup>1</sup>	H1 11 <sup>1</sup>
Profit before tax (USDbn)	1.3	1.3	1.8
Associates (USDbn)	1.2	1.2	1.5
Other mainland China (USDbn)	0.1	0.1	0.3
Advances-to-deposits ratio (%)	70.2	70.8	74.4
PBT, H1 111 (USDbn) 0.2 0.5 Total: 1.8	0.5	■ RB ■ CM ■ GB ■ Oth	1B

0.6

- Largest foreign bank in China: 126 outlets in 29 cities
- Maintain a sustainable branch network presence
- Position as the leading international bank for RMB
- Drive China's offshore business through global connectivity
- Close cooperation with key strategic partners

Reported basis

#### Grow in priority markets – India



India	H1 10 <sup>1</sup>	H2 10 <sup>1</sup>	H1 11 <sup>1</sup>
Profit before tax (USDbn)	0.3	0.3	0.5
Loans and advances to customers (USDbn) <sup>2</sup>	6.2	6.7	6.1
Customer deposits (USDbn)	11.3	12.1	11.7
Advances-to-deposits ratio (%)	54.9	55.4	52.1
<b>PBT, H1 11</b> <sup>1</sup>			
(USDbn) 0.1 n/m <sup>4</sup>	0.1		
		RBWM	
		■ CMB	
		GB	M
Total: 0.5		■ Oth	ner <sup>3</sup>
0.3			

- Strong presence: 152 offices in 60 cities
- Grow PBT to USD1bn in the medium term
- Strong GBM and CMB franchise financing-led strategy across businesses to build scale
- Continue to expand retail distribution, RBWM will be a key growth driver

1 Reported basis

- 3 Other includes GPB and Other Customer Groups
- 4 Not material

### Grow in priority markets



<ul> <li>Target USD1bn PBT in the medium term</li> <li>Grow wealth management as Singapore develops as a major offshore wealth hub</li> <li>Enhance trade finance capabilities to serve the ASEAN region</li> </ul>
<ul> <li>Target USD1bn PBT combined in the medium term</li> <li>Invest in Islamic Finance capabilities</li> <li>Invest in Bank Ekonomi to capture SME opportunities</li> <li>Grow wealth management &amp; corporate business</li> </ul>
<ul> <li>Indispensible market for greater China business, leveraged on global connectivity</li> <li>Capture opportunities arising from policy relaxation on cross straits integration</li> <li>Target upper segments and wealth business, as well as cross border transactions</li> </ul>
<ul> <li>Leading foreign bank in GBM, targeting SOEs<sup>1</sup> and SOBs<sup>2</sup></li> <li>Growing customer base by targeting upper SME and large corporate</li> <li>Achieve sustainable scale for retail base, targeting affluent segment</li> </ul>

## Combining RMB expertise and global connectivity



Offshore RMB leadership in Hong Kong

- 24.5% market share of offshore RMB bond issuance
- First offshore RMB equity IPO
- First foreign bank to offer RMB business card to CMB customers

# Expanding RMB capabilities

- RMB trade capabilities in 50+ markets globally
- RMB retail services in 11 Asian markets
- Among the first to offer RMB FX options to corporates in China
- Launched RMB FX, transaction and capital markets services in Australia and UK

Connecting across markets and businesses

- CMB and Premier referrals between Hong Kong and mainland China
- Cross-border referrals between mainland China and rest of the world
- CMB and GBM collaboration provides mid-market companies FX services, derivatives products and access to debt and equity markets

#### Improve cost-efficiency and organisational effectiveness



USD2.5–3.5bn sustainable cost savings in 3 years

- Gross reduction of 30,000 Group positions over 3 years towards approx 10% Group cost base savings
- Reductions focused on back office, partly offset by front-office hiring in growth markets
- Target excluding businesses sold to third parties

#### Achieve 48–52% CER by 2013

- HK's CER already at 43.2% in H1 11, while RoAP at 53.0%
- Measures to contain cost rises amid high inflation environment
- Streamlining IT functions regionally
- Re-engineering processes globally

Clear objective to achieve positive jaws

- Implement consistent business models
- Grow revenue and contain costs through better resource deployment
- Achieve positive jaws across customer groups and countries

Outlook	HSBC 🚺
Positive on resilient emerging markets	
Geopolitical, economic and regulatory uncertainty	

**Results demonstrate progress on journey to achieve long-term targets** 

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