## HSBC Europe 2010 Results



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## **Forward-looking statements**

This presentation and subsequent discussion may contain certain forward-looking statements with respect to the financial condition, results of operations and business of the Group. These forward-looking statements represent the Group's expectations or beliefs concerning future events and involve known and unknown risks and uncertainty that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Additional detailed information concerning important factors that could cause actual results to differ materially is available in our Annual Report and Accounts 2010. Past performance cannot be relied on as a guide to future performance.

This presentation contains non-GAAP financial information. Reconciliation of non-GAAP financial information to the most directly comparable measures under GAAP are provided in the 'Reconciliation of reported and underlying profit before tax' supplement available at www.hsbc.com.

# **Key Messages**

- Key region for international connectivity (17 European countries in the 35 countries generating 90% of trade growth by 2020) and wealth (29% of world AUM)
- 2010 reported Profit before tax (PBT) of USD 4.3bn, an increase of 7% vs. USD 4.0bn in 2009
- At USD 4.1bn, 2010 underlying PBT<sup>1</sup> 35% lower than 2009, with growth in Retail<sup>2</sup> contribution offset by lower profit from GB&M and adverse movements on non-qualifying hedges (NQH)

GB&M PBT high by historical standards

- GPB reported PBT decreased by 25% due to on-going impact on revenue of low interest rate environment and increased investments in systems and compliance
  - Strong performance of Retail<sup>1</sup> (+55% in PBT) in both UK and Continental Europe in a challenging economic environment

Regional profitability and growth driven by UK, France, Germany, Switzerland and Turkey with focus on connectivity and wealth

Underlying results eliminate the effects of foreign currency translation differences, acquisitions and disposal of businesses and changes in fair value (FV) due to movements in credit spread on long-term debt issued and designated at FV
Retail includes CMB and PFS.

# **HSBC** in Europe

## Around 2,300 branches in 25 countries with 76,000 employees



## Financial overview Growth in retail contribution offset by lower profit from GB&M

P&L, reported			
USDm	2009	2010	Better / (worse)
NII	12,268	11,250	(8)%
Net fee income	6,267	6,371	2%
Other income	5,009	5,129	2%
Net operating income	23,544	22,750	(3)%
LICs <sup>1</sup>	(5,568)	(3,020)	46%
Operating expenses	(13,988)	(15,445)	(10)%
Profit before tax (reported) <sup>2</sup>	4,009	4,302	7%
Profit before tax (underlying) <sup>3</sup>	6,403	4,138	(35)%



Note: (1) (2)

(3)

(4)

Loan impairment charges and other credit risk provisions

- Net operating income minus LICs minus operating expenses may not equal PBT (reported) due to income from associates not being shown in the table
- Underlying results eliminate the effects of foreign currency translation differences, acquisitions and disposal of businesses and changes in fair value (FV) due to movements in credit spread on long-term debt issued and designated at FV Main items reported under 'Other' are certain property activities, unallocated investment activities, centrally held investment companies, gains arising from the dilution of interests in associates, movements in the fair value of own debt designated at fair value and HSBC's holding company and financing operations. The results also include net interest earned on free capital held centrally, operating costs incurred by the head office operations in providing stewardship and central management services to HSBC, and costs incurred by the Group Service Centres and Shared Service Organisations and associated recoveries

- 2010 reported profit of USD 4.3bn, an increase of 7% vs. USD 4.0bn in 2009
- At USD 4.1bn, 2010 underlying PBT<sup>2</sup> 35% lower than 2009, with growth in retail contribution offset by adverse NQH swing of USD 1.1bn and lower profit from GB&M where 2009 performance not repeated
- Revenue decline in BSM, Rates, Credit and Foreign Exchange and adverse NQH movement
- Growth in UK mortgage lending and improved PFS and CMB asset spreads
- LICs<sup>1</sup> reduction in all customer groups
- Increase in costs with investment in infrastructure and people to support growth and one-off items such as payroll tax (in 2010) and pension gains (in 2009)

Close monitoring and management of exposure to PIIGS countries

<sup>5</sup> 

## **Diversified profit streams**

## Contribution across main geographies and business lines





Note: (1)

Excludes "other". The main items reported under 'Other' are certain property activities, unallocated investment activities, centrally held investment companies, gains arising from the dilution of interests in associates, movements in the fair value of own debt designated at fair value and HSBC's holding company and financing operations. The results also include net interest earned on free capital held centrally, operating costs incurred by the head office operations in providing stewardship and central management services to HSBC, and costs incurred by the Group Service Centres and Shared Service Organisations and associated recoveries.

## **Operating expenses**

### Increase in expenses driven by investments and one-offs

Increase in operating expenses by USD1.5bn (10%), including the following significant items:

- Non-recurrence of 2009 pension accounting gain of USD499m
- 2010 payroll and bonus tax of USD324m in UK and France (primarily GB&M)
- Excluding these items, USD634m increase (4.4%) driven by:
  - Strategic investments in GB&M capabilities and operational infrastructure to drive future growth
  - Increase in rental expenses following sale and lease-back of the London and Paris headquarters

#### Operating expenses Europe: 2010 v 2009, USD bn



#### Operating expenses per customer group, USD m



## Consistent approach to risk appetite Strong liquidity and solid base for growth



# Retail – PFS and CMB

## Strong performance in both UK and Continental Europe

P&L, reported				
USD m	2009	2010	Better / (worse)	
NII	8,152	8,310	2%	
Net fee income	3,628	3,586	(1)%	
Other income	420	353	(16)%	
Net operating income	12,200	12,249	0%	
LICs <sup>1</sup>	(3,259)	(2,214)	32%	
Operating expenses	(7,356)	(7,544)	(3)%	
Profit before tax <sup>2</sup>	1,604	2,494	55%	



- In UK, PBT improvement mostly driven by:
  - Increased assets spread offsetting deposit spread compression
  - Reduction in LICs due to early action taken during the early stages of the economic crisis to limit credit exposure in selected sectors and strengthened risk management capabilities
  - Rebalancing unsecured lending towards mortgages

#### In Continental Europe:

- Increased revenues and lower loan impairment charges partly offset by rising costs, driven largely by investments to achieve business growth
- Breakeven reached by PFS Continental Europe

(1) Loan impairment charges and other credit risk provisions

## **UK Retail - CMB**





Note:

(1) Customers identified as such, including, inter alia, customers trading internationally, foreign subsidiaries of UK businesses and/or customers utilising an international product or service

(2) Source: "Global Links"

(3) Research undertaken by BDRC Continental for the year ended Q3 2010. Competitor peer group: Barclays, RBS (inc. NatWest), Santander and LTSB. Statistical significance of data 90-95%.

## **UK Retail - PFS**







Age In Years

Note:

(1) Includes former HSBC Plus customers now migrated to HSBC Advance

## **CE** Retail

#### PFS focus on wealth management

- 65,000 new-to-bank Premier customers in 2010
- Two of the largest HSBC Premier centres opened in France
- Advance proposition launched in Turkey, Poland, France, Malta and Greece in 2010<sup>1</sup>
- Acquisition of the RBS PFS business in Kazakhstan

# CMB continued focus on expanding relationships with international businesses

- Focus on Leading International Business. International customers generating 2 to 3 times more revenues
- Development in Trade and Supply Chain, Payments and Cash Management, Receivables Finance
  - Strong increase of cross-country referrals across the region, both in and out
  - Expansion in Germany and launch in Switzerland to leverage connectivity

#### Number of premium customers '000s





P&L, reported			
USD m	2009	2010	Better / (worse)
NII	4,367	2,936	(33)%
Net fee income	1,670	1,863	12%
Other income	5,230	3,961	(24)%
Net operating income	11,267	8,760	(22)%
LICs <sup>1</sup>	(2,277)	(783)	66%
Operating expenses	(4,447)	(5,265)	(18)%
Profit before tax <sup>2</sup>	4,545	2,726	(40)%

- Lower revenues in 2010 due to less favourable market conditions caused by the impact of the European sovereign debt crisis and anticipated lower revenues in Balance Sheet Management Still high by historical standards
  - Derisking of the balance sheet and improved credit outlook resulting in lower LICs
  - Investments in development of Prime Services and equity market capabilities and expansion of the Rates and FX e-commerce platforms
  - Costs impact of UK/France bonus and payroll tax





Note:

(2)

Net operating income minus LICs minus operating expenses may not equal PBT due to income from associates not being shown in the table

## GPB Profit before tax affected by low interest rate environment and increased investment

P&L, reported			
USD m	2009	2010	Better / (worse)
NII	949	871	(8)%
Net fee income	883	883	-
Other income	234	208	(11)%
Net operating income	2,066	1,962	(5)%
LICs <sup>1</sup>	(29)	(26)	10%
Operating expenses	(1,183)	(1,296)	(10)%
Profit before tax	854	640	(25)%



"Six first-place rankings positions HSBC Private Bank amongst the very top echelon of private banks and reflects the dedication of our staff and the loyalty of our clients." Chris Meares.

CEO Global Private Bank



Note: (1)

# FINANCIAL TIMES

Best Wealth Manager for Alternative Investments By the readers of IC and FT - 2010

- Decrease in revenues due to lower net interest income driven by the narrowing of deposits spreads
- Operating expenses increase driven by:
  - Investment in front-line staff
  - Higher compliance costs resulting from the evolving regulatory environment.
- Focus on providing excellent client experience and global connections with the ability to offer tailor made services including trust and family office services
  - Successes of the Family Office Partnership with GB&M targeting ultra high net worth clients and family offices seeking quasiinstitutional services

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