## Presentation to Investors



## Disclosure statements

This presentation, including the accompanying slides and subsequent discussion, contains certain forward-looking information with respect to the financial condition, results of operations and business of HSBC Holdings plc, HSBC USA Inc. and HSBC Finance Corporation. This forward-looking information represents expectations or beliefs concerning future events and involves known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Additional detailed information concerning important factors that could cause actual results to differ materially is available in the HSBC Holdings plc Annual Report as well as the HSBC USA Inc. and HSBC Finance Corporation Annual Report on Form 10-K, each for the year ended December 31, 2009, as well as the HSBC USA Inc. and HSBC Finance Corporation Quarterly Reports on Form 10-Q, each for the period ended June 30, 2010, and the HSBC Holding plc 2010 Interim Report. Please be further advised that Regulation FD prohibits HSBC representatives from answering certain, specific questions during the Q\&A session.

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All amounts are in US\$ unless otherwise stated.

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# Update on HSBC <br> North America Strategy 

## North America Strategy - Overall Summary

Leadership has changed but overall strategy has not
$\Rightarrow$ Continue to take decisive actions to reposition our Core businesses to ensure a solid foundation for future growth, long-term success and sustainable profitability

Continue to grow our Core businesses with a focus on global connectivity and maintain appropriate balance between opportunity and risk

Remain focused on managing down the run-off assets in our Non-core businesses ethically and effectively while maintaining home preservation efforts

Manage regulatory challenges

- Implementing Dodd-Frank Wall Street Reform and Consumer Protection Act

On-going regulatory and governmental inquiries focused on Bank Secrecy Act and Anti-Money Laundering

- Continue to adapt to ever changing regulatory environment

Manage capital requirements as we move toward US adoption of Basel II

Build American talent to run business in the future

## North America Strategy- Continuing to Execute

In 2010, HSBC continues to focus on growing its Core businesses through Global connectivity with strategic market/customers and winding down its Non-core businesses

|  | PFS |
| :--- | :---: |
| Core | CMB |
| Businesses | GBM <br> Cards <br> PB and <br> Insurance |

Continued strategic expansion of bank branch network consistent with our internationally-led strategy with an additional four branches opened in 2010 and 107 since early 2005
$\downarrow$ Premier customer base has grown to over $\mathbf{6 0 0 , 0 0 0}$ at June 30, 2010, up 20 percent since year-end 2009. In the US, we have added 60 Premier relationship managers since June 2009

Commercial Banking reported solid PBT of $\$ 572$ million in 1H 2010 while maintaining focus on connectivity to other HSBC Group businesses and cross-border business referrals which have continued to increase
Global Banking and Markets reported strong PBT of $\$ 998$ million in $\mathbf{1 H} 2010$ while continuing to focus on global connectivity among emerging and developed markets
Cards business continued its strong contribution in 1H 2010, reporting PBT of $\$ 940$ million while successfully implementing the business practices and systems changes required by the Card Act
Continue to invest in Core businesses to preservelincrease value and ensure solid foundation for future growth


## North America Ongoing Areas of Focus - 2010

## HSBC Bank USA

- Additional growth efforts in HSBC Premier, Commercial Banking and cross-selling insurance to build bank awareness
- Leveraging Group relationships and unique global footprint in Global Banking and Markets, Commercial Banking and Private Banking and LatAm connections in Global Banking and Markets and Private Banking
- Continue to provide vital banking and financial services to our personal and commercial customers
- Build on branch expansion efforts by targeting ethnic groups with international connectivity
- Regulation


## HSBC Finance

- Continue to effectively manage our run-off portfolios to maximize cash collection in an ethical manner

Leading home preservation efforts

- Preserve or increase the value of the Cards franchise. Continue to leverage US Cards expertise globally and migrate US Cards platform into a Global Cards platform
- As capital supporting run-off assets in our Non-core businesses is released, it will be re-deployed elsewhere where asset risk weighting may be lower


## HSBC Bank Canada

- Leverage international capability to enhance Premium PFS and Wealth Management proposition
- Continue as leading international bank for business in Canada
- Focus on cross border Debt Capital Markets leveraging our Middle Eastern and LatAm connections in Global Banking and Markets
- Expand Business Banking, including Business Direct

[^0]
## North America Disposals and Business Realignment 2007-2010



## Managing Consumer Finance Risk 2007-2010



## US Bank Overview

## US Bank Strategy Joined Up across Businesses

## Opportunities

Emerging markets

- Cross-border

Wealth

## Commercial <br> Banking

Be the leading international business bank

- Be the best small business bank in target markets
- Target internationalizing US customers



## Global Private Banking <br> "The World's Private Bank" <br> $>$ Re-positioned as an internationallyled Private Bank in the US

participation via Premier and Advance

Differentiated premium services to internationally minded customers

## US Bank 2010 Key Initiatives



Key Initiatives

Leverage Miami to help drive growth of our international customer base in Personal Financial Services and Private Bank

United States is the Global Banking and Markets hub for Latin America with focus on cross-regional sales

Align retail branch distribution with internationally led strategy

Engage in more targeted marketing and business development efforts to source new international business with Middle Market clients

- Pursue opportunities in Trade \& Supply Chain business post-sale of Wells FargoHSBC Trade Bank


## Recent Successes Highlight Increased Traction

## Opportunities



## Recent Successes

| - Best Emerging Markets Bank <br> - Best Emerging Markets Debt House | March 2010 <br> Camarco CORRÊA <br> Acquisition of a 31.2\% stake in Cimpor <br> Financial Advisor |
| :---: | :---: |
| - Best Global Transaction Banking House <br> - \#2 Global Cash Management Bank | FX=Week <br> Best Banks <br> Awards <br> 2009 <br> - Best Bank for FX for Corporates <br> - Best Bank for Emerging LatAm Currencies |
| HSBC $\uparrow$ PREMIER <br> - 137\% growth in Premier customers since re-launch of Premier | Insurance <br> - Life Insurance 1H 2010 policy sales up 28\% YOY and commission revenues up 52\% YOY |


| October 2009 |
| :--- |
| ETR PETROBRAS |
|  |
| USD4 billion |
| Dual-Tranche 10yr -30yr |
| Bookrunner |

Commercial Real Estate Services
US\$4+Bn annual turnover
Trade receivables
securitization program, in addition to a wide array of banking services in 22+
countries including credit
lines, 200+ cash mgmt accounts, FX, investments, ECM and DCM


Selected for Ward's 50 Benchmark Group of Life-Health Insurance Companies

## 1H 2010 Rankings

- \#1 in Emerging Markets Bonds Globally
- \#1 in Latin American Local and International Bonds

Source: Bloomberg

Global REIT
US\$700M annual turnover
o+ accounts in Mexico, local currency clearing, payrol services and investments, in addition to credit participation in the US and Singapore, payments and cash mgmt in Singapore and Brazil, FX, interest rate derivatives in the US and Japan, and co-manager roles on bond and equity offerings

## 50 回

- 2010 Best Global Wealth Manager
- 2010 \#4 Best Private Bank in the US
- 2010 \#4 Best Private Bank in LatAm


## Commercial Banking US

## Strategic focus and objectives



## Commercial Banking US

## Grow through differentiated propositions

Diversification from New York State to major financial centers nationwide via organic office expansion


Chicago
Opened in 2002

CMB now able to deliver a full range of Trade \& Supply Chain services to internationallyconnected, Middle Market clients in 18 western states

Business Banking segment delivered primarily through branch network and supplemented by alternative channels

Developing cross-border Energy sector business based in Houston to leverage demand from Canadian energy clients and optimal geographic location

## Commercial Banking US

## Market opportunity for HSBC US Middle Market Enterprise

c. $\mathbf{8 , 0 0 0}$ international companies with revenues greater than $\$ 30 \mathrm{M}$ in US CMB footprint

Research demonstrates more companies will need international services in the coming years
Competition is primarily focused on the domestic market. None has HSBC's unrivalled global capabilities at the CMB level


Significant scope for growth in expansion markets

## Commercial Banking US

## Increasing momentum and continuing to lead international business



## Commercial Banking US

## International banking and building the franchise

## Several high value business wins in 2010 demonstrated market potential for HSBC:

| Healthcare Company <br> US\$100+Bn annual turnover <br> Trade receivables securitization program, in addition to existing payments and cash management business in five countries, Bermuda time deposits, global liquidity, FX, trade finance and credit participation. |  |
| :---: | :---: |
| Commercial US\$4+Bn an <br> Trade receivab of banking ser cash managem | Estate Services <br> turnover <br> curitization program, in addition to a wide array in 22+ countries including credit lines, 200+ counts, FX, investments, ECM and DCM. |
| Awards: |  |
| Best Global BankBest Global TransactionBanking House |  |
| \#1 Online Platform, HSBCnet <br> - US Large Corporate Study <br> \#2 Globally \& US Middle Market <br> 2008 Online Services <br> Benchmarking Study |  |

Global REIT
US $\$ 700 \mathrm{M}$ annual turnover
80+ accounts in Mexico, local currency clearing, payroll services and
investments, in addition to credit participation in the US and
Singapore, payments and cash management in Singapore and Brazil,
FX, interest rate derivatives in the US and Japan, and co-manager
roles on bond and equity offerings.
Branded Apparel Company
US\$2+bn annual turnover
Senior Managing Agent for a USD950M senior secured credit
facility, Co-Manager on debt and Equity offerings, in addition to
banking relationships in Canada for 10+ years.
\#2 Global Cash Management Bank
Regional Cash Management:
\#2 in North America
Domestic Cash Management:
\#2 in the United States
2009 Cash Management Poll

## Personal Financial Services US

## Strategic focus and objectives

Leverage global scale and local distribution and capabilities to grow profitably in selected markets

Competing where we have a "right to win"

- Premium customer segments that have strong international connectivity
- Product families where global scale is critical and we have it

Network transformation continues with focus on Premium Bank strategy
Implementation in the US:

- Premium participation strategy

Wealth Management led banking targeted to internationally-oriented mass affluent, emerging affluent and niche segments

- Self-directed banking


## Personal Financial Services US

## Disciplined execution with 4 areas of focus

```
Customer
    Drive a relationship
    banking strategy
    underpinned by
    superior service
Customer
    acquisition focus
    remains on the fast-
    growing
    internationally
    minded
    "cosmocrat"
    customer segments
    where we have a
    proven right to win
```


## Distribution

- Continuing to pursue a multichannel strategy
- Selective growth c. 100 net new branches added since early 2005
- Shift towards network footprint consistent with our premium strategy
- HSBC Direct launched in 2005 and has more than 1 million customers (re-branded to HSBC Advance as of January 31, 2010)


## Simplification

Ongoing efforts to optimize and simplify the business

Mortgage business integrated with PFS to leverage resources

Focus shifted from standalone products to products tailored for Premier proposition

## One HSBC

Business transformation enabled by technology Represents a fundamental change in the way we do business

Driven by the business to drive a superior and consistent customer experience at a lower cost of delivery

## Personal Financial Services US

Branch network transformation consistent with our premium bank strategy


Aligning retail branch network size and geographic distribution with our internationally-led strategy

- Focusing on high density, segment specific prospects in internationally connected cities
- Optimizing our US resources and providing the greatest customer reach in support of our global proposition
- Network in CA has grown from 8 to $\mathbf{3 6}$ since early 2005

22\% of the network now resides outside New York State, driving 52\% of all New-to-HSBC Premier customers

Plans to expand with 5 new branches in 2010, of which 4 were added in 1Q 2010 and 1 planned for 4Q 2010

## Personal Financial Services US

## Strong momentum in Premier and Insurance

## Premier

Target internationally minded mass affluent segment

- Strong account and balance growth. 137\% growth in customers since re-launch of Premier
- Since re-launch of Premier, 46\% of New-toPremier customers are New-to-HSBC


Insurance
Life Insurance 1H 2010 policy sales up 28\% YOY and commission revenues up 52\% YOY
Selected for Ward's 50 Benchmark Group of life-health insurance companies for outstanding achievement

## Notes:

(1) Excludes Premier accounts in Global Private Banking
(2) IFRS basis

## Personal Financial Services US

Positive trend in customer recommendation and brand health



## Global Banking and Markets Americas

## Strategic focus and objectives



## Global Banking and Markets

## Comprehensive coverage in a connected world



Note: Size of each bar denotes \# of dealing rooms in each region

## Global Banking and Markets Americas

Market recognizes success of our strategy


## 1H 2010 Rankings

\#4 in International Bonds Globally

## \#1 in Emerging Markets Bonds Globally

\#1 in Latin American Investment Grade Bonds
\#1 in Latin American Local and International Bonds
\#1 in Brazilian Local and International Bonds
\#3 in Mexican Local and International Bonds

## Global Banking and Markets Americas 2010 priorities

Build on successful Americas integration of Global Markets with 2010 focus on Global Banking and Asset Management
$>$ Strengthen core platforms, particularly in Equities, Capital Markets and Infrastructure Financing

Increase sales of markets, financing and investment products to Commercial Banking, Personal Financial Services and Private Banking clients

Promote Latin American capabilities to Global Banking and Markets clients globally, with specific emphasis on Latin America-Asia cross-sale
$\Rightarrow$ Actively manage capital resources to ensure target returns are met
Manage and run off non-strategic assets as market conditions permit. Selectively redeploy assets to core HSBC Group clients, with a specific focus on Latin America

Maintain discipline around cost management while driving top line growth

## Private Banking US

## Strategic focus and objectives

Internationally-led private bank with a single integrated business model for both onshore and offshore clients in terms of product and service excellence
Investments

- Provide an international investment offering with recognized expertise in alternative investments, hedge funds and emerging markets

| Wealth Planning |
| :--- |
| - Offer global wealth <br> planning, trust and <br> insurance solutions <br> delivered through 22 <br> service locations <br> worldwide |


| Capital Advisory |
| :--- |
| - Leverage the HSBC |
| Group commercial |
| banking and capital |
| markets resources on |
| behalf of our clients |

Offshore Services

- Develop the Miami office as the hub of offshore services for the Latin America region (one of the world's fastest growing wealth markets)

Focus on emerging markets - Continue to drive global Latin American strategy out of the US
Capitalize on improved market conditions, economic recovery and client willingness to increase risk profile

Strengthen our relationship management model
Emphasize HSBC's record of success and stability during difficult economic times, and our long-standing tradition of trust, transparency and performance

## Private Banking US

## Key strengths and awards

Key Strengths

International connectivity:
Almost $90 \%$ of onshore and offshore clients in the Americas have international connectivity through multinational residences and business activities
$>$ Capability to service clients globally with 90+ locations in 42 countries and territories in the Americas, Europe, Asia-Pacific, Middle East and Africa

## Strength in Latin America:

Relationship manager teams in Miami serve five regions: Brazil, Mexico, Andes, Southern Cone and Central America/Caribbean

Largest offshore private banking operation in Miami
Miami hub supported by 14 offices in the region

- Capability to coordinate offshore services with onshore services in Brazil, Mexico and Panama

Joined up to HSBC Group:
Strong momentum in cross-referrals with other HSBC businesses

P Particular focus on cooperation with Commercial Banking and capital markets

## Key Awards




## 2010 \#1 in Latin America Best Offshore Services

2010 \#4 in Latin America Best Overall Private Bank


## US Bank Strategy - Looking Forward

More optimistic outlook given resilient performance during 2009 and 1H 2010, reflecting increased traction of our strategy

Well-positioned for the future - Continuing to grow and invest in Core businesses that are strategically relevant to HSBC

Market conditions are continuing to stabilize although overall economic environment remains relatively weak

Regulatory environment remains uncertain
Cost management, capital preservation and risk reduction / mitigation efforts will continue

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## HSBC Finance Overview

## HSBC Finance Strategy Summary

Focus on Managing What We Can Control

## Risk

Underwriting changes and reduction in product offerings
Closure of businesses
Keeping people in their homes where it makes economic sense to do so
Balance sheet management
$>$ Leveraging bank funding
Reducing balance sheet to manage capital needed from Group
Managing for cash to repay debt
Cost management
$>$ Continuing focus on expenses
Strengthening our operations for greater operational efficiencies
$\rangle$ Joining up support functions to optimize shared services across North America
Using Cards skill set to develop Cards businesses in other parts of the Group
People
Developing talent and exporting talent across the globe (some 600 North America employees on overseas secondments)
$>$ Retaining key people while allowing the work force to shrink as the run-off book declines

## HSBC Finance Strategy Summary



Run-off certain Non-core portfolios and exiting businesses
Mortgage Services
$\Rightarrow$ Vehicle Finance
Sold our vehicle finance loan servicing operations in March 2010
Remaining US consumer finance vehicle loan portfolio to be sold in Q3 2010

Reduced the scope of the Taxpayer Financial Services business
Leading Home Preservation Efforts
Responded to changes in customer behavior caused by the recent economic turmoil and shortened the write-off period for real estate secured and personal non-credit card receivables in 2009 to 180 days

## Environmental Factors <br> Affecting our Business <br> Which We Cannot Control

## Home price depreciation

Unemployment
Legislation/Regulatory Landscape
CARD Act and recent Reform Acts
Mortgage related initiatives
Recent results while encouraging include the benefit associated with the actions we have taken, future performance is partly dependent upon economic factors we cannot control

## HSBC Finance Strategy Summary

HSBC has focused on managing what we can control and have split our run-off businesses from our continuing businesses... 2 parts of HSBC business, today

| Core Businesses | Card and Retail Services | Continues to be profitable <br> Continue to pursue integration of Cards into global business line, leveraging US analytic expertise. Systems platform already Global <br> Exited unprofitable relationships in Retail Services or increased the value of those relationships <br> Continue to review risk issues - geography, mortgage holders, unemployment, and watch mix between subprime and prime <br> Change in terms completed in 2009 <br> Restarted mailings in sub-prime |
| :---: | :---: | :---: |
| Businesses in Run-off | Consumer Lending <br> Mortgage Services <br> Vehicle <br> Finance <br> Taxpayer <br> Financial <br> Services | Announced in March 2009 we would discontinue all originations <br> Focus on collection and default management strategies <br> Continue to assist customers utilizing appropriate modification and other account management programs to maximize collection and home preservation <br> Enhance RE loan modifications analytics <br> Collect effectively but ethically <br> Run-off and managed disposition of CL portfolio <br> Run-off and managed disposition of MS portfolio <br> Run-off and managed disposition of VF portfolio <br> TFS business - exited all independent relationships, only H\&R Block remaining |

Continue to enhance collection analytics and risk strategies, continued effort to reach out and assist mortgage customers, focus on cost management, deliver high brand value and focus on talent management and career development

## HSBC Finance Consumer and Mortgage Lending (CML) Servicing Overview

HSBC Consumer \& Mortgage Lending (CML) Servicing is one of the largest servicers of sub-prime mortgages in the US

12 global servicing locations in the U.S. and India (1)
$>\sim$ US\$56 billion real estate portfolio and approximately 580,000 accounts ${ }^{(1)}$
Strategic and operational focus on optimizing delinquency performance while maximizing the value of customer relationships

- Results-oriented servicing operation focused on key drivers for business performance
CML Servicing continues to rely on its deep operational experience while embarking on new strategies to drive improved performance and transparent results


## CML Servicing Priorities

## Focus On Our Customer

- Identify customers needs early by developing our culture around the Call Model
- Win the battle on the front end through effective contact strategies
- Continue to offer home preservation tools

Improve our processes from the customer's perspective

## Manage Credit

Leverage customer service interactions to improve cash collected / FTE

- Expand focus on delinquency prevention, proactively targeting at risk customers early
- Mitigate losses through Deed in Lieu and Short Sale programs
- Refine loss mitigation program
- Refine our reinstatement strategies to reduce foreclosure recidivism


## Mitigate Costs

Further pursue integration efforts for critical default and servicing functions

Develop and leverage 'Centers of Excellence' to maintain scale, consistency, and expertise

- Identify opportunities for broader integration across North America


## CML is an Industry Leader in Homeownership Preservation

Culturally, homeownership preservation has been embedded in our operating philosophy for years
In 2009, we completed more than 104,000 loan modifications totaling approximately US\$15bn
In the first 6 months of 2010, we completed $\mathbf{2 6 , 5 0 0}$ loan modifications totaling approximately US\$3.9bn

Volume of modifications and/or reages may have begun to level off as over $50 \%$ of the portfolio has already been modified and/or reaged through aggressive outreach in 2008 and 2009

| Portfolio Snapshots | $\mathbf{1 2 / 3 1 / 0 7}$ | $\mathbf{1 2 / 3 1 / 0 8}$ | 12/31/09 | 6/30/10 |
| :--- | ---: | ---: | ---: | ---: |
| Total Real Estate Modifications and/or Reages | US\$17bn | US\$26bn | US\$30bn | US\$28bn |
| $\%$ of Real Estate Portfolio with modification and/or reages | $20 \%$ | $36 \%$ | $51 \%$ | $52 \%$ |

Note: Data from 2008 10-K, 2009 10-K and 2010 10-Q, US GAAP legal entity basis
As of June 30, 2010, approximately 60 percent of all loans modified and/or re-aged since January 2007 are less than $\mathbf{6 0}$ days delinquent or have paid in full

- Our recidivism rates compare favorably to market experience in general
- Modification when used appropriately maximizes cash flow and results in a positive NPV benefit
- As a result of the higher modification levels, we are also seeing an increase in TDRs


## CML Exit Strategies

## But when home preservation efforts fail...

## Short Sale / Deed in Lieu

Proactive exit strategies since Jan 2009, targeting customers who can no longer afford the home

Providing cash relocation assistance and waiving deficiency balances

- Reduces loss severity and accelerates resolution of the delinquency


## Foreclosure / REO

Focused on maximizing net sales proceeds, minimizing expenses and returning capital to the business as quickly as possible
REO inventory is rising, despite efforts to manage through alternative exit options
REO turn times (Title to Sale) have reduced and sales prices have strengthened, indicating some stabilization of the housing market


Note: Data from HSBC Finance Corporation 2 O and 102010 Form 10-O. and 2009 Form 10-K

## CML Going Forward

## Going forward we will continue to focus on our strategic initiatives

## Home Preservation

Continuing to offer home preservation tools, enhancing our programs to maximize the economic benefit for HSBC and our customers, aligning processes across business units to obtain benefits of scale and efficiency

## Improving Cash Flows

Where appropriate, focusing on shifting volume from foreclosures to short sale and deed-in-lieu, taking advantage of lower loss severities, and exploring opportunities for loan sales as the economic environment improves and asset prices strengthen

## Driving Efficiency

Refine and enhance our customer contact strategies, leveraging all touch points with the customer to launch collections discussions regarding delinquent debt, with the goal of increasing cash collected per FTE and reducing customer handoffs

## Reducing Costs / Integration

Continue to focus on integration across the business to maintain scale, consistency, and expertise through consolidation where feasible while ensuring flexibility to adapt to future demands

## HSBC Finance Cards \& Retail Services (CRS) - Overview

## Credit Card overview

- Sixth-largest US MasterCard/Visa issuer

US $\$ 20.0$ billion in managed receivables, 15 million ${ }^{(1)}$ active accounts
Retail Services overview
) Third-largest private label issuer

- US $\$ 13.2$ billion in managed receivables, 13 million ${ }^{(1)}$ active accounts
- More than $30^{(1)}$ active merchant relationships

1H 2010 vs. 1H 2009:

- Pretax profit higher than 1H 2009
- Net interest margin has increased 169bps
- Lower loan impairment charges on lower loan levels, actions taken by customers to reduce debt levels and improvement in the underlying credit quality of portfolio
- Lower fees from reduced receivables, lower delinquency levels, shift in customer behavior and impacts from the CARD Act


[^1]
## CRS Open Lines of Credit Have Been Reduced Substantially



[^2]
## Broad Range of Loss Mitigation Actions Taken at CRS

## Originations:

- Prescreen, approval \& credit line parameters tightened across all programs through 3Q 2009
- Most merchant programs experienced several rounds of credit tightening to improve returns

Continuously updated view of economic stress due to unemployment and home price depreciation incorporated into loss forecast, underwriting and pricing

Significant increase in approved FICO scores due to a reduction in mail volumes as well as credit tightening in underwriting

## Account Management:

Credit line increases and balance transfers have each been reduced by approximately $90 \%$ vs. peak volumes in 2006/07

- Cash advance credit limits reduced

Overlimit authorization volumes down by over 75\% due to incorporation of stricter authorization pad parameters
Significant expansion of credit line decrease programs across all portfolios
Initiatives related to improving economic outlook are being implemented

## Regulatory Changes are Impacting CRS Business and the Competitive Environment

The CARD Act passed May 22, 2009 with effective dates from August 2009 through August 2010 (most elements effective February 2010)
The CARD Act imposes new requirements and limits on

- Underwriting according to ability to repay
- Repricing strategies
- Payment allocation
- Time to pay
- Fees for payments

D Double-cycle billing

- Upfront or 1st year fees
- Acquisition piece disclosures
- Statements

On June 15, 2010 the Federal Reserve Board issued its final rule implementing late fee limitations and remaining provisions which took effect August 22, 2010

- Business has prepared for these changes and operational requirements have been met
$\rightarrow$ Business remains viable after all impacts. Estimated reduction of revenue net of loan impairment charges of approximately $\mathbf{\$ 2 0 0}$ million to $\$ 300$ million during 2010


## As the Outlook Improves, CRS will Evaluate Growth Opportunities



## Group Cards Presence and Global Cards Strategy

## Group Cards Presence

HSBC issues credit cards in over 50 countries and territories across five continents, making it one of the few truly global players in the industry
Over 100 million credit cards in force
Global Cards Strategy
Support for the PFS participation strategy (e.g. Premier)

- Improve card capabilities by knowledge transfer and establishment of regional centers of excellence

Develop and deploy the Global cards target business model

## Contribution to Group

Contributed to the development of a globally common system infrastructure (approximately 75\% of Global Cards on US platform that can be used in other geographies)
Global Analytics - Project to standardize and organize customer, risk and collection analytics on a regional basis under a common infrastructure
Cross sell task force to maximize the cross-sell of insurance products throughout different regions leveraging US expertise in sales effectiveness and product optimization

CRS supports the Global Center of Excellence for Contact Management, a utility for optimizing dialing, staffing and alternative contacts for Collections, which is core to One HSBC Collections

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## Appendix - HSBC USA Inc. and HSBC Finance Financial Overview

## HSBC USA Inc. - 1H 2010 Financial Results

|  | 1H2009 | 2H 2009 | 1H 2010 | \% Better/(Worse) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1 H 10 vs 1H 09 | 1 H 10 vs 2 H 09 |
| Net Operating Income before loan impairment charges, excluding changes in FV of own debt | 3,439 | 3,077 | 3,426 | - | 11 |
| Fair Value Option on own debt | (426) | (139) | 197 | 100+ | 100+ |
| Loan impairment charges and other credit risk provisions | $(2,004)$ | $(1,683)$ | (480) | 76 | 71 |
| Total operating expenses | $(1,602)$ | $(1,488)$ | $(1,517)$ | 5 | (2) |
| Profit (loss) before tax | (593) | (233) | 1,626 | 100+ | 100+ |
| Customer loans and advances (as at the period end) ${ }^{(1)}$ | 94,406 | 82,527 | 92,678 | (2) | 12 |

[^3]
## HSBC USA Inc. - Profit (Loss) Before Tax by Customer Group

| IFRS, US\$m |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H 2009 | 2H 2009 | 1H 2010 | \%Better/(Worse) |  |
|  |  |  |  | 1 H 10 vs 1 H 09 | 1 H 10 vs 2 H 09 |
| Personal Financial Services (excluding Consumer Finance) | (492) | (201) | (71) | 86 | 65 |
| Consumer Finance | 132 | 161 | 440 | 100+ | 100+ |
| Commercial Banking | 36 | 99 | 244 | 100+ | 100+ |
| Global Banking and Markets | 102 | (26) | 767 | 100+ | 100+ |
| Private Banking | 24 | (76) | 54 | 100+ | 100+ |
| Other | (395) | (190) | 192 | 100+ | 100+ |
| Total profit (loss) before tax | (593) | (233) | 1,626 | 100+ | 100+ |

## HSBC USA Inc. - Loans Outstanding

| US GAAP, US\$bn |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 4Q 2009 | 2Q 2010 | \% Betterl(Worse) <br> 2010 vs 2009 |
| Total commercial loans | 30.3 | 29.5 | (3) |
| Consumer loans: |  |  |  |
| Residential mortgages | 17.9 | 17.6 | (2) |
| Private label cards | 15.1 | 12.7 | (16) |
| Credit cards | 13.0 | 11.3 | (13) |
| Other consumer | 3.2 | 2.6 | (19) |
| Total consumer loans | 49.2 | 44.2 | (10) |
| Total loans | 79.5 | 73.7 | (7) |
| Allowance for credit losses | (3.9) | (3.0) | (23) |
| Loans, net | 75.6 | 70.7 | (6) |
| Loans held for sale |  |  |  |
| Commercial loans held for sale | 1.1 | 1.6 | 45 |
| Consumer loans held for sale | 1.8 | 1.0 | (44) |
| Total loans held for sale | 2.9 | 2.6 | (10) |

## HSBC Finance Corporation

1H 2010 Financial Results ${ }^{1}$

| US\$m | 1H 2009 | 2H 2009 | 1H 2010 | \% Better/(Worse) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1H 10 vs 1H 09 | 1H 10 vs 2H 09 |
| Net operating income before loan impairment charges ex changes in net income from financial instruments at Fair Value (FVO) | 6,734 | 5,750 | 4,569 | (32) | (21) |
| Loan impairment charges and other credit risk provisions | $(7,308)$ | $(6,237)$ | $(4,514)$ | 38 | 28 |
| Total operating expenses, ex goodwill impairment | $(1,879)$ | $(1,695)$ | $(1,541)$ | 18 | 9 |
| Loss before tax ex goodwill and FVO | $(2,453)$ | $(2,182)$ | $(1,486)$ | 39 | 32 |
| Gross Customer loans and advances (as of the period end) ${ }^{2}$ | 132,262 | 117,951 | 104,844 | (21) | (11) |

Notes:
(1) The figures above are presented on an IFRS management basis as reported in the HSBC Finance Corporation Form 10-Q. Loss before tax ex goodwill impairment and FVO can be reconciled to IFRS results as follows:

|  | $\mathbf{1 H 2 0 0 9}$ | $\mathbf{2 H} 2009$ | $\mathbf{1 H} 2010$ |
| :--- | ---: | ---: | ---: |
| Loss before tax ex goodwill and FVO | $(2,453)$ | $(2,182)$ | $(1,486)$ |
| Adjustments |  |  |  |
| Net income from financial instruments at FV | $(928)$ | $(1,851)$ | 186 |
| Goodwill | $(2,915)$ | - | - |
| Loss before tax as reported | $\mathbf{( 6 , 2 9 6 )}$ | $\mathbf{( 4 , 0 3 3 )}$ | $\mathbf{( 1 , 3 0 0 )}$ |

See note 15 'Business Segments' of Form 10-Q for the period ended 30 Jun 2010 for a reconciliation of IFRS to US GAAP
(2) Customer loans and advances included reverse repo balances of US $\$ 2,800 \mathrm{~m}$ at 30 Jun 2010, US $\$ 1,300 \mathrm{~m}$ at 31 Dec 2009, and US $\$ 1,000 \mathrm{~m}$ at 30 Jun 2009.

## HSBC Finance Corporation

Continued reduction of balance sheet in the US



Notes:
(1) Excludes reverse repo balances and vehicle finance loans held for sale
(2) 2+ Delinquency ratio as a percentage of end-of-period customer loans

## HSBC Finance Corporation

US customer loans - Run-off portfolio: Down 6\% from March 2010



Notes:
(1) Excludes reverse repo balances
(2) Vehicle finance loans held for sale

## HSBC Finance Corporation

## Impairment allowance ${ }^{1,2}$




(1) Excludes reverse repo balances
(2) Impairment allowance ratio as a percentage of end-of-period total loans, excluding vehicle finance loans classified as held for sale


[^0]:    - Continued focus on expense management and efficient use of capital across all entities
    - Compliance risk is one of the most significant areas of focus across all entities

[^1]:    Note: Card and Retail Services represents a business segment of HSBC Finance Corporation
    (1) At December 31, 2009
    (2) 2009 excludes goodwill writeoff of $\$ 530$ million

[^2]:    Note: Data from HSBC Finance Corporation 2Q and 1Q 2010 Form 10-Q, and 2009, 2008 and 2007 Form 10-K

[^3]:    ${ }^{(1)}$ Customer loans and advances include reverse repo balances

