# **HSBC Holdings plc 4022 Results**

Presentation to Investors and Analysts



Strategic progress

# **Noel Quinn** Group Chief Executive



Our purpose, values and ambition support the execution of our strategy

Our purpose

**Our** ambition

# Opening up a world of opportunity

To be the preferred **international** financial partner for our clients

Our values We value difference		We succeed together	We take responsibility	We get it done
Our strategy	<b>Focus</b> on our strengths	<b>Digitise</b> at scale	<b>Energise</b> for growth	Transition to net zero

# We have made good progress but there's so much more we can achieve

## **Transformation journey**

- First phase of our strategy execution complete
- Improved financial performance
- Strong foundation

# **Delivery in 2022**

- Good set of results
- Revenue growth
- Strong cost discipline
- Enhanced returns

## **Growth and returns**

- Value from international connectivity and customer centricity
- Multiple growth engines
- Strong capital position
- Drive value creation

A reconciliation of reported results to adjusted results can be found on slide 36, where FY22 reported PBT of \$17.5bn is reconciled to adjusted PBT of \$19.7bn. The remainder of the presentation unless otherwise stated, is presented on an adjusted basis. Figures throughout this presentation may be subject to rounding adjustments and therefore may not sum precisely to totals given in charts, tables or commentary

Appendix

4022 results

# Our transformation journey: Six components

International connectivity	<ul> <li>Grown and protected our market leading position in international connectivity</li> </ul>
Portfolio repositioning	<ul> <li>Whilst repositioning unprofitable and non-strategic portfolios, particularly in US and Europe</li> </ul>
Broad base of profit generation	<ul> <li>Which has resulted in an internationally connected client proposition underpinned by a broad base of geographically diverse profit generation</li> </ul>
Cost discipline	<ul> <li>Supported by strong cost discipline, evidenced by an improving cost efficiency ratio</li> </ul>
Dividend policy	<ul> <li>Supported by a sustainable dividend policy with strong capital and liquidity</li> </ul>
Platform for growth	<ul> <li>Resulting in a strong platform for growth and returns</li> <li>Upon which we will build new value creation opportunities</li> </ul>

Appendix

## International connectivity: We continue to maintain our market-leading position...

#### Leading positions in Trade, Payments and FX



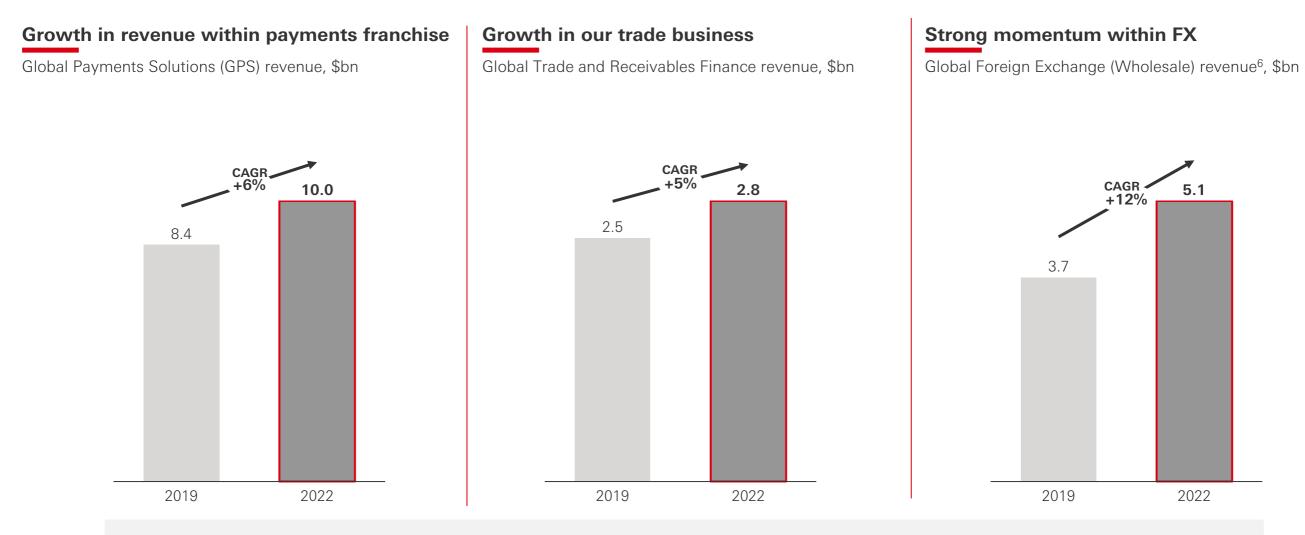
International connectivity is core to who we serve



**Strategy** 4022 results A

Appendix

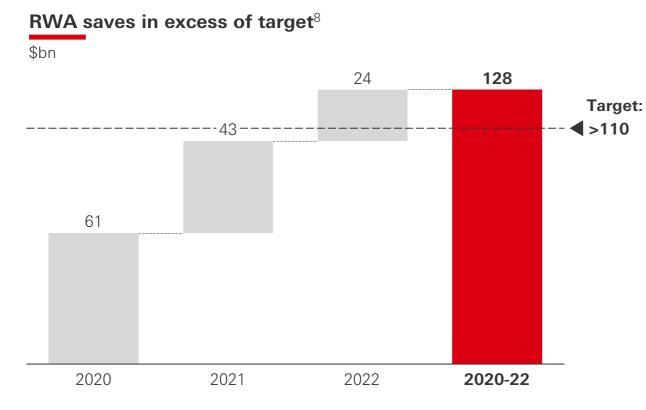
## International connectivity: ...and drive growth in revenue and market share



Recorded Wholesale Transaction Banking<sup>7</sup> revenue of \$20.0bn, +7% CAGR since 2019

Appendix

# Portfolio repositioned: Exited markets and reduced RWAs while reallocating capital towards higher growth and more profitable opportunities

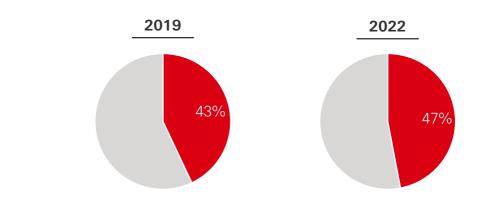


#### Reshaped portfolio with exits

- **US** mass market retail
- Planned sale of Canada banking business
- Planned sale of France retail
- Planned sale of Russia and Greece operations

#### Capital reallocation to Asia

Asia as a % of Group tangible equity  $^9,\,\%$ 



#### Invested in bolt-on acquisitions

#### **AXA Singapore**

 4th largest health insurer in Singapore post acquisition<sup>10</sup>

#### L&T Investment Management

 14th largest fund house in India post acquisition<sup>11</sup>

#### HSBC Life China

Increased stake from 50% to 100%

#### **HSBC** Qianhai

 Increased stake from 51% to 90%

4Q22 results Appendix

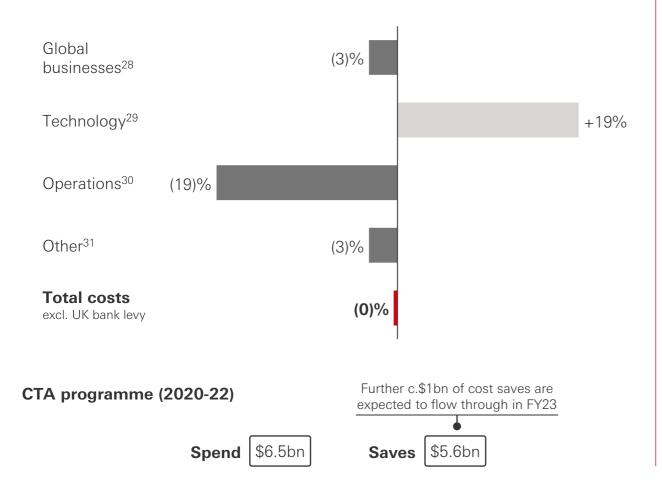
# Broad base of profit generation: We have multiple engines of growth and profitability

Hong Kong	<mark>\$6.8bn рвт;</mark> (44)% vs. 2019	<ul> <li>#1 market share in deposits<sup>12</sup>, insurance<sup>13</sup></li> <li>#1 Trade Finance Bank<sup>14</sup></li> </ul>	<b>UK</b> (UK RFB)	\$5.0bn рвт; +78% vs. 2019	<ul> <li>#1 Trade Finance Bank<sup>14</sup>; 26.9% receivables finance market share<sup>23</sup></li> <li>7.7% (stock) / 8.9% (gross) market share in mortgages<sup>24</sup></li> </ul>
Mainland China	\$1.0bn pbt excl. BoCom; +13% vs. 2019	<ul> <li>#1 foreign bank by revenue<sup>15</sup></li> <li>c.1.3k Pinnacle wealth planners</li> </ul>	<b>Europe</b> (NRFB)	\$2.1bn рвт; +181% vs. 2019	<ul> <li>c.35% of Wholesale client business booked outside of Europe (excl. UK RFB)<sup>3</sup></li> <li>Top 3 in EMEA ECM<sup>22</sup>; #1 in IPO<sup>22</sup></li> </ul>
<b>Asia</b> (excluding Hong Kong and mainland China)	\$4.2bn рвт <sup>16</sup> ; +23% vs. 2019	<ul> <li>India, (\$0.9n PBT<sup>17</sup>; +36% vs. 2019)</li> <li>Facilitate 9% of India's exports<sup>18</sup></li> <li>Facilitate 9% of traded FX<sup>19</sup></li> <li>South East Asia (SEA), (\$0.8bn PBT in Singapore; +69% vs. 2019)</li> <li>PBT &gt;\$100m in 5 out of 6 SEA<sup>20</sup> markets</li> <li>Best Cash Management and Trade</li> </ul>	US	<mark>\$1.0bn рвт;</mark> +64% vs. 2019	<ul> <li>c.65% of wholesale client business booked outside of the US<sup>3</sup></li> <li>#1 Trade Finance Bank<sup>14</sup></li> </ul>
Middle East	\$1.8bn рвт; +20% vs. 2019	<ul> <li>#1 in Capital Markets (DCM, ECM, Syndicated Loans)<sup>22</sup></li> <li>#1 underwriter in GSSS bonds<sup>22</sup></li> </ul>	Mexico	<mark>\$0.7bn рвт;</mark> +9% vs. 2019	<ul> <li>18.0% RoTE<sup>25</sup></li> <li>8.5% WPB loans market share<sup>26</sup></li> <li>c.60% of WPB client acquisition through Wholesale to Personal referrals<sup>27</sup>; referrals up 200k net</li> </ul>

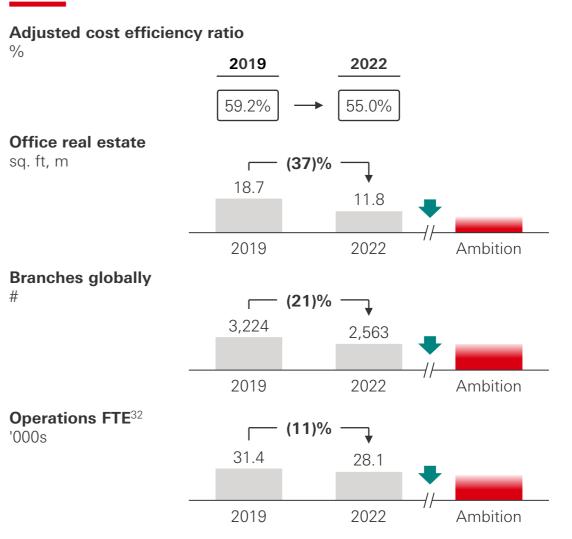
# Cost management: We have maintained cost discipline and improved operational efficiency

#### Managed costs whilst increasing tech spend





#### Achieved improved operational efficiency

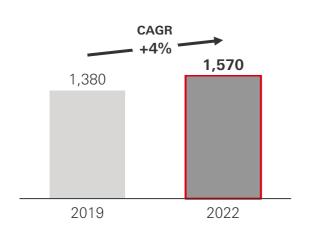


# Building platform for growth: Leveraging our balance sheet growth and driving fee income revenue streams...

#### **Balance sheet growth**

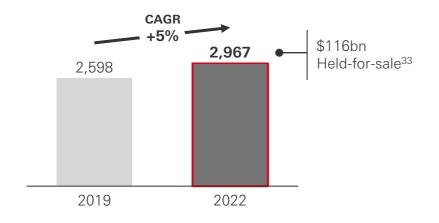
#### Deposits

\$bn



Assets

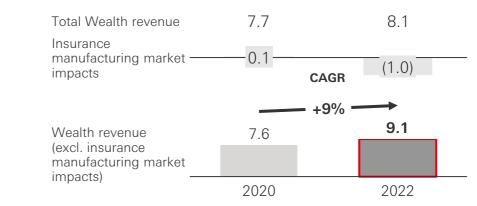
\$bn



#### Building our wealth franchise

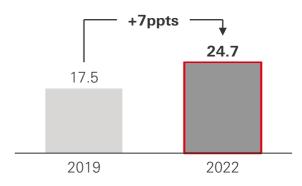
#### Wealth revenue

#### Global, \$bn



#### Insurance

Hong Kong market share<sup>34</sup>, %



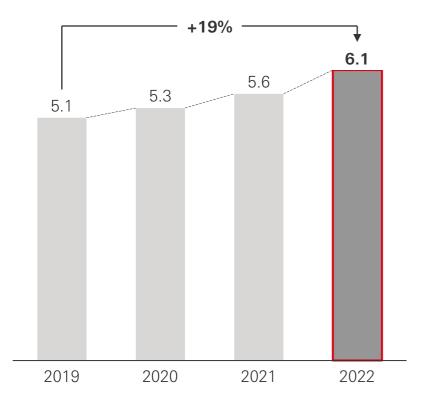
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4022 results Appendix

# Building platform for growth: ...while investing in technology to scale-up our digital propositions and launch new propositions

#### Growth in technology spend<sup>29</sup>

\$bn, P&L basis



# Tech spend % of total Group adjusted operating expenses<sup>29</sup>





#### Scaling up our digital propositions

Mobile X; global multi-market mobile platform

 Present in 24 markets with around 13m active customers

**HSBC Kinetic;** digital business banking mobile channel for SMEs in the UK

• Now with c.53k customers

#### Global Wallet; cloud enabled digital wallet

 Now in six markets (UK, SG, MY, US, HK, CA) and transaction turnover of over \$3bn

**Global Money;** multi-market mobile proposition to manage, spend, send and receive in major currencies

• Live in eight markets and enabled for 19 currencies

#### Launched new propositions

#### **HSBC** Orion

 Launched proprietary tokenisation platform to issue digital bonds based on distributed ledger technology

#### International Credit

 Launched in Singapore: customers can gain access to credit in a new country based on credit history in home country

#### **Embedded Banking**

 Launched an industry-leading native bank account service with Oracle Netsuite Enterprise Resource Planning

#### Pentagreen

 Launched a sustainable infrastructure debt financing platform, in a joint venture with Temasek, based in South East Asia

## Summary of our performance in 2022 (vs. 2021)

**Reported PBT of \$17.5bn**, down \$1.4bn (7%); **adjusted PBT of \$24.0bn**, up \$3.4bn (17%)

Adjusted revenue of \$55.3bn, up \$8.3bn (18%). NII of \$32.6bn, up \$7.7bn (31%). Non-NII of \$22.7bn, up \$0.6bn (3%)

Adjusted costs contained to c.1%, adjusted cost efficiency ratio of 55.0%

**ECL charge of \$3.6bn**, with \$1.3bn associated with our mainland China commercial real estate (CRE) portfolio

**Dividend per share of \$0.32**; payout ratio of 44%

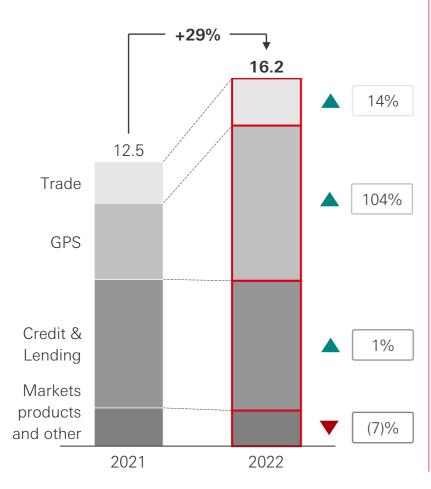
**CET1 ratio**<sup>35</sup> of 14.2%

**Reported RoTE of 9.9%**<sup>36</sup>; RoTE excluding significant items of 11.6%

# Focus on our strengths – CMB

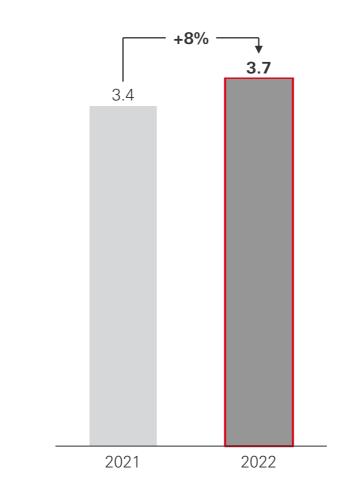
Revenue growth driven by Transaction Banking

Revenue, \$bn



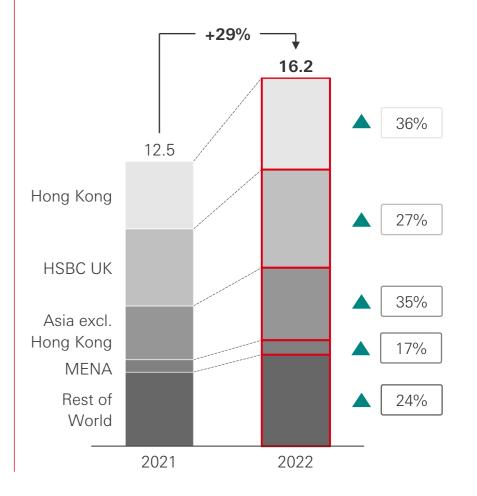
With growth momentum in fee income

#### Fee income, \$bn



# Strong growth delivered across all regions

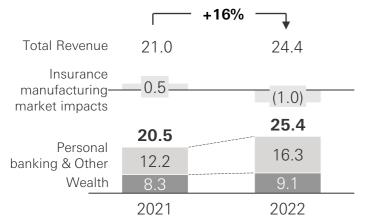
Geographical revenue breakdown, \$bn



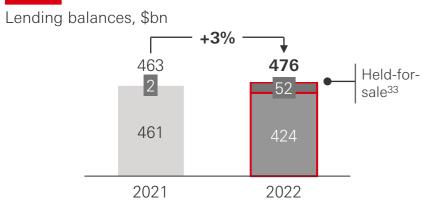
# Focus on our strengths – WPB

Double-digit revenue growth across Wealth and Personal banking

Revenue, \$bn

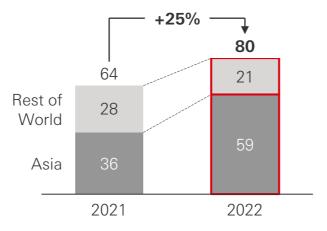


#### Lending balances growth

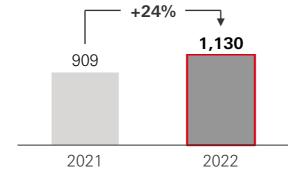


# Continued traction in NNIA following 21% growth in 2021

#### Net new invested assets, \$bn

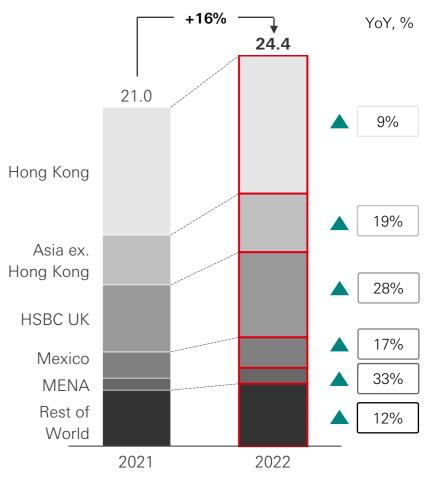


## Strong growth in Asia insurance VNB Asia insurance VNB, \$m

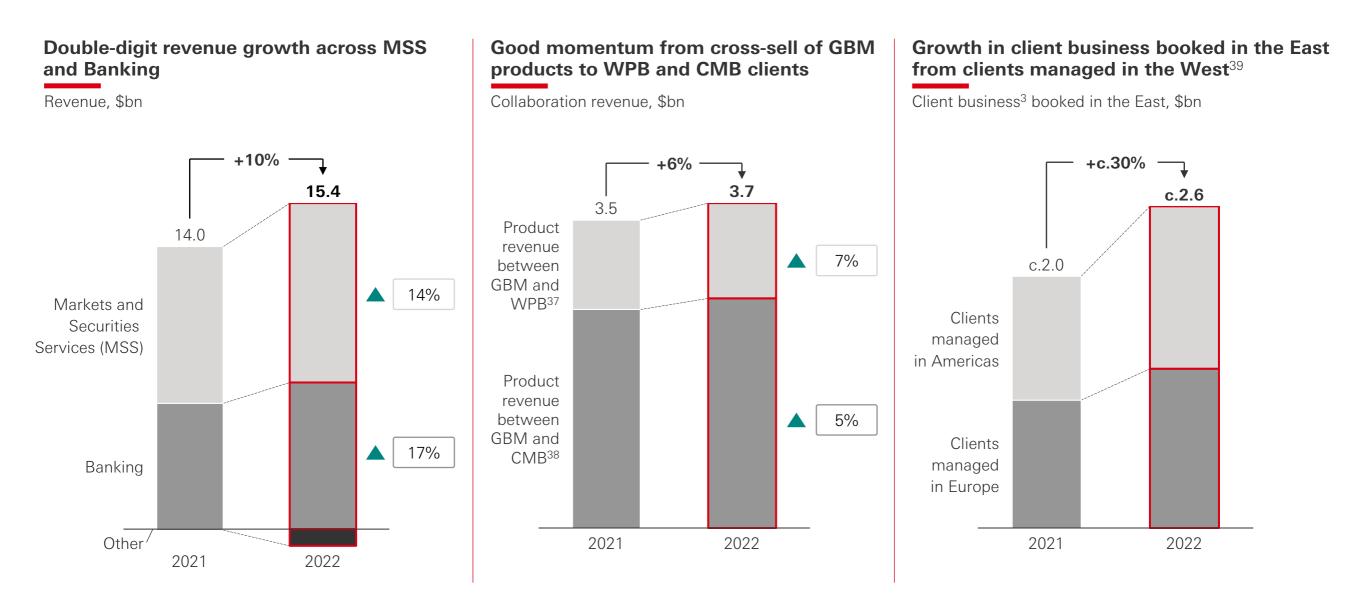


# All regions delivered robust growth

Geographical revenue breakdown, \$bn



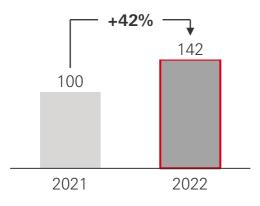
## Focus on our strengths – GBM



## Digitise - Speed, Scale, Resilience

#### Improvement in product release frequency, and more to come

Product release frequency per year<sup>40</sup>, #



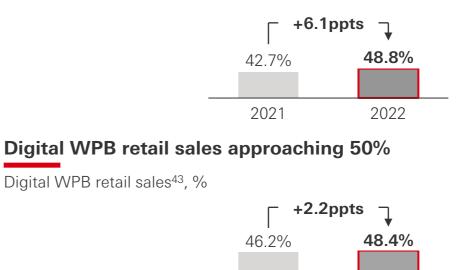
#### Cloud adoption increasing in a controlled manner

Cloud adoption<sup>41</sup>, %



#### Mobile active WPB customers approaching half of our client base

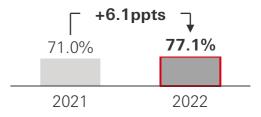
Mobile active WPB customers<sup>42</sup>, %



2021 2022

#### Digitally active CMB customers more than 75% of our client base

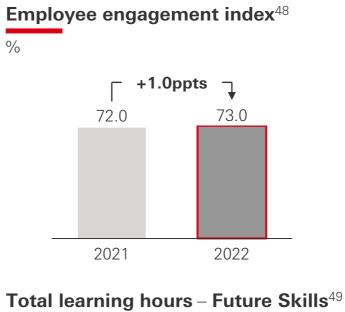
Digitally active CMB customers<sup>44</sup>,%



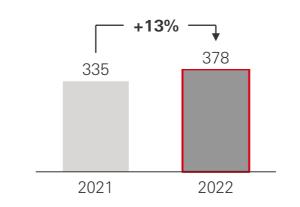
## Energise - Inspiring a dynamic culture

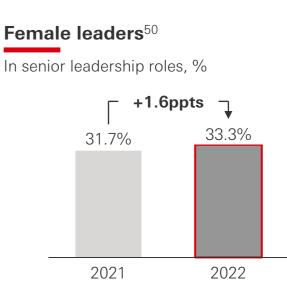
#### Key highlights

- Simplification through delayering and de-duplication of management structures; focus on improving employee efficiency by rewiring work processes (+6% vs. sector benchmark<sup>45</sup>)
- Diversity we are delivering on our commitments but striving for more; 36% of enterprise critical roles<sup>46</sup> are now held in Asia
- Learning significant focus on sustainability, digital, and data
- Strategy and values confidence amongst our colleagues in our future has increased by 3 ppts since 2021 to 77%<sup>47</sup>
- Hybrid working getting the balance right for our people and businesses
- Colleague engagement more opportunities for two-way dialogue due to our new social intranet live in 27 markets



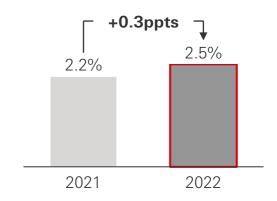
Across Sustainability, Digital, and Data, '000s





#### Black heritage leaders<sup>51</sup>

In senior leadership roles in the UK and US, %

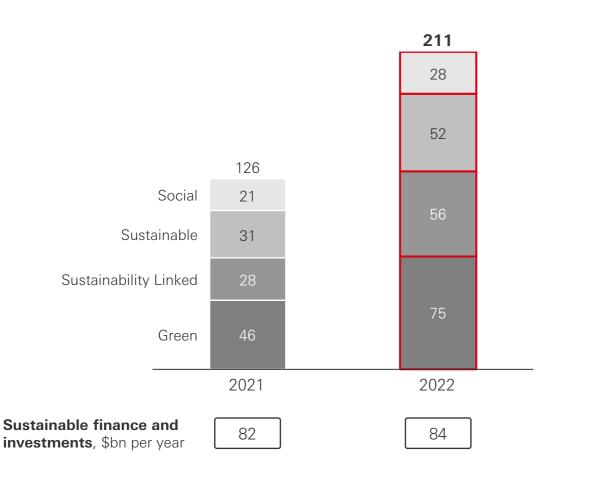


Appendix

# Transitioning to net zero - Continuing to build a leading position through active client engagement

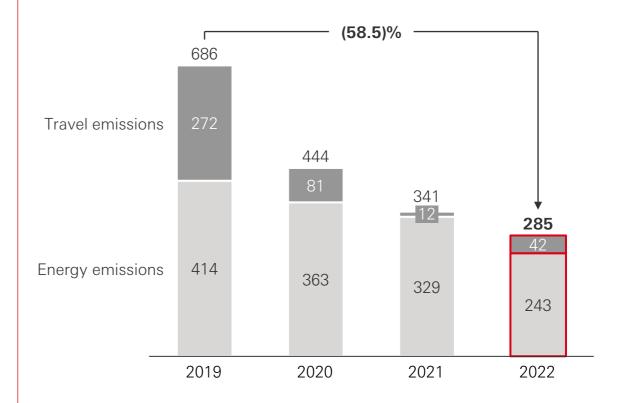
Supporting our customers in the transition to net zero

Ambition to provide and facilitate \$750bn to \$1tn of sustainable finance and investments by 2030<sup>52</sup>, cumulative \$bn



#### Becoming a net zero bank

Ambition to be net zero in our operations and supply chain by 2030 or sooner Greenhouse gas emissions, '000 tonnes  $CO_2e$ 



**Strategy** 4Q22 results

Appendix

## We are focused on driving value creation and delivering sustainable growth

Next phase of strategy execution will focus on our strengths...

#### Higher growth and returns

- Build on our areas of strength, leveraging our international connectivity and geographical diversification spanning every region
- Continue to drive our transaction banking, wealth and digital platforms in order to grow fee income
- Retain strong cost discipline while driving investment in technology to increase productivity and growth

...while continuing to deliver on improved performance and higher returns

12%+ RoTE guidance from FY23 onwards

Substantial distribution capacity:

- Establishing a 50% dividend payout ratio for FY23 and FY24<sup>53</sup>
- Returning to quarterly dividends from 1Q23
- Consideration of buybacks brought forward to 1023
- Incremental special dividend of \$0.21 per share in FY24, subject to completion of our Canada transaction and necessary approvals\*

# 4022 results update

# **Georges Elhedery** Group Chief Financial Officer



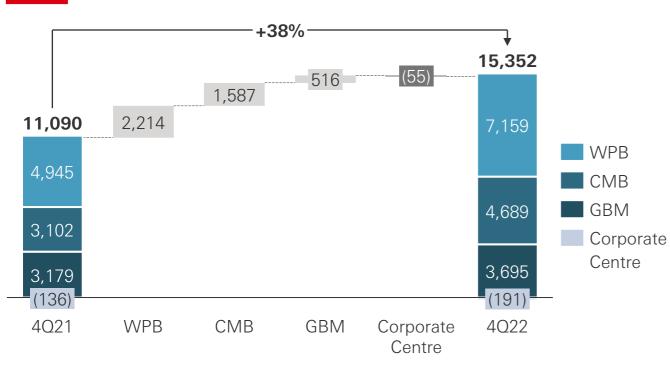
# 4022 results summary

\$m	4022	4Q21	Δ
NII	9,573	6,255 🔺	53%
Non-NII	5,779	4,835 🔺	20%
Revenue	15,352	11,090 🔺	38%
ECL	(1,427)	(482) 🔺	>(100)%
Costs	(7,790)	(7,658) 🔺	(2)%
Associates	693	608 🔺	14%
Adjusted PBT	6,828	3,558 🔺	92%
Significant items and FX translation	(1,623)	(894) 🔺	(82)%
Reported PBT	5,205	2,664 🔺	95%
Тах	(311)	(635) 🔻	51%
Profit attributable to ordinary shareholders	4,620	1,788 🖌	>100%
Reported earnings per share, \$	0.23	0.09 🖌	\$0.14
Impact of sig items on reported EPS, \$	(0.04)	(0.06) 🔺	\$(0.02)
FY DPS, \$	0.32	0.25 🔺	\$0.07
Reported RoTE <sup>36</sup> (YTD), %	9.9	8.3 🔺	1.6ppts

\$bn	4022	3022	Δ
Customer loans	925	1,005 🔻	(8)%
Customer deposits	1,570	1,629 🔻	(4)%
Reported RWAs	840	828 🔺	1%
CET1 ratio <sup>35</sup> , %	14.2	13.4 🔺	0.8ppts
TNAV per share, \$	7.57	7.13 🔺	\$0.44

- Reported PBT of \$5.2bn (up 95%); adjusted PBT of \$6.8bn, up \$3.3bn (92%) vs. 4Q21, reflecting strong NII growth (up \$3.3bn, 53%) and higher non-NII in Corporate Centre related to revenue earned from GBM to fund their trading books, partly offset by lower fees
- ECL charge of \$1.4bn, up \$0.9bn vs. 4Q21, primarily relating to our mainland China CRE portfolio and a more normalised charge in the UK RFB
- Costs of \$7.8bn, up 2% vs. 4Q21 due to higher technology spend and higher performance-related pay
- Customer lending down \$80bn (8%) vs. 3022, largely due to \$55bn of Canada loans moved to HFS. Excl. this impact, lending was down \$25bn (2%) primarily due to softer economic conditions in Hong Kong
- Customer deposits down \$58bn (4%) vs. 3022 due to \$61bn of Canada deposits moved to HFS. Excl. this impact, deposits up \$2bn
- FY22 dividend per share of \$0.32, with a second interim dividend of \$0.23 per share
- CET1 ratio of 14.2%, up 0.8ppts vs. 3022 due to higher capital generation and lower currency adjusted RWAs
- FY22 effective tax rate of 5%, including \$2.5bn of tax credits, primarily DTAs; expect a normalised effective tax rate of c.20% going forward
- TNAV per share of \$7.57, up \$0.44 vs. 3022 due to profits and favourable FX

# Adjusted revenue performance



Revenue by global business, \$m

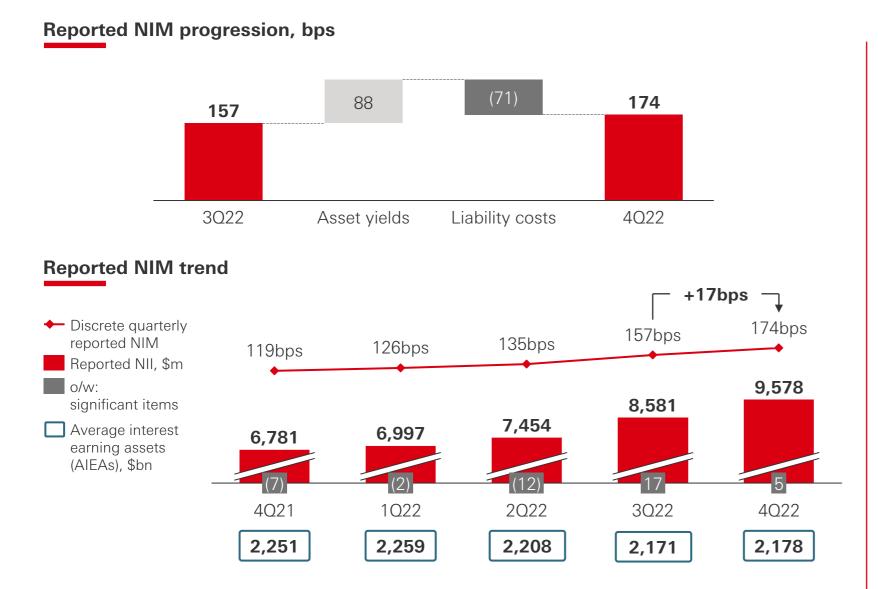
- WPB up \$2.2bn (45%). Personal Banking up \$2.1bn (72%) primarily due to higher interest rates and balance sheet growth in most regions. Wealth up \$0.1bn (7%), due to higher Private Banking NII
- CMB up \$1.6bn (51%); Global Payments Solutions (GPS) up \$1.7bn, primarily due to higher interest rates
- GBM up \$0.5bn (16%). Banking up \$0.5bn (34%); GPS up \$0.7bn, Capital Markets & Advisory down \$0.2bn. MSS up \$0.3bn (18%), benefitting from continued market volatility

(11)% (6)% 2,920 2.766 Growth since 2,604 4021 1.282 1,264 1,143 (11)% WPB CMB GBM 853 903 863 1% Corporate Centre 791 (23)% 621 610 (22)(12)(6) 4021 3022 4022

Net fee income by global business, \$m

- Group net fee income **down 11%** vs. 4Q21, mainly due to reductions in broader market activity levels
  - WPB fees down 11% vs. 4Q21, mainly lower equity and mutual fund sales due to muted customer sentiment
  - CMB fees **up 1%** vs. 4021 due to repricing initiatives in GPS
  - GBM fees down 23% vs. 4Q21, predominantly driven by lower Capital Markets & Advisory activity

# Net interest income and margin



- 4022 reported NII of \$9.6bn, up \$2.8bn (41%) vs. 4021 (up \$3.3bn / 53% adjusted) and \$1.0bn (12%) vs. 3022 (up \$1.1bn / 13% adjusted), primarily due to interest rate rises
- 4022 reported NIM of 1.74%, up 17bps vs. 3022
- We continue to guide to FY23 NII of ≥\$36bn<sup>54</sup>, which we view as conservative given current FX rates and the strong 4Q22 performance. Guidance considers:
  - Lagged deposit pass through impacts and migration to time deposits
  - Volume of trading book assets funded by liabilities accounted for in interest expense
- Cautious outlook on loan growth in the short term; continue to expect mid-single digit percentage annual loan growth in the medium to long term
- We have taken and continue to take action to improve our NII stability
- Further NII analysis is included on slide 40

Strategy **4022 results** Appendix

# **Credit performance**

#### Adjusted ECL charge trend, \$m



ECL charge / (release) by geography, \$m

	4022	3022
Hong Kong <sup>‡</sup>	758	505
Mainland China	100	87
Other Asia	36	71
UK RFB	236	278
HSBC Bank plc	55	(14)
Mexico	173	94
Other	69	50
Total	1,427	1,071

4Q22 ECL charge by stage, \$bn

	Stage 1-2	Stage 3	Total
Wholesale	0.2	0.9	1.1
Personal	0.1	0.2	0.3
Total	0.3	1.1	1.4

- FY22 ECL charge of \$3.6bn was 35bps of average gross loans and advances<sup>55</sup>
- 4022 ECL charge of \$1.4bn:
  - This includes **\$0.6bn** for mainland China CRE exposures
  - The remaining \$0.8bn charge represents
     c.30bps of average loans, comprised of a
     \$0.5bn Wholesale charge and \$0.3bn
     Personal charge
- Given current macroeconomic headwinds, whilst we retain our through-the-cycle planning range of 30-40bps, we expect a FY23 ECL charge of around 40bps<sup>55</sup>

\* Total charge was \$482m. China CRE ECL charge of \$628m was partly offset by the release of Covid-19 related provisions

‡ Charges largely relate to offshore China CRE exposures booked on Hong Kong balance sheets

Strategy

#### 4022 results Appendix

# Mainland China commercial real estate update

#### Mainland China CRE exposures by booking location and credit quality

At 31 December 2022

\$m	Memo: Hong Kong at 2022	Hong Kong	Mainland China	RoW	Total
Total	11,734	9,378	6,507	878	16,763
Strong	2,095	1,425	2,118	220	3,763
Good	2,429	697	1,087	370	2,154
Satisfactory	3,104	1,269	2,248	77	3,594
Sub-standard	1,946	2,887	779	193	3,859
Credit impaired	2,160	3,100	275	18	3,393
Allowance for ECL	- (884)	(1,746)	(241)	(4)	(1,991)

Hong Kong booked sub-standard and credit impaired exposures Of which **ECL** Total \$m exposure not secured allowance Sub-standard 2.581 2,887 (458) Credit impaired 3,100 2,347 (1.268)5,987 4,928 (1,726)Total

 Total mainland China CRE exposure \$16.8bn, down \$3.0bn vs. 2022, primarily due to repayments in the Hong Kong booked portfolio

#### Hong Kong booked exposures:

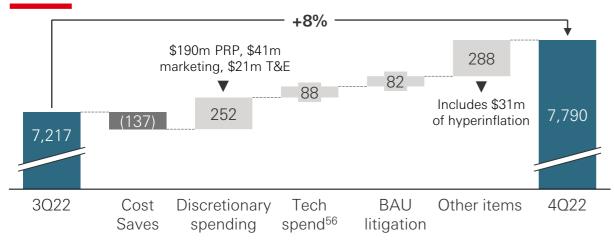
- \$9.4bn, down \$2.4bn vs. 2022 primarily due to repayments;
   \$9.1bn drawn loans & advances
- **\$6bn** (c.60%) is classed as sub-standard and credit impaired:
  - **\$4.9bn** not secured; **\$1.1bn** secured
  - Total ECL allowance of \$1.7bn, substantially all against the \$4.9bn of not secured exposures; ECL allowance on secured exposures is minimal due to the nature of security held
  - Our coverage ratio against not secured, credit impaired (Stage 3) exposures is c.50-55%
- Management assessed a plausible downside scenario for the Hong Kong booked exposure to be around \$1bn of additional ECL at 31 December 2022
- We have seen recent positive policy developments in mainland China's commercial real estate sector and continue to monitor developments closely

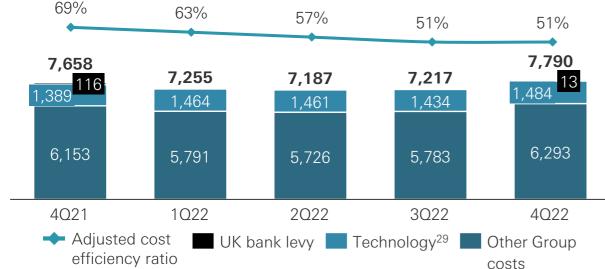
\* Impact of retranslating prior year costs of hyperinflationary economies at constant currency \$(0.2)bn ‡ Other items includes \$0.1bn inflation and \$0.1bn business and volume growth

#### Operating expenses trend, \$m

Adjusted costs

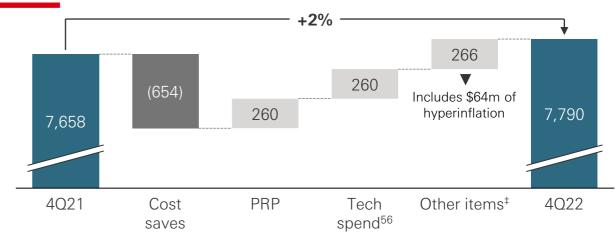






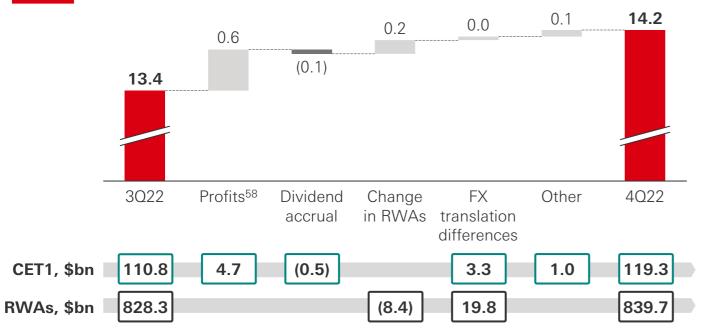
- 4Q22 costs of \$7.8bn, up \$0.1bn (2%) vs. 4Q21. \$0.7bn of cost saves were offset by \$0.3bn higher technology spend and \$0.3bn higher performance-related pay (PRP) due to accrual timing differences
- FY22 costs of \$30.5bn, up \$0.4bn (1%) vs. FY21\*
- UK bank levy lower than guided due to credits relating to previous years; expect c.\$0.2bn for FY23
- Delivered FY20-22 cost savings of \$5.6bn, with an associated CTA of \$6.5bn. A further c.\$1bn of cost saves are expected to flow through in FY23
- Targeting c.3% adjusted cost growth in FY23<sup>57</sup>, including up to \$0.3bn severance costs that are expected to generate efficiencies into 2024

#### 4022 vs. 4021, \$m



**Capital adequacy** 

CET1 ratio, %



#### **Capital progression**<sup>35</sup>

	4022	3022	4021
Common equity tier 1 capital, \$bn	119	111	133
Reported risk-weighted assets, \$bn	840	828	838
CET1 ratio, %	14.2	13.4	15.8
Leverage exposure, \$bn	2,417	2,415	2,963
Leverage ratio, %	5.8	5.4	5.2

Strategy **4022 results** Appendix

#### • CET1 ratio of 14.2%, up 0.8ppts vs. 3022

- CET1 capital increased by \$8.5bn, mainly due to profits and favourable FX moves, partly offset by the dividend accrual
- Reported RWAs of \$840bn, up \$11bn (1%) vs. 3022;
   FX translation differences of \$20bn were partly offset by lower lending in CMB and GBM
- CET1 ratio target range remains 14–14.5% in the medium term, with the intention of managing this range down further longer term
- Establishing a dividend payout ratio of 50% for 2023 and 2024<sup>53</sup>; consideration of buybacks brought forward to 1Q23

## **Guidance summary**

		FY22	Guidance	
NII		\$32.6bn	FY23 NII ≥\$36bn <sup>54</sup> ; intend to update target for IFRS 17 at or before 1Q23	
Lending		+1% <sup>55</sup>	Cautious outlook on loan growth in the short term; expect mid-single digit percentage annual loan growth in the medium to long term	
С	osts	\$30.5bn	Approximately 3% adjusted cost growth in FY23 <sup>57</sup> , including up to \$300m severance costs	
ECL		35bps of average gross loans & advances <sup>55</sup>	FY23 ECL charge of around 40bps <sup>55</sup> , increase of 4-5bps due to HFS assets; through-the-cycle planning range of 30-40bps	
RoTE		9.9%	Targeting 12%+ from FY23	
Asia as a %	of Group TE <sup>9</sup>	47%	c.50% medium to long term <sup>59</sup>	
	CET1	14.2%	Manage in 14-14.5% target range in the medium term; aim to manage range down further longer term	
Capital and distributions	Dividends	44% payout ratio	Establishing a dividend payout ratio of 50% for 2023 and 2024 <sup>53</sup> ; intend to reinstate quarterly dividends from 1Q23	
	Buybacks	N/A	Consideration of buybacks brought forward to 1Q23	

Increasing fee-based revenue and growing our WPB franchise remain important priorities for the Group. However, given the changes to the macroeconomic environment, together with the implementation of IFRS 17, 'insurance and fees as a % of Group adjusted revenue' and 'WPB as a % of Group tangible equity' are no longer appropriate to measure our progress in these areas

## Summary

**4022 revenue up \$4.3bn (38%)**, **PBT up \$3.3bn (92%)** vs. 4021; FY22 revenue up \$8.3bn and PBT up \$3.4bn vs. FY21

2

FY22 ECL charge **\$3.6bn**. Expect a charge of **around 40bps of loans** in FY23<sup>55</sup>

Continued cost control. FY22 costs were up 1% vs. FY21, despite the inflationary environment. Targeting 3% adjusted cost growth in FY23<sup>57</sup>

4

Strong capital and liquidity; **CET1 ratio of 14.2%** 

## 12%+ RoTE from FY23

## **Substantial distribution capacity:**

- \$0.32 FY22 dividend per share
- Establishing a 50% payout ratio for FY23 and FY24<sup>53</sup>
- Returning to quarterly dividends from 1023
- Consideration of **buybacks** brought forward to 1023
- Incremental special dividend of \$0.21 per share in FY24, subject to completion of our Canada transaction and necessary approvals\*

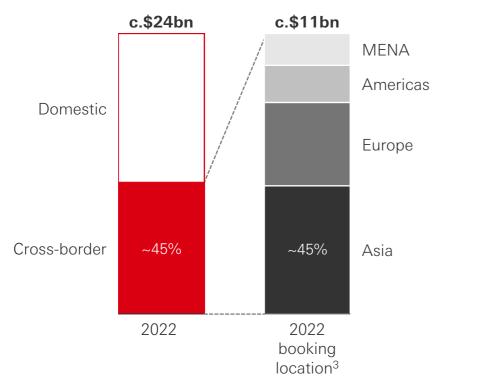
# Appendix



# International connectivity is our core value proposition for clients and employees; it's the foundation of our strategy and a driver behind improving returns

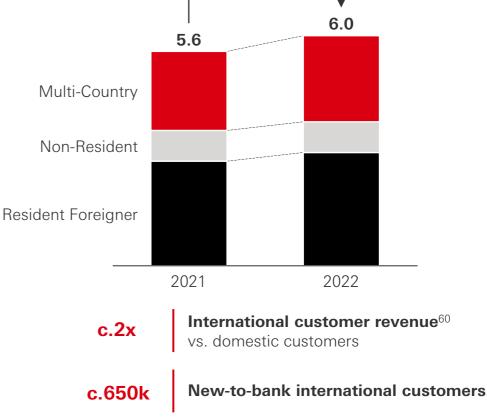
#### ~45% of wholesale client business is cross-border<sup>3</sup>

2022 Wholesale client business, \$bn



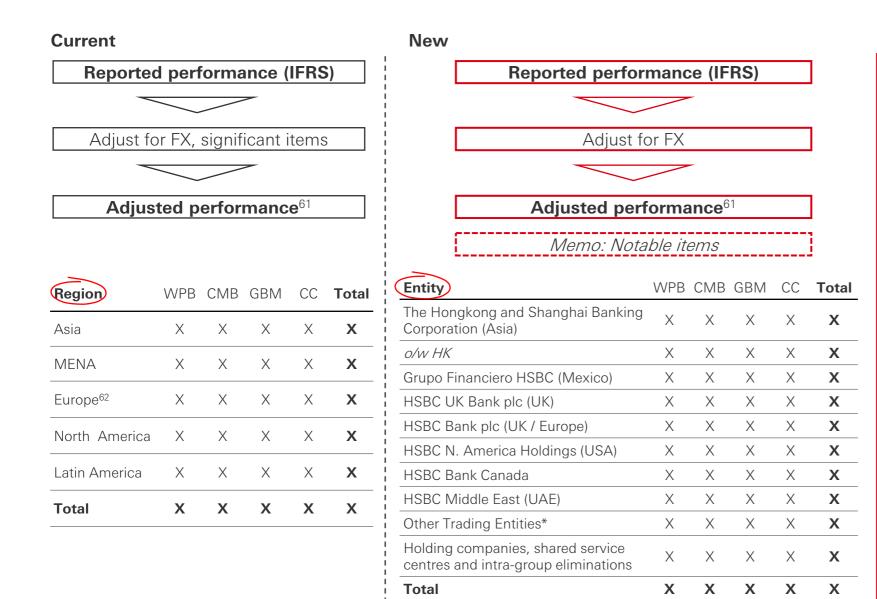
Business booked domestically includes the home market of international clients

# In WPB, International is the most attractive client segment International WPB customers<sup>4</sup>, #m



#### Appendix

# Changes to presentation of financial results from 1023



#### Key changes

We are making several changes to the presentation of the Group's financial results with effect from 1 January 2023:

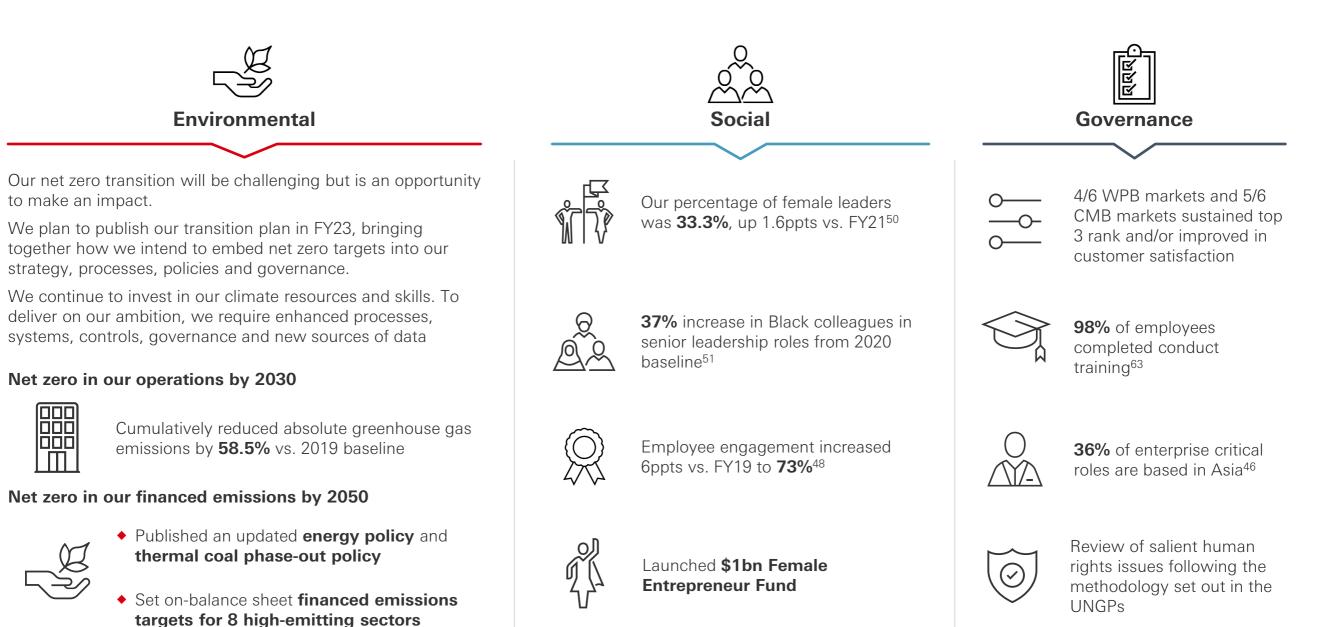
- Changing definition of 'adjusted performance': we will no longer exclude the impact of significant items when deriving 'adjusted performance'
- Notable items: we will separately disclose 'notable items', those components of our income statement which would be considered as outside the normal course of business and generally non-recurring in nature
- **Reporting by legal entity:** we will replace reporting by geographical region with reporting by main legal entity, to better reflect the Group's structure

#### Impact on targets and guidance

As part of our 1Q23 results, we intend to recalibrate financial targets and guidance to reflect the impact of:

- the above changes, and
- the implementation of IFRS 17 'Insurance Contracts' with effect from 1 January 2023

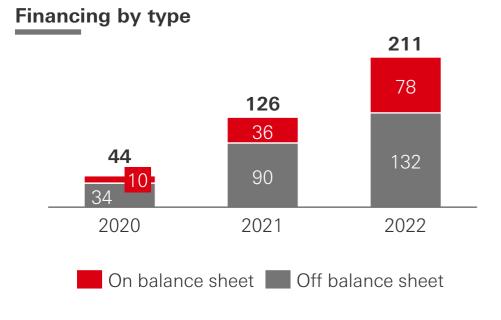
# ESG update



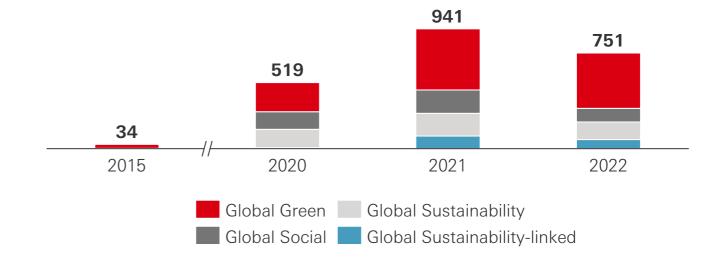
# Sustainable finance update

#### Sustainable finance

 We have provided and facilitated a cumulative
 \$211bn of sustainable finance and investment against our 2030 ambition of \$750bn - \$1tn



#### Global GSSS bond issuance<sup>22</sup>, \$bn



- HSBC was a top 5 underwriter of GSSS bonds globally in FY22, taking a 4.3% market share (5.0% market share in FY21)<sup>64</sup>
- Apportioned volume of **\$32.4bn** vs. \$46.8bn in FY21<sup>64</sup>
  - Global GSSS bond issuance was down 20% in 2022 vs. 2021 in the context of a broader 30% decline in overall DCM issuance

# Key financial metrics

Reported results, \$m	4022	3022	4021
NII	9,578	8,581	6,781
Other Income	5,297	3,035	5,208
Revenue	14,875	11,616	11,989
ECL	(1,427)	(1,075)	(450)
Costs	(8,936)	(7,975)	(9,544)
Associate income	693	581	669
Profit before tax	5,205	3,147	2,664
Тах	(311)	(586)	(635)
Profit after tax	4,894	2,561	2,029
Profit attributable to ordinary shareholders ('PAOS')	4,620	1,913	1,788
Basic EPS, \$	0.23	0.10	0.09
Diluted EPS, \$	0.23	0.10	0.09
DPS (in respect of the period), \$	0.23		0.18
Net interest margin (annualised), %	1.74	1.57	1.19

Alternative performance measures, \$m	4022	3022	4021
Adjusted NII	9,573	8,455	6,255
Adjusted other income	5,779	5,698	4,835
Adjusted revenue	15,352	14,153	11,090
Adjusted ECL	(1,427)	(1,071)	(482)
Adjusted costs	(7,790)	(7,217)	(7,658)
Adjusted associate income	693	563	608
Adjusted profit before tax	6,828	6,428	3,558
PAOS excl. goodwill and other intangible impairment and PVIF	4,590	2,865	2,373
Return on average tangible equity (annualised), %	12.6	7.8	6.0
Return on average equity (annualised), %	11.3	4.7	4.0
Adjusted net loans and advances to customers, \$bn	925	1,005	991
Adjusted customer accounts, \$bn	1,570	1,629	1,623
Adjusted cost efficiency ratio, %	50.7	51.0	69.1
ECL charge as a % of average gross loans and advances to customers, annualised <i>(including held-for-sale balances)</i>	0.58 <i>(0.55)</i>	0.41 <i>(0.41)</i>	0.19 <i>(0.19)</i>

Reported balance sheet, \$bn	4022	3022	4021
Total assets	2,967	2,992	2,958
Net loans and advances to customers	925	968	1,046
Customer accounts	1,570	1,567	1,711
Quarterly average interest-earning assets	2,178	2,171	2,251
Reported loan/deposit ratio	58.9	61.7	61.1
Total shareholders' equity (NAV)	187	178	198
Tangible ordinary shareholders' equity (TNAV)	149	141	158
NAV per share, \$	8.50	8.00	8.76
TNAV per share, \$	7.57	7.13	7.88

Capital, leverage and liquidity <sup>35</sup>	4022	3022	4021
Reported risk-weighted assets, \$bn	840	828	838
CET1 ratio, %	14.2	13.4	15.8
Total capital ratio (transitional), %	19.3	18.1	21.2
Leverage ratio, %	5.8	5.4	5.2
High-quality liquid assets (liquidity value), \$bn	644	606	717
Liquidity coverage ratio, %	132	127	139
Share count, m	4022	3022	4021
Basic number of ordinary shares outstanding	19,739	19,738	20,073
Basic number of ordinary shares outstanding and dilutive potential ordinary shares	19,876	19,857	20,189
Quarterly average basic number of ordinary shares outstanding	19,738	19,752	20,152

#### 4Q22 results

Appendix

# Reconciliation of reported PBT and adjusted profit after tax

\$m		4022	3022	4021	FY22	FY
	Reported PBT (B)	5,205	3,147	2,664	17,528	18,9
	Currency translation		(174)	(1,004)		(3,0
	Customer redress programmes	(5)	(17)	7	(8)	
Revenue	Disposal, acquisitions and investment in new businesses	71	2,440	_	2,799	
nevenue	Fair value movements on financial instruments	127	232	(16)	579	
	Restructuring and other related costs*	284	32	112	248	
	Currency translation of significant items	_	24	2		
ECL	Currency translation		4	(32)		(1
	Currency translation	_	87	727		2,
_	Customer redress programmes	(10)	(15)	25	(31)	
_	Disposals, acquisitions and investment in new businesses	9	9		18	
Operating expenses	Impairment of goodwill and other intangibles	(13)		587	(4)	
_	Restructuring and other related costs	1,160	681	591	2,881	1,
	o/w: costs to achieve	1,159	676	574	2,853	1,
	Currency translation of significant items		(4)	(44)		(
Share of profit in associates and JVs	Currency translation	_	(18)	(61)		(*
	Adjusted PBT	6,828	6,428	3,558	24,010	20,
	Currency translation	_	22	58	_	
Тах	Reported tax charge	(311)	(586)	(635)	(858)	(4,2
Ιάλ	Tax significant items	(961)	(645)	(104)	(3,429)	(:
	Currency translation on significant items	_	(5)	6		
	Adjusted profit after tax (A)	5,556	5,214	2,883	19,723	16,
	Total tax, currency translation and significant items (A-B)	351	2,067	219	2,195	(2,5

### Appendix

## Certain items included in adjusted revenue

Certain items included in adjusted revenue highlighted in management commentary, \$m	4022	3022	2022	1022	4021	FY22	FY21
Insurance manufacturing market impacts in WPB	107	(421)	(382)	(279)	126	(964)	479
of which: Asia WPB insurance manufacturing market impacts	(18)	(443)	(402)	(361)	88	(1,228)	224
Gain on Insurance policyholder funds on deposit in WPB	_	—	294	—	—	294	_
Credit and funding valuation adjustments in GBM	10	3	24	(29)	38	6	32
Legacy Credit in Corporate Centre	(15)	(6)	23	(18)	(12)	(17)	(31)
Valuation differences on long-term debt and associated swaps in Corporate Centre	(1)	(48)	(32)	5	(10)	(77)	(99)
Türkiye hyperinflation <sup>65</sup>	(20)	(27)	(113)			(161)	
Argentina hyperinflation <sup>65</sup>	(119)	(106)	(86)	(69)	(18)	(380)	(130)
Total	(38)	(605)	(272)	(390)	124	(1,299)	251

## 4Q22 adjusted revenue performance

			402	2 revenue			4022	vs. 4021	Revenue by	global busin	ess, \$bn
				Wealth	\$2,078m		144	o/w: insurance market impacts: \$(19)m		- +38% -	<b>}</b>
WPB	\$7,159m		45%	Personal Banking	\$4,991m			2,097			15.4
				Other	\$90m	(27)				14.2	07
				GTRF	\$488m		17		11 1	3.8	3.7
	<b>\$4.000</b>	•	E40/	Credit and Lending	\$1,344m	(97)			11.1		
CMB	\$4,689m		51%	GPS	\$2,571m		1,	,710	3.2		4.7
				Other	\$286m	(43)				4.3	
				MSS	\$2,017m		303	▶ o/w: XVAs: \$(28)m	3.1		
				Banking	\$2,057m		517			6.0	7.2
GBM	\$3,695m		16%	of which: GPS	\$1,108m		666		4.9	6.2	
				Principal Investments	\$(3)m	(53)			—— (0.1) ——	(0.1)	(0.2)
				Other	\$(376)m	(251)			4021	3022	4022
Corp. Centre	\$(191)m					(55)		• o/w: valuation differences: \$9m		GBM	
Group	\$15,352m		38%			(16	2)	4,262		CMB WPB	
						<mark>ہا</mark> Impact of c	ertain items			Corporate Ce	ntre

## Net interest margin supporting information

### 1 year NII sensitivity

At 31 December 2022, assumes a static balance sheet (no assumed migration from current account to time deposits), no management actions from Global Treasury and a simplified 50% pass-through

	Currency									
	USD	HKD	GBP	EUR	Other	Total				
	\$m	\$m	\$m	\$m	\$m	\$m				
+25bps	(66)	107	245	167	431	884				
-25bps	64	(115)	(289)	(194)	(439)	(973)				
+100bps	(267)	413	1,026	674	1,689	3,535				
-100bps	236	(476)	(1,177)	(765)	(1,787)	(3,969)				

### 5 year NII sensitivity

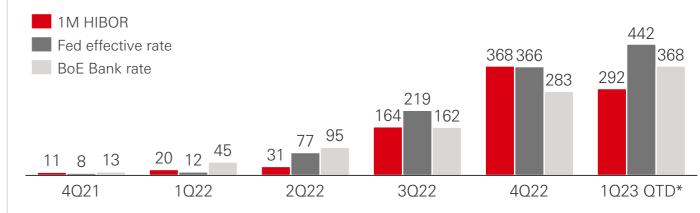
At 31 December 2022, assumes a static balance sheet (no assumed migration from current account to time deposits), no management actions from Global Treasury and a simplified 50% pass-through

	Currency									
	USD	HKD	GBP	EUR	Other	Total				
	\$m	\$m	\$m	\$m	\$m	\$m				
+25bps	192	668	2,315	924	2,500	6,599				
-25bps	(282)	(688)	(2,336)	(1,044)	(2,498)	(6,848)				
+100bps	673	2,401	9,254	3,764	9,765	25,857				
-100bps	(1,522)	(3,004)	(9,454)	(4,173)	(10,317)	(28,470)				

#### Quarterly NIM by key legal entity

	4021	1022	2022	3022	4022		% of 4Q22 Group AIEA
The Hongkong and Shanghai Banking Corporation (HBAP)	1.35%	1.39%	1.46%	1.79%	2.05%	52%	44%
HSBC Bank plc	0.52%	0.55%	0.57%	0.41%	0.52%	6%	21%
HSBC UK Bank plc (UK RFB)	1.48%	1.63%	1.77%	1.99%	2.19%	22%	17%
HSBC North America Holdings, Inc	0.87%	0.90%	1.05%	1.16%	1.16%	5%	8%

#### Key rates (quarter averages), bps

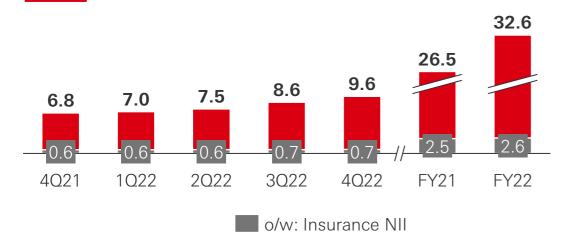


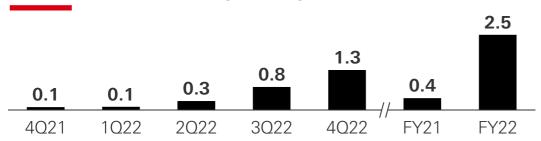
Source: Bloomberg \* At 20 Feb 2023

Strategy 4022 results Appendix

## **Further NII analysis**

Reported NII trend, \$bn





### Central costs of funding trading income, \$bn

### \* Primarily interest earned on investment portfolios, e.g. government and corporate bonds, other securities and cash \* Estimate based on certain judgements and is subject to change

‡ Net income from financial instruments held for trading or managed on a fair value basis

#### IFRS 17

- NII in our insurance manufacturing business\* (\$2.6bn in FY22) will reduce under IFRS 17 which came into force on 1<sup>st</sup> January 2023 as a result of related asset reclassifications. Associated income will now be reported in other income
- 1H22 insurance NII, if reported on an IFRS 17 basis, would have fallen from \$1.3bn to \$0.2bn\*, with an offsetting credit to non-NII due to asset reclassifications

#### Funding of the trading book

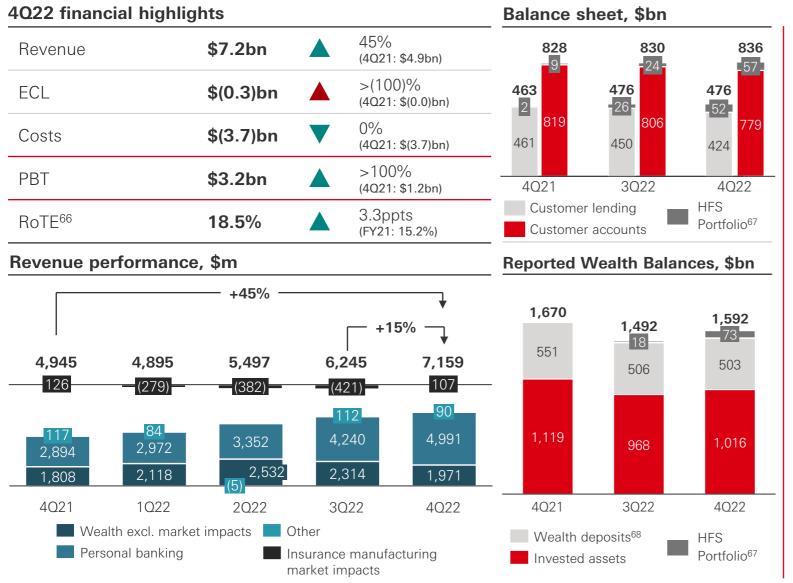
- Included within FY22 NII was a \$2.5bn interest expense representing centrally allocated funding costs associated with generating trading income<sup>‡</sup>, offset by \$2.5bn of trading income reported in Corporate Centre
  - Up **\$2.1bn vs. FY21**, primarily due to higher interest rates
  - Our NII guidance for 2023 incorporates the annualised run-rate of this expense (\$1.3bn in 4022) reflecting higher average interest rates than in FY22 and our net trading assets funding position
- FY22 Group AIEAs of \$2.2tn, of which insurance AIEAs \$73bn. Average trading assets and financial assets designated and otherwise mandatorily measured at fair value through profit or loss \$151bn

## Net fee income by global business

	\$m	FY22	FY21	Δ
	Personal Banking	1,259	1,277	(1)%
WPB	Wealth Management	3,648	4,281	(15)%
VVPD	Other WPB	123	91	35%
	Total WPB	5,030	5,649	(11)%
	GTRF	989	947	4%
	Credit & Lending	708	700	1%
СМВ	GPS	1,375	1,156	19%
	Other CMB	621	611	2%
	Total CMB	3,693	3,414	8%
Corporate C	Centre	(32)	(35)	9%

	¢	EV/22	FY21	^
	\$m	FY22	FYZI	Δ
	MSS	468	931	(50)%
	o/w: Securities Services	1,201	1,257	(4)%
	o/w: Other MSS	(733)	(326)	>(100)%
	Banking	2,318	2,560	(9)%
GBM	o/w: GPS	670	601	11%
	o/w: GTRF	452	431	5%
	o/w: Other Banking	1,196	1,528	(22)%
	Other GBM	(26)	(31)	16%
	Total GBM	2,760	3,460	(20)%
Group net fee income		11,451	12,488	(8)%

# Wealth and Personal Banking

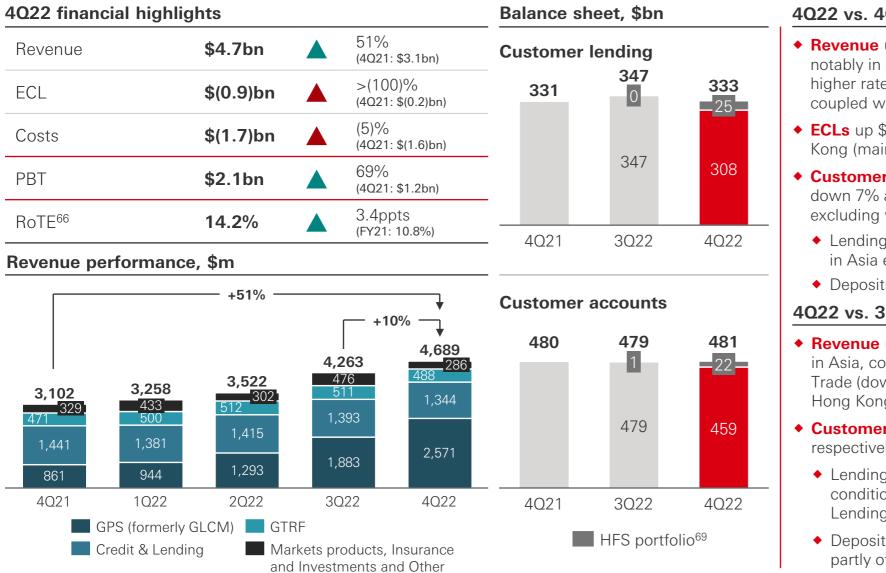


#### 4022 vs. 4021

- Revenue up \$2.2bn (45%). Personal Banking up \$2.1bn (72%) primarily due to interest rate rises and balance sheet growth in the UK, Asia, Mexico and MENA. Wealth up \$144m primarily due to higher Private Banking and Insurance
- Customer lending and accounts of \$424bn and \$779bn were down 8% and 5% respectively due to HFS transfers, excl. impact of HFS and disposed portfolios:
  - Lending up \$15bn (3%). Mortgages up \$15bn (4%), unsecured up \$2bn (5%), partly offset by the run-off of the \$1bn John Lewis card portfolio
  - Deposits up \$17bn (2%) with growth particularly in the UK, Asia, Mexico and MENA
- Wealth balances down 9%. Excl. HFS, down \$78bn (5%). FY NNIA of \$80bn was more than offset by lower market levels (\$116bn) and adverse FX and other impacts of \$42bn

- Revenue up \$914m (15%). Personal Banking up \$751m (18%) primarily due to rate rises. Wealth up \$185m due to favourable movement in market impacts of \$528m, partly offset by lower Investment distribution and Insurance VNB
- Customer lending and accounts were down 6% and 3% respectively due to HFS transfers, excl. which:
  - Lending stable; Personal Banking up, offset by GPB deleveraging and seasonal reduction in balances
  - Deposits **up \$6bn**, mainly in Hong Kong
- Wealth balances up 3%. Excl. HFS, up \$100bn (7%) due to NNIA of \$9bn, higher market levels (\$29bn) and \$62bn favourable FX and other impacts

## **Commercial Banking**



#### 4022 vs. 4021

- **Revenue** up \$1.6bn (51%) with double digit growth in all regions notably in Asia and the UK. GPS revenue up 199% driven by higher rates, higher average balances and 12% fee growth; coupled with growth in GBM collaboration income (up 7%)
- ECLs up \$0.7bn due to the impact of stage 3 charges in Hong Kong (mainland China CRE exposures) and the UK
- **Customer lending and accounts** of \$308bn and \$459bn are down 7% and 4% respectively due to Canada HFS transfer, excluding which:
  - Lending **up \$2.5bn (1%)**, driven by Credit & Lending, growth in Asia excluding Hong Kong, North America and the UK
  - Deposits broadly stable

- **Revenue** up \$0.4bn (10%) with growth across all regions notably in Asia, continued growth in GPS (up 37%) partly offset by lower Trade (down 5%) and Credit & Lending (down 4%) notably in Hong Kong
- **Customer lending and accounts** were down 11% and 4% respectively due to Canada HFS transfer, excluding which:
  - Lending down \$14bn (4%), reflecting softer economic conditions notably in Hong Kong and the UK in both Credit & Lending and Trade
  - Deposits up \$2bn, with growth in Hong Kong and the USA, partly offset by a market wide reduction in the UK

# **Global Banking and Markets**

#### 4022 financial highlights

Revenue	\$3.7bn 🔺	16% (4Q21: \$3.2bn)
ECL	\$(0.3)bn	(19)% (4Q21: \$(0.2)bn)
Costs	\$(2.4)bn 🔻	(2)% (4Q21: \$(2.4)bn)
PBT	\$1.0bn	100% (4Q21: \$0.5bn)
RoTE <sup>66</sup>	10.7%	2.1ppts (FY21: 8.6%)

#### Revenue performance, \$m



#### View of adjusted revenue

\$m	4022 <b>Δ402</b>	1
MSS	2,017 189	%
Securities Services	574 329	%
Global Debt Markets	158 >1000	%
Global FX	934 139	%
Equities	132 (39)	%
Securities Financing	209 49	%
XVAs	10 (74)	%
Banking	2,057 349	%
GTRF	184 139	%
GPS (formerly GLCM)	1,108 >1009	%
Credit & Lending	559 (9)	%
Capital Markets &	124 (57) <sup>o</sup>	5/
Advisory	124 (57)	70
Other	82 >1000	%
GBM Other	(379) >(100)	%
GBM Other Principal Investments	(379) >(100) (3) >(100)	_
		%
Principal Investments	(3) >(100)	% %
Principal Investments Other Net operating income Adjusted RWAs <sup>70</sup> , +3%	(3) >(100) (376) >(100) <b>3,695 16</b> 9	% %
Principal Investments Other Net operating income Adjusted RWAs <sup>70</sup>	(3) >(100) (376) >(100) <b>3,695 16</b> , <b>\$bn</b>	% %
Principal Investments Other Net operating income Adjusted RWAs <sup>70</sup> , +3%	(3) >(100) (376) >(100) 3,695 16 , \$bn · (4)% →	% %

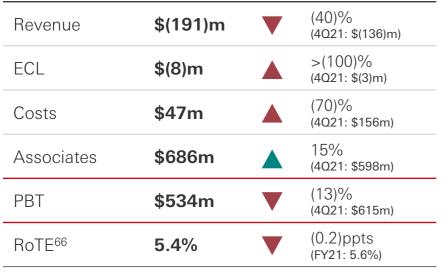
#### 4022 vs. 4021

- **Revenue** of \$3.7bn up \$0.5bn (16%)
- MSS revenue of \$2.0bn up \$0.3bn (18%):
  - Continued strong Global FX performance due to elevated client flows and disciplined risk management
  - Global Debt Markets up substantially due to G10 rates and a better trading performance compared to a weak 4Q21
- Equities down due to reduced client derivative activity compared to a strong 4Q21 and continued muted primary market
- Global interest rate increases, partially offset by the effect of lower market levels, drove good Securities Services performance
- Banking revenue of \$2.1bn up \$0.5bn (34%):
- GPS growth, reflecting higher global interest rates and fees
- Capital Markets & Advisory down \$0.2bn in line with industry fee pool

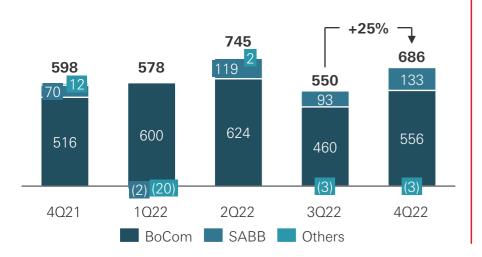
- Revenue down 2%
- MSS down 8% against a strong 3Q22
- Banking up 14%, as rising interest rates supported strong GPS results

# **Corporate Centre**

### 4022 financial highlights



### Associate income detail, \$m



#### Revenue performance, \$m

	4021	1022	2022	3022	4022
Central Treasury	(10)	5	(32)	(48)	(1)
Legacy Credit	(12)	(18)	23	(6)	(15)
Other	(114)	(234)	(85)	(77)	(175)
Total	(136)	(247)	(94)	(131)	(191)
Not included in Corporate Centre revenue: Markets Treasury revenue allocated to global businesses	448	464	348	353	312

### Adjusted RWAs<sup>70</sup>, \$bn (1)% +12% + 89 79 36 32 38 53 47 51 4021 3022 4022 Associates Other

#### 4022 vs. 4021

- Revenue down \$55m (40%), primarily due to higher funding costs on Group assets, an increase in hedging costs and adverse valuations on investment properties
- Associates up \$88m (15%), primarily SABB and BoCom

- Revenue down \$60m (46%), primarily due to FX movements and higher funding costs on Group assets, partly offset by favourable valuation differences in Central Treasury
- Associates up \$136m (25%), primarily BoCom and SABB
- RWAs up \$10bn; primarily \$4bn relating to the FX hedges on the planned sale of our Canada business and \$3bn due to changes in threshold amounts

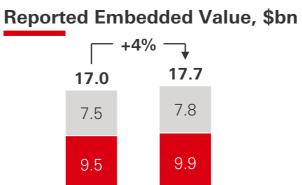
## Insurance

### Key financial metrics\*

Adjusted income statement, \$m	FY22	FY21	FY20
Revenue	2,006	2,683	1,934
Of which: NII	2,595	2,430	2,352
Market impacts	(988)	491	86
Funds on deposit	294	_	_
PVIF	324	69	377
ECL	(18)	(22)	(72)
Operating expenses	(918)	(590)	(492)
Associates	18	17	
Profit before tax	1,088	2,088	1,370
Memo: distribution income <sup>‡</sup>	823	795	781

### FY22 financial highlights:

- VNB of \$1.3bn, up \$0.3bn (24%) vs. FY21
- Adverse market impacts of **\$1.0bn** (FY21: \$0.5bn favourable)
- Revenue included a \$0.3bn gain from a policyholder funds on deposit pricing update, to reflect the cost of provision of these services and a \$0.1bn gain on completion of our acquisition of AXA Singapore
- Costs of \$0.9bn, up \$0.3bn (56%) vs. FY21 reflected the acquisition of AXA Singapore and investment in Pinnacle
- Reduction in ANP and increase in VNB margin reflected high 1H22 sales of single premium products in Hong Kong

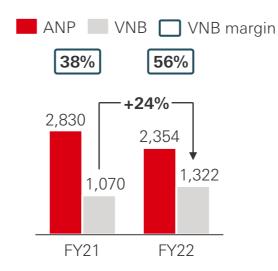


Other net assets PVIF

4022

### FY22 VNB & ANP, \$m

4021



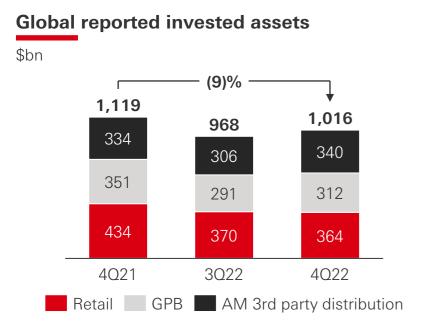
### **Strategic highlights**

- #1 ranked with a market share of 25%<sup>13</sup> in Hong Kong for 9M22, up 2.4ppts vs. 9M21
- Pinnacle has been expanded to cover 6 major cities in mainland China with c.1,300 Personal Wealth Planners and 1m registered users of our Pinnacle River App (HSBC 汇选)
- c.190k member registrations on our digital health and wellness platforms in Hong Kong<sup>71</sup>
- Successfully integrated AXA Singapore with our existing Singapore business and commenced combined operations
- Increased ownership in mainland China from 50% to 100%, established BrokerCo in mainland China to support Pinnacle expansion
- Extended partnerships with Allianz in six key Asian markets for 15 years

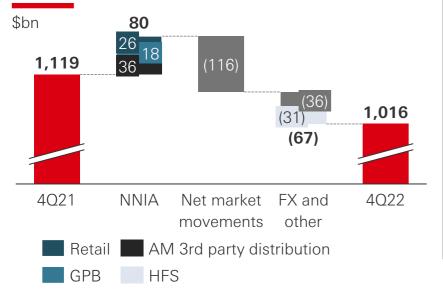
\* Financial results for the Insurance business are prepared on the current IFRS 4 basis and, as such, do not reflect any potential impacts of IFRS 17 'Insurance Contracts', which is effective from 1 January 2023

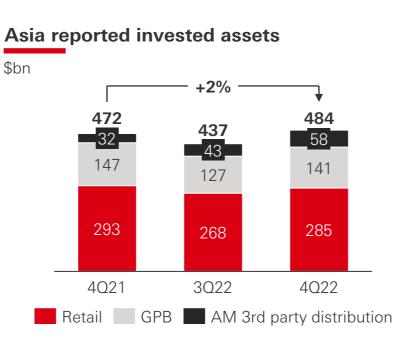
‡ Distribution income (HSBC Life and partnerships) through HSBC bank channels

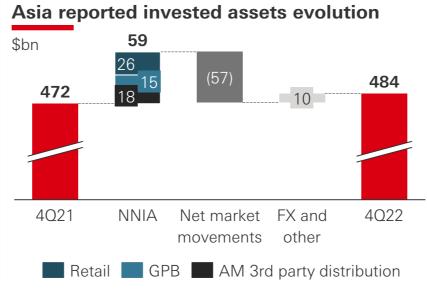
## Wealth and Personal Banking: Global invested assets



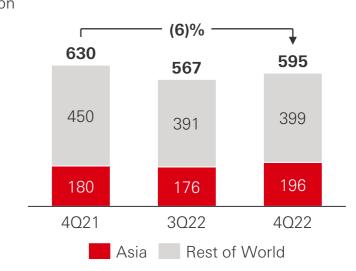
Global reported invested assets evolution



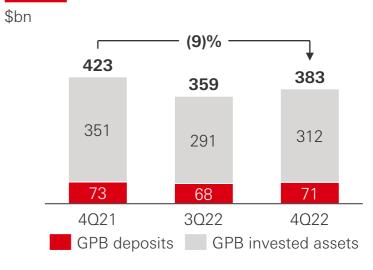




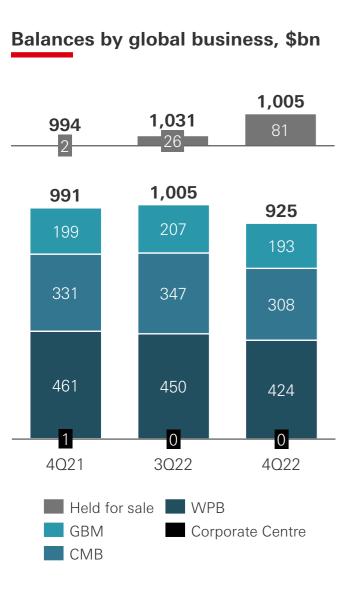
Reported invested assets managed by AM \$bn



**GPB** reported client balances



## **Balance sheet – customer lending**



#### **Balances by region**

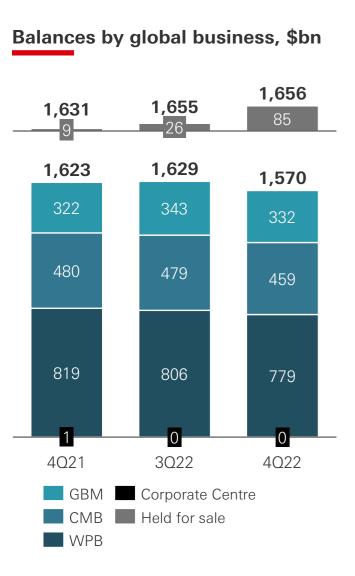


Adjusted customer lending of \$925bn, down \$80bn (8%) vs. 3Q22, primarily due to the reclassification of \$55bn of Canada loans to heldfor-sale (HFS). Including HFS balances, lending down \$25bn (2%)

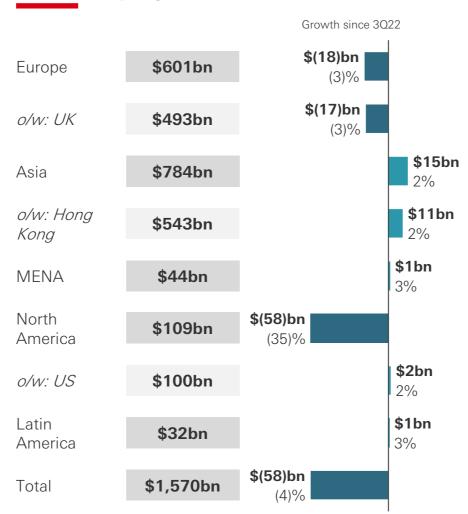
- WPB down \$27bn (6%) due to \$27bn of Canada loans moved to HFS. Including HFS balances, lending stable
- CMB down \$39bn (11%), of which \$25bn of Canada loans moved to HFS. Including HFS balances, lending down \$14bn (4%) driven by softer economic activity in Hong Kong
- **GBM** down \$15bn (7%) due to seasonality in Europe

Strategy 4022 results Appendix

## Balance sheet – customer accounts



#### **Balances by region**



#### Adjusted customer accounts of \$1,570bn, down \$58bn (4%) vs. 3022 primarily due to the reclassification of \$61bn of Canada deposits to held-for-sale (HFS). Including HFS balances, deposits stable

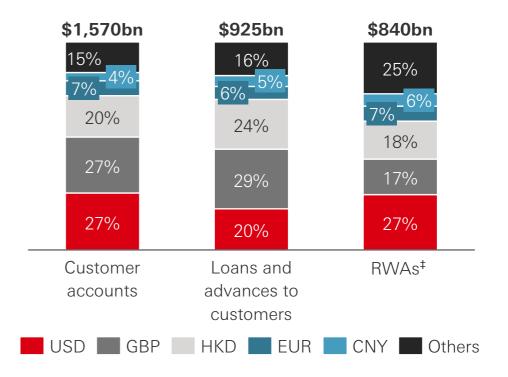
- WPB down \$27bn (3%) due to \$33bn of Canada deposits moved to HFS. Including HFS balances, deposits up \$6bn
- CMB down \$20bn (4%) due to \$22bn of Canada deposits moved to HFS. Including HFS balances, deposits up \$2bn
- **GBM** down \$11bn (3%)
- Average GPS balances of \$753bn were down \$4bn vs. 3022 (up \$2bn vs. 4021)

## **Balance sheet analysis**

#### Average balances 1,056 1.024 898 840 823 795 323 315 290 279 272 255 263 229 230 213 204 202 75 70 68 66 55 51 2017 2018 2019 2020 2021 2022 Demand & other - non-interest bearing Savings Demand - interest bearing Time and other

### Group customer accounts by type, \$bn\*

### Group loans, deposits and RWAs by currency\*



Hong Kong system deposits by currency at 31 December 2022: 48% HKD; 38% USD; 13% Non-US foreign currencies. Source: HKMA

\* As reported in our SEC specific disclosures. Does not include held-for-sale balances

• Loans and advances and customer accounts do not include held-for-sale balances. RWAs represent the functional currency of the entity

‡ RWAs of \$840bn includes credit risk, market risk and operational risk RWAs

## 4022 vs. 3022 equity drivers

	Shareholders' equity, \$bn	Tangible equity, \$bn	TNAV per share, \$	Basic number of ordinary shares, millions
At 30 September 2022	177.7	140.7	7.13	19,738
Profit attributable to:	4.7	5.1	0.26	_
Ordinary shareholders <sup>72</sup>	4.6	5.1	0.26	_
Other equity holders	0.1	_		_
Dividends	(0.1)	_		_
On ordinary shares	_	_		_
On other equity instruments	(0.1)			_
FX <sup>72</sup>	4.9	4.4	0.22	_
Actuarial gains/(losses) on defined benefit plans	(0.7)	(0.7)	(0.03)	_
Cash flow hedge reserves	1.1	1.1	0.06	_
Fair value movements through 'Other Comprehensive Income'	(0.7)	(0.7)	(0.04)	_
Of which: changes in fair value arising from changes in own credit risk	(1.1)	(1.1)	(0.06)	_
Of which: Debt and Equity instruments at fair value through OCI	0.4	0.4	0.02	_
Other <sup>72</sup>	0.6	(0.5)	(0.03)	1
At 31 December 2022	187.5	149.4	7.57	19,739
<ul> <li>Average basic number of shares outstanding during 4Q22: 19,738</li> <li>4Q22 TNAV per share increased by \$0.44 to \$7.57 per share, mainly due favourable FX impacts</li> </ul>	e to higher profits and	\$7.51	on a fully diluted basis	19,876 million on a fully diluted basis

• At 31 December 2022, tangible equity included financial investments at FVOCI reserve of \$(6.0)bn and cash flow hedging reserve of \$(3.8)bn

# FY22 vs. FY21 equity drivers

	Shareholders′ equity, \$bn	Tangible equity, \$bn		Basic number of ordinary shares, millions
At 31 December 2021	198.3	158.2	7.88	20,073
Profit attributable to:	16.0	16.1	0.80	_
Ordinary shareholders <sup>72</sup>	14.8	16.1	0.80	_
Other equity holders	1.2		_	_
Dividends	(6.5)	(5.3)	(0.27)	_
On ordinary shares	(5.3)	(5.3)	(0.27)	_
On other equity instruments	(1.2)	_		_
FX <sup>72</sup>	(9.8)	(9.2)	(0.46)	_
Cancellation of shares / buybacks	(1.0)	(1.0)	0.09	(348)
Actuarial gains/(losses) on defined benefit plans	(1.0)	(1.0)	(0.05)	_
Cash flow hedge reserves	(3.6)	(3.6)	(0.18)	_
Fair value movements through 'Other Comprehensive Income'	(3.4)	(3.4)	(0.17)	_
Of which: changes in fair value arising from changes in own credit risk	1.9	1.9	0.10	_
Of which: Debt and Equity instruments at fair value through OCI	(5.3)	(5.3)	(0.27)	_
Other <sup>72</sup>	(1.5)	(1.4)	(0.07)	14
At 31 December 2022	187.5	149.4	7.57	19,739

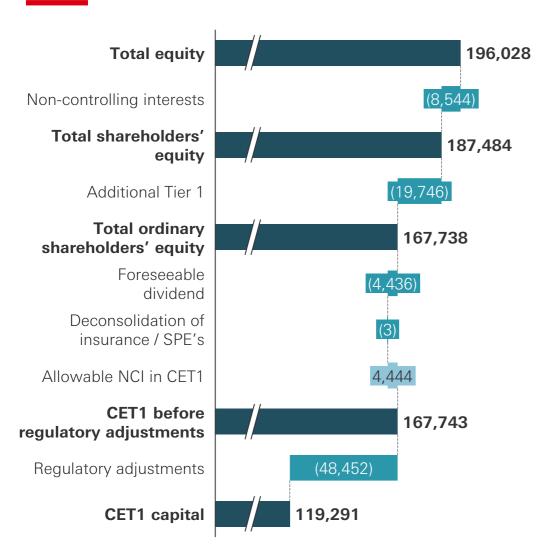
- Average basic number of shares outstanding during FY22: 19,849
- FY22 TNAV per share decreased by \$0.31 to \$7.57 per share; mainly due to adverse FX impacts, cash flow hedge reserve movements and dividends paid, partly offset by higher profit
- At 31 December 2022, tangible equity included financial investments at FVOCI reserve of \$(6.0)bn and cash flow hedging reserve of \$(3.8)bn

\$7.51 on a fully diluted basis 19,876 million on a fully diluted basis

#### Appendix

## Total shareholders' equity to CET1 capital

### Total equity to CET1 capital, at 31 December 2022, \$m



### Total equity to CET1 capital walk, \$m

	4022	3022	2022	4021
Total equity (per balance sheet)	196,028	185,993	196,690	206,777
Non-controlling interests	(8,544)	(8,335)	(8,308)	(8,527)
Total shareholders' equity	187,484	177,658	188,382	198,250
Additional Tier 1	(19,746)	(19,746)	(21,691)	(22,414)
Total ordinary shareholders' equity	167,738	157,912	166,691	175,836
Foreseeable dividend	(4,436)	(3,926)	(3,548)	(3,655)
Adjustment for insurance / SPE's <sup>*,73</sup>	(3)	4	(12,881)	(13,449)
Allowable NCI in CET1	4,444	4,272	4,392	4,186
CET1 before regulatory adjustments	167,743	158,262	154,654	162,918
Prudential valuation adjustment	(1,171)	(1,334)	(1,299)	(1,217)
Intangible assets	(12,141)	(11,082)	(11,746)	(9,123)
Deferred tax asset deduction	(4,235)	(3,528)	(3,274)	(1,520)
Cash flow hedge adjustment	3,601	4,669	2,124	170
Excess of expected loss	(1,248)	(1,992)	(2,373)	(2,020
Own credit spread and debit valuation adjustment	(412)	(1,589)	(778)	1,571
Defined benefit pension fund assets	(5,448)	(5,639)	(6,638)	(7,146)
Direct and indirect holdings of CET1 instruments	(40)	(40)	(40)	(40)
Other regulatory adjustments to CET1 capital (including IFRS 9 transitional adjustments when relevant)	(220)	(340)	(235)	766
Threshold deductions*	(27,138)	(26,630)	(14,615)	(11,794)
Regulatory adjustments	(48,452)	(47,505)	(38,874)	(30,353)
CET1 capital	119,291	110,757	115,780	132,565

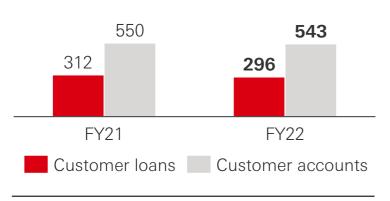
Strategy 4Q22 results Appendix

# Hong Kong business performance

### FY22 financial performance

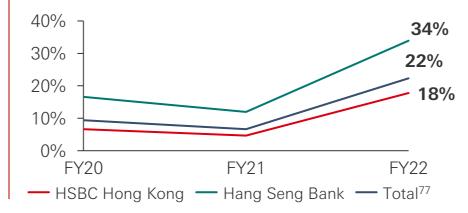
\$m	FY22	FY21		Δ
NII	9,928	7,216		38%
Non-NII	6,390	7,204		(11)%
Revenue	16,318	14,420		13%
o/w: market impacts	(1,066)	237		n.m.
ECL	(1,680)	(605)	<b></b>	>(100)%
Costs	(7,882)	(7,676)		(3)%
Associates	5	16		(69)%
PBT	6,761	6,155		10%

### Balance sheet, \$bn



- Rising interest rates and market share gains drove PBT of \$6.8bn, up \$0.6bn (10%) vs. FY21
  - Strong 4022 performance: revenue \$5.1bn, PBT \$2.3bn
- ECL up, largely due to offshore mainland China CRE exposures booked on Hong Kong balance sheets
- Customer lending **down 5%** vs. FY21 due to subdued loan demand in 2H22
- Customer accounts **down 1%** vs. FY21

### Time deposits as a % of customer accounts\*





**#1** retail NPS amongst major bank<sup>74</sup>



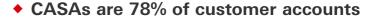
#1 in card spend; market share 49%75



**#1** in trade finance; **23.3%** market share<sup>76</sup>



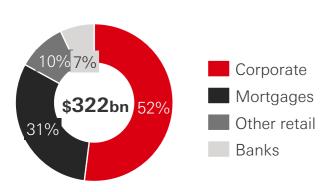
**#1** in life insurance ANP; market share **24.7%**<sup>13</sup>



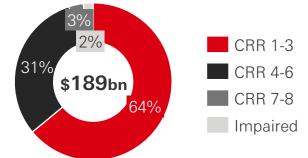
- Time deposits are 22% of customer accounts, up 16ppts vs. FY21 due to greater spread between CASA and TMD pricing
  - HSBC Hong Kong up 13ppts; Hang Seng Bank up 22ppts
- Time deposits represent c.50% of system deposits (up 15ppts YoY)<sup>78</sup>

# Hong Kong loans and advances

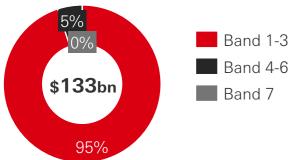
### Hong Kong loans and advances



Wholesale credit quality



#### Personal credit quality

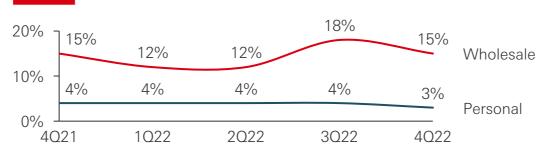


- Total gross loans and advances to customers and banks of \$322bn (4021: \$329bn) by booking location (wholesale: \$189bn; personal: \$133bn)
- FY22 ECL charge of \$1,680m (CMB: \$1,276m, WPB: \$139m, GBM \$267m), vs. \$608m in FY21 (CMB \$241m, WPB: \$112m, GBM: \$255m)
- 4Q22 average LTV on new retail mortgage lending was 59% (4Q21: 62%); average LTV for the overall retail mortgage portfolio was 57% (4Q21: 47%)

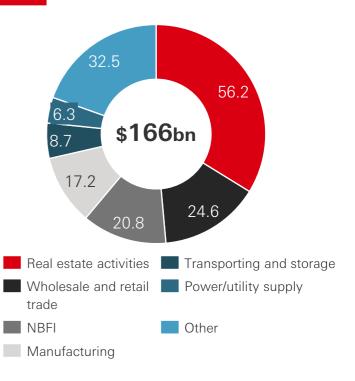
Gross loans and advances to customers and banks by IFRS 9 stage, \$bn

		4022			4021	
	L&A al	ECL llowance	ECL % L&A	L&A	ECL allowance	ECL % L&A
Stage 1	283.7	0.2	0.1%	291.3	0.2	0.1%
Stage 2	32.8	1.0	3.1%	35.3	0.9	2.5%
Stage 3*	5.6	2.2	39.0%	2.2	0.9	40.1%
POCI	0.1	0.0	38.6%	0.2	0.0	13.2%
Total	322.2	3.4		328.9	1.9	









#### Appendix

## Mainland China business performance

FY22 financial performance

\$m	FY22	FY21		Δ
NII	1,794	1,604		12%
Non-NII	2,379	1,932		23%
Revenue	4,173	3,536		18%
ECL	(328)	(80)	<b></b>	>(100)%
Costs	(2,836)	(2,622)		(8)%
Associates	2,386	2,372		1%
PBT	3,395	3,206		6%

### **Regional highlights**



FY22 revenue up **18%** vs. FY21; **PBT** excluding associates of **\$1bn** 



**1m** registered users on the **Pinnacle** River app. **c.1,300 wealth planners** are now digitally enabled in mainland China



**Private Banking expansion:** launched new offices in Hangzhou and Chengdu

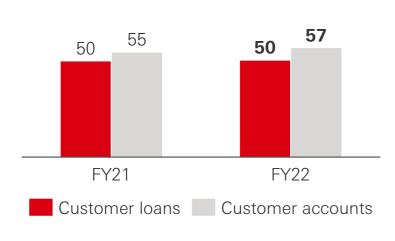


Launched **\$5bn GBA sustainability fund** to provide financing for businesses to capture sustainable opportunities while transitioning to a low-carbon economy



Launched **Trade Connect** to offer faster, more efficient and digitised trade financing services for businesses trading in the Greater Bay Area

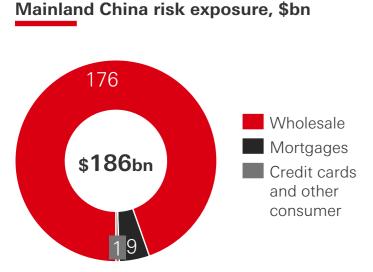
### Balance sheet, \$bn



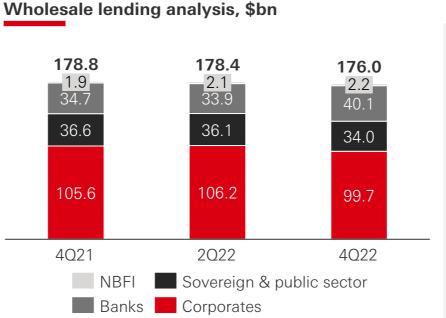


Launched a new initiative to provide financing to SMEs in strategic emerging industries worth RMB3 billion

# Mainland China risk exposure

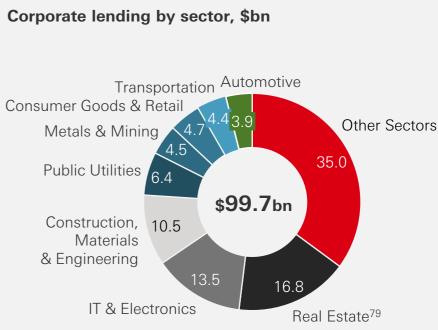


- Mainland China risk exposure is defined as lending booked in mainland China plus wholesale lending booked offshore where the ultimate parent and beneficial owner is in mainland China
- Mainland China risk exposure (including Sovereign and public sector, Banks and NBFI and Corporates) of \$186bn comprising: Wholesale \$176bn\* (of which 52% is onshore); Retail: \$10bn. These amounts exclude MSS financing
- Gross loans and advances to customers of \$51bn booked in mainland China (Wholesale: \$41bn; Retail \$10bn)



#### Wholesale lending by counterparty type and CRR

Customer risk rating	1-3	4-6	7-8	9+	Total
NBFI	2.1	0.1	—	-	2.2
Banks	39.9	0.2		_	40.1
Sovereign & public sector	34.0			_	34.0
Corporates	63.4	29.5	2.8	4.0	99.7
Total	139.4	29.7	2.8	4.0	176.0



- c.16% of corporate lending is to foreign-owned enterprises
- c.38% of lending is to state-owned enterprises
- c.46% of lending is to private sector owned enterprises

\* Wholesale drawn risk exposure of \$176bn includes on balance sheet lending as well as issued off balance sheet exposures, excludes unutilised commitments

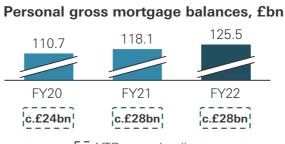
# UK ring-fenced bank

### FY22 financial performance

Revenue	£7.9bn 🔺	27% (FY21: £6.2bn)
o/w: WPB	£4.3bn 🔺	28% (FY21: £3.4bn)
o/w: CMB	£3.5bn 🔺	28% (FY21: £2.7bn)
ECL	£(0.5)bn 🔺	>(100)% (FY21: £1.0bn)
Costs	£(3.4)bn 🔻	1% (FY21: £(3.5)bn)
PBT	£4.0bn 🔺	7% (FY21: £3.8bn)
o/w: WPB	£1.8bn 🔺	11% (FY21: £1.6bn)
o/w: CMB	£2.2bn 🔺	3% (FY21: £2.1bn)
Customer loans	£204.1bn	4% (FY21: £195.5bn)
Reported RWAs	£92.4bn 🔺	10% (FY21: £83.7bn)

- **Revenue up 27%** vs. FY21, reflecting rising interest rates and lending growth
  - WPB up 28% primarily due to rates and higher deposit balances
  - CMB up 28%, primarily due to rates, re-pricing initiatives in GPS and higher balances
- More normalised FY22 ECL charge of **24bps** of average loans
- Costs down 1% as increased technology investments and one-off cost of living payments made to staff were more than offset by management cost control action
- **RWAs** up 10%, primarily due to regulatory changes

#### **WPB**



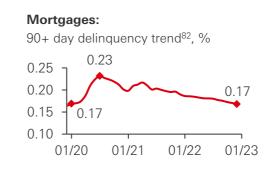
#### **T** YTD gross lending

- Continued strength in mortgage lending through FY22: 7.7% mortgage stock market share<sup>80</sup>; gross new lending share<sup>80</sup> of 8.9%
- Buy-to-let mortgages of £3.8bn, up £0.8bn vs. FY21
- Mortgages on a standard variable rate of £2.4bn
- Interest-only mortgages of £18.7bn<sup>81</sup>
- New originations average LTV of 67%; average portfolio LTV of 50%

## Personal gross unsecured lending balances, £bn



- Credit cards: despite higher spending than pre-pandemic, balances are down YoY due to the run-off of the John Lewis card portfolio and increased repayments
- Other personal lending up £0.5bn vs. FY21, despite subdued loan demand in 4Q22



 Mortgage delinquencies are in line with pre-pandemic levels. Customers continue to show good resilience and notable stress has not been observed in this portfolio

90-179 day delinguency trend<sup>82</sup>, %

01/21

John Lewis portfolio

• Card delinguencies remain below

pre-pandemic levels. Uptick in

delinguencies in 2H22 due to the

run-off of the relatively lower risk

01/22

0.42

01/23

Credit cards:

1.0

0.5

0.0

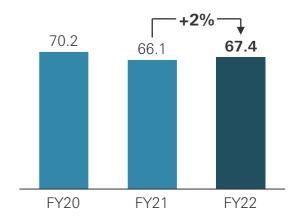
01/20

0.89

0.57

### CMB

Wholesale gross customer loans, £bn



- Gross customer loans up 2%. Underlying growth more than offset Covid-19 related lending repayments of c.£1.8bn during the year (FY22 Covid-19 lending balances are £7.4bn)
- Launched £15bn SME fund to provide support for British businesses to grow
- Launched £250m growth lending proposition to support high-growth, tech scale-ups which have a clear path to profitability
- HSBC Kinetic now has >50k active customers

Strategy 4022 results Appendix

## Held-for-sale businesses

### FY22 Canada and France retail performance

Canada	France retail
1.9	0.6
(0.1)	_
(1.0)	(0.5)
0.8	0.1
55.2	25.0
60.6	22.3
31.9	5.0
	1.9 <sup>◆</sup> (0.1) (1.0) <b>0.8</b> 55.2 60.6

- In 2022, we reclassified our Canada, France retail, Greece and Russia businesses as held-for-sale. During the year we recognised a \$2.4bn impairment loss on France and a \$0.4bn loss associated with Greece and Russia. All sales are expected to complete in 2023
- The sale of HSBC Canada for a cash consideration of CAD13.5bn is expected to generate a pre-tax gain of \$5.6bn on completion based on 4022 figures<sup>83</sup>
- Our Group 4Q22 CET1 ratio of 14.2% includes a c.(5)bps impact from FX hedges relating to the proceeds from the planned sale of our Canada business; potential for a further c.(5)bps of impact as hedges move to deal contingent
- Completion of the Canada sale is expected to generate around 1.4ppts favourable impact on CET1 ratio in 2023 and the France retail sale 0.1ppts favourable impact
- Around \$0.4bn of operating expenses from the businesses (\$0.3bn Canada, \$0.1bn France) relate to Group recharges and other costs and will not transfer as part of the planned transactions. We have plans to **reduce up to 50%** of these costs starting from 2024

\* On a reported basis

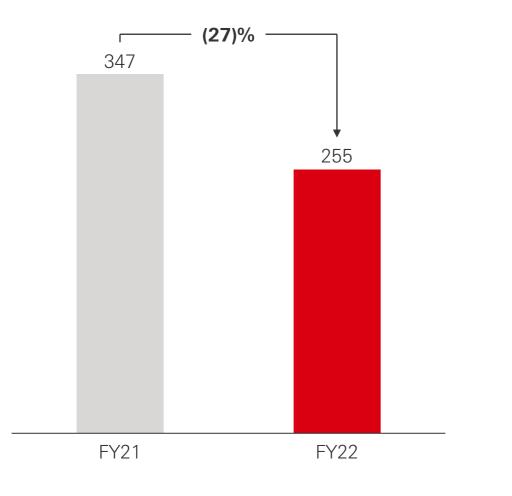
Of which \$1.3bn NII

\* Balances included in held-for-sale are 'assets held-for-sale' and 'liabilities of disposal groups held-for-sale'; Greece and Russia balances in HFS: loans \$0.3bn, accounts \$2.3bn

Strategy 4022 results Appendix

## Impacts of financial investments

### Hold-to-collect-and-sell ('HTC&S') portfolio, \$bn



- As part of our interest rate hedging strategy, we hold a debt portfolio of financial investments measured at fair value through other comprehensive income (FVOCI), which are classified as hold-to-collect-and-sell. This portfolio totalled \$255bn at FY22, down \$92bn (27%) vs. FY21
- The increase in term market yield curves in FY22 drove a \$5.5bn fall in the fair value of securities through OCI (0.7ppts of CET1). Over time, these adverse OCI movements will unwind as the instruments reach maturity, although not all instruments will necessarily be held to maturity
- We have taken actions in FY22 to reduce the duration risk of this portfolio and the overall capital volatility of our hedging instruments, including decreasing the amount of securities held under HTC&S (measured at FVOCI) and prospectively increased those held under to hold-to-collect (measured at amortised cost)
- Risk reduction has lowered the HTC&S stressed value at risk exposure of this portfolio from \$3.6bn at the end of 2021 to \$2.2bn at the end of 2022

#### 4022 results Appendix

## PBT by region and dividends by subsidiary

### Profit / (loss) before tax by region, \$bn

	FY22	FY19
Europe	4.8	(0.3)
o/w UK RFB	5.0	2.8
o/w HSBC Bank plc	2.1	0.7
Asia	14.3	18.5
o/w Hong Kong	6.8	12.1
MENA	1.8	1.5
North America	2.1	1.4
o/w US	1.0	0.6
Latin America	1.0	0.6
o/w Mexico	0.7	0.7
Group PBT	24.0	21.7

 Asia FY22 contribution to Group adjusted profits of 60%, vs. 85% in FY19

### Dividends paid by subsidiary in period, \$m

	FY22	FY19
HSBC UK Bank plc	2,192	424
HSBC Bank plc*		3,689
The Hongkong and Shanghai Banking Corporation Ltd	4,092	8,529
Other	2,362	1,755
Total ordinary dividends paid	8,646	14,397
AT1 and preference dividends	832	720
Total dividends paid to HSBC Holdings Plc	9,478	15,117
Memo: ordinary dividend to shareholders declared, \$bn <sup>84</sup>	6.3	6.1

 FY22 Asia subsidiary dividends were 47% of ordinary dividends paid by subsidiaries, vs. 59% in FY19

 FY19 Asia subsidiary dividends paid during 2019 related to both FY18 and FY19 reporting periods

### Appendix

# Glossary

AIEA	Average interest earning assets
AM	Asset Management
ANP	Annualised new business premiums
AT1	Additional Tier 1
BoCom	Bank of Communications Co. Limited, an associate of HSBC
Bps	Basis points. One basis point is equal to one-hundredth of a percentage point
CASA	Current accounts and savings accounts
CET1	Common Equity Tier 1
Corporate Centre (CC)	Corporate Centre comprises Central Treasury, our legacy businesses, interests in our associates and joint ventures and central stewardship costs
CMB	Commercial Banking, a global business
CRE	Commercial Real Estate
CRR	Customer risk rating
СТА	Costs to achieve
C&L	Credit & Lending
DBS	Digital Business Services
DCM	Debt Capital Markets
DPS	Dividend per share
DTA	Deferred tax asset
ECL	Expected credit losses. In the income statement, ECL is recorded as a change in expected credit losses and other credit impairment charges. In the balance sheet, ECL is recorded as an allowance for financial instruments to which only the impairment requirements in IFRS 9 are applied
ECM	Equity Capital Markets
EMEA	Europe, the Middle East and Africa
EPS	Earnings per share
FVOCI	Fair value through other comprehensive income
GBA	Greater Bay Area
GBM	Global Banking and Markets, a global business
GPB	Global Private Banking
GPS	Global Payments Solutions (formerly GLCM: Global Liquidity and Cash Management)
Group	HSBC Holdings plc and its subsidiary undertakings
GTRF	Global Trade and Receivables Finance
GSSS	Green, social, sustainability and sustainability-linked
HFS	Held-for-sale
HTC&S	Hold to collect and sell

IFRS	International Financial Reporting Standard
Legacy credit	A portfolio of assets including securities investment conduits, asset-backed securities, trading portfolios, credit correlation portfolios and derivative transactions entered into directly with monoline insurers
LTV	Loan to value
MENA	Middle East and North Africa, including Türkiye
MSS	Markets and Securities Services
NAV	Net asset value
NBFI	Non-bank financial institution
NCI	Non-controlling interests
NIM	Net interest margin
NNIA	Net new invested assets
NPS	Net promoter score
NRFB	Non ring-fenced bank in Europe and the UK
OCI	Other Comprehensive Income
PAOS	Profit attributable to ordinary shareholders
PBT	Profit before tax
PD	Probability of default
Ppt	Percentage points
PRP	Performance related pay
PVIF	Present value of in-force insurance contracts
SABB	The Saudi British Bank, an associate of HSBC
SEA	Southeast Asia, includes Indonesia, Malaysia, Philippines, Singapore, Thailand and Vietnam
SPE	Special purpose entity
RoTE	Return on average tangible equity
RWA	Risk-weighted asset
T&E	Travel and entertainment
TMD	Time deposits
TNAV	Tangible net asset value
UK RFB / RFB	HSBC UK, the UK ring-fenced bank, established July 2018 as part of ring fenced bank legislation
UNGP	United Nations Guiding Principles
VNB	Value of new business written
WPB	Wealth and Personal Banking, a global business
XVAs	Credit and Funding Valuation Adjustments

## Footnotes

- Source: Coalition Greenwich Competitor Analytics. Based on HSBC's internal business structure and internal revenue numbers. Global Trade Finance rank at 1H22 and based on the following peer group: BAC, BARC, BNPP, CITI, DB, JPM, SG, SCB, WF; Global Foreign Exchange rank at 3Q22 YTD and based on the following peer group: BAC, BARC, BNPP, CITI, CS, DB, GS, JPM, MS, SG, UBS
- 2. In respect of FY22
- 3. Client business differs from reported revenue as it relates to certain client specific income, and excludes certain products (including Principal Investments, GBM "other" and asset management), Group allocations, recoveries and other non-client related and portfolio level revenue. It also excludes Hang Seng. GBM client business includes an estimation of client-specific day one trade specific revenue from MSS products, which excludes ongoing mark-to-market revenue and portfolio level revenue such as hedging. Cross-border client business represents the income earned from a client's entity domiciled in a different geography than where the client group's global relationship is managed. 'Booking location' represents the geography of the client's entity or transaction booking location where this is different from where the client group's global relationship is managed. Cross-border client business represents the income earned from a client's entity domiciled in a different geography than where the client group's global relationship is managed. The client's entity domiciled in a different geography than where the client group's global relationship is managed.
- 4. WPB international customers comprises customers who are either multi-country, non-resident or resident foreigners within International markets in the UK, Hong Kong, Canada, the US, India, Singapore, Malaysia, UAE, Australia, mainland China and CIIOM. Multi-country are those customers who bank in more than one market; Non-Resident customers are those whose address is different from market; Resident Foreigners are customers whose nationality, or country of birth for non-resident Indians and overseas Chinese is different to market we bank them in. Note, customers may be counted more than once when banked in multiple countries. Total WPB clients of c.38m
- Based on 10 markets (Hong Kong excl. Hang Seng, mainland China, the UK, UAE, Malaysia, India, Singapore, Australia, Channel Islands and Isle of Man and the US), based on 9M22 data
- 6. GFX in GBM management view of income and GFX in CMB from cross sale of FX to CMB clients includes within 'Markets products, Insurance and Investments and Other'. GFX includes our emerging markets business
- 7. Wholesale transaction banking includes GPS, GTRF, FX and Securities Services
- 8. Cumulative RWA saves under our transformation programs includes \$9.6bn of accelerated saves made over 4Q19
- 9. Based on tangible equity ('TE') of the Group's major legal entities excluding associates, holding companies and consolidation adjustments
- 10. 4th largest health insurer based on gross premiums. GIAS data as of September 2022
- 11. Data at 31 December 2022. AUM source: Association of Mutual Funds in India (Average AUM)
- 12. Hong Kong Monetary Authority system deposits. Data as of 30 November 2022
- 13. Hong Kong Insurance Authority Statistics. Market shares and ranking based on ANP, HSBC Life Hong Kong and Hang Seng Insurance combined. Data as of 30 September 2022
- 14. Euromoney Trade Finance Survey, 2022
- 15. HSBC internal analysis on 2021 annual reports of foreign banks operating in mainland China (Citi, Bank of East Asia, Siam Commercial Bank, Deutsche Bank, DBS, United Overseas Bank, OCBC, Agricultural Bank of China)
- 16. Asia adjusted PBT of \$14,334m excl. Hong Kong adjusted PBT of \$6,761m and mainland China adjusted PBT of \$3,395m
- 17. Excludes Global Service Centres
- HSBC internal analysis, based on internal MI compared with data from the Ministry of Commerce. Data as of 30 November 2022
- 19. HSBC internal analysis, based on internal MI compared with RBI FX Market Turnover Data. Data as of 31 December 2022
- 20. Includes: Indonesia, Malaysia, Philippines, Singapore, Thailand and Vietnam
- 21. Corporate Treasury Awards, 2022. Countries include Indonesia, Malaysia, Philippines, Singapore and Thailand
- 22. Dealogic, as of December 2022

- 23. Trade association UK. Data as of 30 September 2022
- 24. Bank of England. Data as of 31 December 2022
- 25. Legal entity basis. HSBC Mexico
- 26. Comision Nacional Bancaria y de Valores. Data as of 30 November 2022
- 27. Through Employee Banking Solutions, primarily payroll lending proposition
- 28. Global business cost excludes technology spend
- 29. Technology costs in operating expenses trends include transformation saves and are presented on a net basis
- 30. Operations cost within DBS
- 31. Includes Global Functions, centrally managed costs and other DBS
  - 32. Operations personnel within DBS
  - 33. Primarily comprises the assets relating to the planned sale of our retail banking operations in France and our banking business in Canada reported on the Group balance sheet under "assets held for sale"
  - 34. Hong Kong Insurance Authority Statistics. Includes Hang Seng. 2022 data as of 30 September 2022
  - 35. Unless otherwise stated, regulatory capital ratios and requirements are based on the transitional arrangements of the Capital Requirements Regulation in force at the time. These include the regulatory transitional arrangements for IFRS 9 'Financial Instruments'. The leverage ratio is calculated using the end point definition of capital and the IFRS 9 regulatory transitional arrangements, in line with the UK leverage rules that were implemented on 1 January 2022, and excludes central bank claims. Comparatives for 2021 are reported based on the disclosure rules in force at that time, and include claims on central banks. References to EU regulations and directives (including technical standards) should, as applicable, be read as references to the UK's version of such regulation and/or directive, as onshored into UK law under the European Union (Withdrawal) Act 2018, and subsequently amended under UK law
  - 36. Reported RoTE is computed by adjusting annualised reported results for PVIF and for impairment of goodwill and other intangible assets (net of tax), divided by average reported equity adjusted for goodwill, intangibles and PVIF for the period
  - 37. Revenue from the sale of Global Markets products to WPB customers
  - 38. Revenue from the sale of Global Markets and Global Banking products to CMB customers
  - 39. West refers to Americas and Europe. East refers to Asia and the Middle East
  - 40. Amount of Software Releases for a Notional team of 10 People on a bank wide basis. Stats are November 2021 and November 2022
  - 41. % of the Group's technology services that are on the private or public cloud
- 42. % of WPB customers who have logged into a HSBC Mobile App at least once in the last 30 days
- 43. Total number of digital sales (# units) as a percentage of the total WPB sales (# units) across retail
- 44. % of CMB customers who are active on Internet Banking Channels in the last 3 months
- 45. Refers to employee Snapshot survey response to the question 'The work processes in this organisation allow employees to work efficiently'; the global FS benchmark includes data from a number of financial organisations and is calculated based on a rolling two-year average
- 46. Includes all Group General Managers, as well as roles meeting the following criteria: critical in delivery of business strategy; regulator identified as critical; responsible for largest growth opportunities; significant impact on risk position of the Group; responsible for enterprise wide transformational change programmes; significant barriers to entry into the role
- 47. Refers to employee Snapshot survey response to the question 'I feel confident about this company's future'
- 48. Employee engagement index represents the average % of respondents who would recommend HSBC as a great place to work, are proud to say they work for HSBC and feel valued at HSBC
- 49. Total learning hours as recorded in Degreed (Learning Experience Platform) in terms of individual learning content consumption across content items that are tagged with Sustainability, Digital or Data skills

## Footnotes

- 50. Senior leadership is classified as those at Band 3 and above in our global career band structure. Employees with an 'Undeclared' or 'Unknown' gender have been incorporated into the 'Male' category
- 51. Individuals at Band 3 and above in our global career band structure who identify as being of black heritage in the US and the UK
- 52. The volume amounts stated include; capital markets/advisory activities, balance sheet related transactions that capture the limit of the facility at the time it was provided and the net new flows of sustainable investments (Assets under Management); Green, Social, Sustainability and Sustainability Linked labelled bonds that align to the International Capital Markets Association (ICMA) principles Capital markets/advisory volumes are recorded as HSBC's proportional bookrunner value
- 53. In determining our dividend payout ratio we will exclude material significant items (including the planned disposal of our retail banking operations in France and the planned sale of our banking business in Canada) from reported earnings per share
- 54. On an IFRS 4 basis and retranslated for foreign exchange movements. We intend to update our NII guidance at or before our 1023 results to incorporate the expected impact of IFRS 17
- 55. Includes held-for-sale balances
- 56. Technology cost increases in quarterly walks are presented on a gross basis (excl. saves)
- 57. On an IFRS 4 basis and retranslated for foreign exchange movements. There may also be an incremental adverse impact from retranslating the 2022 results of hyperinflationary economies at constant currency
- 58. Regulatory profits
- 59. Medium term is defined as 3-4 years from 1 January 2020; long term is defined as 5-6 years from 1 January 2020
- 60. Based on 10 markets (Hong Kong excl. Hang Seng, mainland China, the UK, UAE, Malaysia, India, Singapore, Australia, Channel Islands and Isle of Man and the US), based on 9M22 data
- 61. Alternative Performance Measure (APM)
- 62. Currently includes "Holdings and Other"
- 63. Less than 1% of employees will not yet have completed due to new joiners to the bank being given 45 days to complete their mandatory training
- 64. Source: Dealogic. Apportioned volume represents the portion of deal volume assigned to HSBC in deals where HSBC is marked as a lender. Market shares exclude self-mandated deals
- 65. For accounting purposes, Argentina was deemed a hyperinflationary economy from 1 July 2018 and Türkiye from 1 June 2022
- 66. YTD RoTE by Global Business excludes significant items. RoTE methodology annualises Profits Attributable to Shareholders, including ECL, in order to provide a returns metric. RoTE by Global Business considers AT1 Coupons on an accruals basis, vs. Reported RoTE where it is treated on a cash basis
- 67. Included within held for sale at 4Q21 were balances associated with our US mass market retail banking business, which were disposed of during 1Q22. Included within assets held for sale at 3Q22 were balances primarily related to our retail banking operations in France. Included within held for sale at 4Q22 were balances primarily relating to our retail banking operations in France and our banking business in Canada
- 68. Wealth deposits include Premier, Jade and Global Private Banking deposits, which include Prestige deposits in Hang Seng Bank, and form part of the total WPB customer accounts balance
- 69. Included within held for sale at 4Q22 were balances relating to our banking business in Canada, as well as balances relating to planned sale of our businesses in Greece and Russia. 3Q22 included balances relating to the planned sale of our businesses Greece and Russia
- 70. A reconciliation of reported RWAs to adjusted RWAs can be found in the 'HSBC Holdings plc 4Q 2022 Datapack'
- 71. Data as of 31 Dec 2022
- 72. Differences between shareholders' equity and tangible equity drivers primarily reflect goodwill and other intangible impairment, PVIF movements and amortisation expense within 'Profit Attributable to Ordinary shareholders', FX on goodwill and intangibles within 'FX', and intangible additions and other movements within 'Other'

- 73. A revised approach to insurance-related adjustments has been effective from 30 September 2022. This has had no impact on overall CET1 capital
- 74. Excludes Hang Seng
- 75. Source: HKMA. Statistics of Payment Cards issued in Hong Kong
- 76. November 2022. Source: Hong Kong Monetary Authority
- 77. Total includes HSBC Hong Kong, Hang Seng and other Hong Kong entities
- 78. Source: HKMA. December 2022 data
- 79. Mainland China reported Real Estate exposures comprises exposures booked in mainland China and offshore where the ultimate parent is based in mainland China, and all exposures booked on mainland China balance sheets; Commercial Real Estate refers to lending that focuses on commercial development and investment in real estate and covers commercial, residential and industrial assets; Real Estate for Self Use refers to lending to a corporate or financial entity for the purchase or financing of a property which supports overall operations of a business i.e. a warehouse for an e-commerce firm
- 80. Source: Bank of England
- 81. Includes offset mortgages in first direct, endowment mortgages and other products
- 82. Excludes Private Bank
- 83. Inclusive of recycling of c.\$0.5bn in foreign currency translation reserve losses. The estimated pre-tax profit on the sale will be recognised through a combination of the consolidation of HSBC Canada's results into the Group's financial statements until completion, and the remaining gain on sale recognised at completion. There would be no tax on the gain recognised at completion
- 84. Approximate distribution for dividends declared in respect of FY22

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This Presentation may contain projections, estimates, forecasts, targets, opinions, prospects, results, returns and forward-looking statements with respect to the financial condition, results of operations, capital position, strategy and business of the Group which can be identified by the use of forward-looking terminology such as "may", "will", "should", "expect", "anticipate", "project", "plan", "estimate", "seek", "intend", "target", "believe", "potential" and "reasonably possible" or the negatives thereof or other variations thereon or comparable terminology (together, "forward-looking statements"), including the strategic priorities and any financial, investment and capital targets and any fiscan stated or implied assumptions and subjective judgements which may or may not prove to be correct. There can be no assurance that any of the matters set out in forward-looking statements are attainable, will actually occur or will be realised or are complete or accurate. The sasumptions and judgments may prove to be incorrect and involve known and unknown risks, uncertainties, contingencies and other important factors, many of which are outside the control of the Group. Actual achievements, results, performance or other future events or conditions, regulatory changes, geopolitical tensions such as the Russia-Ukraine war, the impact of the Covid-19 pandemic or as a result of data limitations and changes in applicable methodologies in relation to ESG related matters). Any such forward-looking statements are based on the beliefs, expectations or opinions of the Group at the date the statements are made, and the Group does not assume, and hereby disclaims, any obligation or duty to update, revise or supplement them if circumstances or management's beliefs, expectations or opinions should change. For these reasons, recipients should not place not assume, and hereby disclaims, any obligation or duty to update, revise or supplement there if circumstances or implied, are given by or on behalf of the Group as to the achiev

Additional detailed information concerning important factors, including but not limited to ESG related factors, that could cause actual results to differ materially from this Presentation is available in our Annual Report and Accounts for the fiscal year ended 31 December 2021 filed with the Securities and Exchange Commission (the "SEC") on Form 20-F on 23 February 2022 (the "2021 Form 20-F"), our 1Q 2022 Earning Release furnished to the SEC on Form 6-K on 1 August 2022 (the "2022 Interim Report"), our 3Q 2022 Earnings Release, furnished to the SEC on Form 6-K on 25 October 2022 (the "3Q 2022 Earnings Release") and our Annual Report and Accounts for the fiscal year ended 31 December 2022 available at www.hsbc.com and which we expect to file with the SEC on Form 20-F on 22 February 2023 (the "2022 Form 20-F").

#### **Alternative Performance Measures**

This Presentation contains non-IFRS measures used by management internally that constitute alternative performance measures under European Securities and Markets Authority guidance and non-GAAP financial measures defined in and presented in accordance with SEC rules and regulations ("Alternative Performance Measures"). The primary Alternative Performance Measures we use are presented on an "adjusted performance" basis which is computed by adjusting reported results for the period-on-period effects of foreign currency translation differences and significant items which distort period-on-period comparisons. Significant items are those items which management and investors would ordinarily identify and consider separately when assessing performance in order to better understand the underlying trends in the business.

Reconciliations between Alternative Performance Measures and the most directly comparable measures under IFRS are provided in our 2021 Form 20-F, our 1Q 2022 Earnings Release, our 2022 Interim Report, our 3Q 2022 Earnings Release and our 2022 Form 20-F, when filed, each of which are available at www.hsbc.com.

Information in this Presentation was prepared as at 21 February 2023.

