

## **HSBC HOLDINGS PLC**

### **ESG Data Pack**

### **FY 2022**

The financial information does not constitute financial statements prepared in accordance with International Financial Reporting Standards ('IFRSs') and should be read in conjunction with the *Annual Report and Accounts 2022*, the *Interim Report 2022*, and other reports and financial information published by HSBC.

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Disclosures.

HSBC Holdings plc is responsible for preparation of the ESG information and all the supporting records, including selecting appropriate measurement and reporting criteria, in our Annual Report, ESG Datapack and the additional reports published on our website.

### **HSBC Holdings plc**

#### Sustainable Finance - Summary

Capital Markets/Advisory (facilitated) Balance Sheet Related Transactions - Total<sup>1</sup> Lending Transactions 2 Guarantee Transactions 2

Investments (Assets under Management - net new flows)

Total Contribution<sup>3</sup>

Liabilities Transactions (deposits/issuances) 1

#### Sustainable Finance - Product View

Green Bonds Social Bonds Sustainability Bonds Transition Bonds Sustainability Linked Bonds Short Term Debt Green Loan Other Green Qualified Lending Social Loans Social Qualified Lending Sustainability Linked Loans Green Trade Loan Sustainable Trade Instrument Sustainable Supply Chain Finance

#### Sustainable Finance DCM

ECM Finance Advisory Project Finance Sustainable Infrastructure

Investment - ESG Assessed Investment - Thematic Investment - Impact

#### Sustainable Investment

Total Contribution<sup>3</sup>

#### Green Liabilities (linked to green assets above)<sup>1</sup>

Green Deposits Structured Green Bonds

	Υ	ear	
2022	2021	2020	Cumulative
\$bn	\$bn	\$bn	\$bn
34.6	48.7	30.0	113.3
42.1	26.0	10.3	78.4
39.0	25.5	10.2	74.7
3.2	0.5	0.1	3.8
7.5	7.7	3.7	19.0
84.2	82.4	44.1	210.7
0.4	0.2	0.1	0.7

Sbn         Sbn         Sbn         Sbn           16.0         20.0         9.9         45.           5.3         11.1         9.7         26.           9.4         11.2         8.2         28.           0.0         0.2         0.1         0.           3.7         5.0         1.1         9.           0.0         0.2         0.1         0.           6.4         4.0         2.1         12.           4.4         1.5         2.6         8.           1.0         0.0         0.0         0.           2.4.6         18.2         2.3         45.           1.0         0.2         0.1         1.           3.2         0.5         0.1         3.           0.1         1.2         0.0         1.           75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.6         0.		Year		
16.0 20.0 9.9 45.1 5.3 11.1 9.7 26. 9.4 11.2 8.2 28.1 0.0 0.2 0.1 0. 3.7 5.0 1.1 9.3 0.0 0.2 0.1 1.1 9.3 0.0 0.2 0.1 1.1 9.3 0.0 0.2 0.1 1.1 9.3 0.0 0.2 0.1 1.2 1.2 4.4 1.5 2.6 8.1 1.0 0.0 0.0 0.0 1.1 0.5 0.2 0.0 0.0 24.6 18.2 2.3 45. 1.0 0.2 0.1 1.1 3.2 0.5 0.1 1.1 3.2 0.5 0.1 1.1 75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.0 0.1 1.1 0.0 0.3 1. 75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1.4 0.1 1.0 0.3 1.4 0.1 1.0 0.3 1.4 0.1 1.2 1.2 4.0 6. 7.2 6.4 0.7 14.1 0.1 1.0 2.6 3.1 0.2 0.3 0.4 0.1 0.2 0.3 0.4 0.1 0.5 0.3 0.2 0.0 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.2 0.1 1.1 0.2 0.3 1.4 0.1 1.0 2.6 3.1 0.2 0.3 0.4 0.1 0.3 0.2 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.1 0.1 0.0 0.1 0.1 0.3 0.2 0.0 0.0 0.0 0.3 0.2 0.0 0.0 0.0 0.3 0.2 0.0 0.0 0.0 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0 0.3 0.3 0.2 0.0 0.0 0.0	2022	2021	2020	Cumulative
5.3         11.1         9.7         26.           9.4         11.2         8.2         28.           0.0         0.2         0.1         0.           3.7         5.0         1.1         9.           0.0         0.2         0.1         0.           6.4         4.0         2.1         12.           4.4         1.5         2.6         8.           1.0         0.0         0.0         0.           24.6         18.2         2.3         45.           1.0         0.2         0.1         1.           3.2         0.5         0.1         3.           0.1         1.2         0.0         1.           75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.6         0.           0.1         1.0         2.3         1.           0.2         1.3         0.         0.	\$bn	\$bn	\$bn	\$bn
9.4 11.2 8.2 28.4 0.0 0.2 0.1 0.1 3.7 5.0 1.1 9.6 0.0 0.2 0.1 1.1 9.6 6.4 4.0 2.1 12. 4.4 1.5 2.6 8.6 1.0 0.0 0.0 0.0 1.1 0.5 0.2 0.0 0.0 24.6 18.2 2.3 45. 1.0 0.2 0.1 1. 3.2 0.5 0.1 3.6 0.1 1.2 0.0 1. 75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1.0 0.1 1.0 0.3 1.0 0.1 1.0 0.3 1.0 0.1 1.0 0.3 1.0 0.1 1.0 0.3 1.0 0.0 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1.0 0.0 0.0 0.0 0.6 0.0 1.1 0.2 3.1 4.0 6.0 1.1 1.0 2.6 3.1 0.2 0.3 0.4 0.5 0.2 0.3 0.4 0.5 0.5 0.3 0.2 0.0 0.0 0.1 0.3 0.2 0.0 0.0 0.3 0.2 0.0 0.0 0.3 0.2 0.0 0.0 0.3 0.2 0.0 0.0 0.3 0.2 0.0 0.0 0.1 0.3 0.2 0.0 0.0 0.1 0.3 0.2 0.0 0.0 0.1 0.3 0.2 0.0 0.0 0.1 0.3 0.2 0.0 0.0	16.0	20.0	9.9	45.9
0.0       0.2       0.1       0.1         3.7       5.0       1.1       9.3         0.0       0.2       0.1       0.0         6.4       4.0       2.1       12.         4.4       1.5       2.6       8.8         1.0       0.0       0.0       0.0         0.5       0.2       0.0       0.0         24.6       18.2       2.3       45.         1.0       0.2       0.1       1.3         0.1       1.2       0.0       1.         3.2       0.5       0.1       3.3         0.1       1.2       0.0       1.         75.5       73.5       36.3       185.         0.0       0.0       0.0       0.0         0.1       1.0       0.3       1.         0.0       0.0       0.0       0.0         0.1       1.0       0.3       1.         0.0       0.0       0.6       0.0         0.1       1.0       0.3       1.         1.1       0.2       3.1       4.         1.2       1.2       4.0       6.         0.1       1.	5.3	11.1	9.7	26.1
3.7 5.0 1.1 9.1 0.0 0.0 0.2 0.1 0.1 6.4 4.0 2.1 12.1 4.4 1.5 2.6 8.1 1.0 0.0 0.0 0.0 1.1 0.5 0.2 0.0 0.0 24.6 18.2 2.3 45. 1.0 0.2 0.1 1.1 3.2 0.5 0.1 3.3 0.1 1.2 0.0 1.1 75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1. 0.1 1.0 0.3 1. 0.1 1.0 0.3 1. 0.1 1.0 0.3 1. 0.1 1.0 0.5 0.6 0.0 1.1 0.2 3.1 4. 1.2 1.2 4.0 6. 7.2 6.4 0.7 14. 0.1 1.0 2.6 3. 0.2 0.3 0.4 0.3 7.5 7.7 3.7 19. 84.2 82.4 44.1 210.	9.4	11.2	8.2	28.9
0.0         0.2         0.1         0.1           6.4         4.0         2.1         12.1           4.4         1.5         2.6         8.8           1.0         0.0         0.0         1.1           0.5         0.2         0.0         0.0           24.6         18.2         2.3         45.           1.0         0.2         0.1         1.1           3.2         0.5         0.1         3.3           0.1         1.2         0.0         1.1           75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.1         1.0         2.6         3.1           0.1         1.0         2.6         3.1           0.2         0.3         0.4         0.           0.2         0.3         0.4         0.           0.2         0.3         0.4         0.           0.5         7.7         3.7         1	0.0	0.2	0.1	0.3
6.4       4.0       2.1       12.1         4.4       1.5       2.6       8.8         1.0       0.0       0.0       1.1         0.5       0.2       0.0       0.0         24.6       18.2       2.3       45.         1.0       0.2       0.1       1.1         3.2       0.5       0.1       3.3         0.1       1.2       0.0       1.1         75.5       73.5       36.3       185.         0.0       0.0       0.0       0.0       0.0         0.1       1.0       0.3       1.         0.0       0.0       0.0       0.0       0.0         0.1       1.0       0.3       1.         0.0       0.0       0.6       0.0         1.1       0.2       3.1       4.         1.2       1.2       4.0       6.         7.2       6.4       0.7       14.         0.1       1.0       2.6       3.         0.2       0.3       0.4       0.         7.5       7.7       3.7       19.         84.2       82.4       44.1       210. </th <th>3.7</th> <th>5.0</th> <th>1.1</th> <th>9.8</th>	3.7	5.0	1.1	9.8
4.4       1.5       2.6       8.8         1.0       0.0       0.0       1.1         0.5       0.2       0.0       0.0         24.6       18.2       2.3       45.         1.0       0.2       0.1       1.2         3.2       0.5       0.1       3.3         0.1       1.2       0.0       1.3         75.5       73.5       36.3       185.         0.0       0.0       0.0       0.0       0.0         0.1       1.0       0.3       1.         0.0       0.0       0.6       0.0         1.1       0.2       3.1       4.         1.2       1.2       4.0       6.         7.2       6.4       0.7       14.         0.1       1.0       2.6       3.3         0.2       0.3       0.4       0.         7.5       7.7       3.7       19.         84.2       82.4       44.1       210.	0.0	0.2	0.1	0.3
1.0 0.0 0.0 1.1 0.5 0.2 0.0 0.0 24.6 18.2 2.3 45. 1.0 0.2 0.1 1. 3.2 0.5 0.1 3. 0.1 1.2 0.0 1. 75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1. 0.1 1.1 0.2 3.1 4. 1.2 1.2 4.0 6. 1.1 0.2 3.1 4. 1.2 1.2 4.0 6. 7.2 6.4 0.7 14. 0.1 1.0 2.6 3. 0.2 0.3 0.4 0.9 7.5 7.7 3.7 194 84.2 82.4 44.1 210.	6.4	4.0	2.1	12.5
0.5         0.2         0.0         0.1           24.6         18.2         2.3         45.           1.0         0.2         0.1         1.1           3.2         0.5         0.1         3.3           0.1         1.2         0.0         1.1           75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.6         0.0           1.1         0.2         3.1         4.4           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.           0.1         0.0         0.1         0.0	4.4	1.5	2.6	8.5
24.6         18.2         2.3         45.           1.0         0.2         0.1         1.           3.2         0.5         0.1         3.           0.1         1.2         0.0         1.           75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.0         0.6         0.           1.1         0.2         3.1         4.           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.1	1.0	0.0	0.0	1.0
1.0 0.2 0.1 1.1 3.2 0.5 0.1 3.3 0.1 1.2 0.0 1.2 75.5 73.5 36.3 185.5 0.0 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1.0 0.0 0.0 0.6 0.6 0.6 1.1 0.2 3.1 4.0 1.2 1.2 4.0 6. 7.2 6.4 0.7 14.4 0.1 1.0 2.6 3.1 0.2 0.3 0.4 0.5 0.2 0.3 0.4 0.5 7.5 7.7 3.7 19.1 84.2 82.4 44.1 210.3	0.5	0.2	0.0	0.7
3.2 0.5 0.1 3.3 0.1 1.2 0.0 1.  75.5 73.5 36.3 185. 0.0 0.0 0.0 0.0 0.1 1.0 0.3 1. 0.0 0.0 0.6 0.1 0.1 1.0 0.2 3.1 4. 1.2 1.2 4.0 6. 7.2 6.4 0.7 14. 0.1 1.0 2.6 3. 0.2 0.3 0.4 0.5 7.5 7.7 3.7 19. 84.2 82.4 44.1 210.	24.6	18.2	2.3	45.1
0.1         1.2         0.0         1.3           75.5         73.5         36.3         185.3           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.4           0.0         0.0         0.6         0.0           1.1         0.2         3.1         4.4           1.2         1.2         4.0         6.6           7.2         6.4         0.7         14.4           0.1         1.0         2.6         3.3           0.2         0.3         0.4         0.3           7.5         7.7         3.7         19.4           84.2         82.4         44.1         210.3           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.1	1.0	0.2	0.1	1.3
75.5         73.5         36.3         185.           0.0         0.0         0.0         0.0           0.1         1.0         0.3         1.           0.0         0.6         0.0           1.1         0.2         3.1         4.           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.4           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.           0.1         0.0         0.1         0.0	3.2	0.5	0.1	3.8
0.0         0.0         0.0         0.1           0.1         1.0         0.3         1.           0.0         0.0         0.6         0.1           1.1         0.2         3.1         4.           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.0           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.1	0.1	1.2	0.0	1.3
0.1         1.0         0.3         1.4           0.0         0.0         0.6         0.8           1.1         0.2         3.1         4.4           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.0	75.5	73.5	36.3	185.3
0.0         0.0         0.6         0.1           1.1         0.2         3.1         4.           1.2         1.2         4.0         6.           7.2         6.4         0.7         14.           0.1         1.0         2.6         3.           0.2         0.3         0.4         0.           7.5         7.7         3.7         19.           84.2         82.4         44.1         210.           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.1	0.0	0.0	0.0	0.0
1.1         0.2         3.1         4.4           1.2         1.2         4.0         6.4           7.2         6.4         0.7         14.3           0.1         1.0         2.6         3.3           0.2         0.3         0.4         0.3           7.5         7.7         3.7         19.4           84.2         82.4         44.1         210.3           0.3         0.2         0.0         0.3           0.1         0.0         0.1         0.2		1.0	0.3	1.4
1.2         1.2         4.0         6.4           7.2         6.4         0.7         14.3           0.1         1.0         2.6         3.3           0.2         0.3         0.4         0.9           7.5         7.7         3.7         19.4           84.2         82.4         44.1         210.3           0.3         0.2         0.0         0.0           0.1         0.0         0.1         0.1	0.0	0.0	0.6	0.6
7.2         6.4         0.7         14.1           0.1         1.0         2.6         3.3           0.2         0.3         0.4         0.4           7.5         7.7         3.7         19.0           84.2         82.4         44.1         210.3           0.3         0.2         0.0         0.1           0.1         0.0         0.1         0.1				4.4
0.1         1.0         2.6         3.1           0.2         0.3         0.4         0.5           7.5         7.7         3.7         19.1           84.2         82.4         44.1         210.3           0.3         0.2         0.0         0.1           0.1         0.0         0.1         0.1				6.4
0.2     0.3     0.4     0.5       7.5     7.7     3.7     19.0       84.2     82.4     44.1     210.0       0.3     0.2     0.0     0.0       0.1     0.0     0.1     0.0	7.2	6.4	0.7	14.3
7.5         7.7         3.7         19.0           84.2         82.4         44.1         210.0           0.3         0.2         0.0         0.1           0.1         0.0         0.1         0.1		1.0	2.6	3.8
84.2     82.4     44.1     210.2       0.3     0.2     0.0     0.1       0.1     0.0     0.1     0.2	0.2	0.3	0.4	0.9
0.3 0.2 0.0 0.1 0.1 0.0 0.1 0.1	7.5	7.7	3.7	19.0
<b>0.1</b> 0.0 0.1 0	84.2	82.4	44.1	210.7
<b>0.1</b> 0.0 0.1 0				
				0.5
0.4 0.2 0.1 0.1		0.0	0.1	0.2
	0.4	0.2	0.1	0.7

1

#### **HSBC Holdings plc**

		Year		
Sustainable Finance - Classification by Theme View	2022	2021	2020	Cumulative
	\$bn	\$bn	\$bn	\$bn
Green - Use of Proceeds <sup>4</sup>	29.0	27.1	18.8	74.9
Green Capital Markets/Advisory	16.1	21.2	10.9	48.2
Green lending	12.8	5.9	7.9	26.6
Social - Use of Proceeds <sup>5</sup>	6.7	11.3	9.7	27.8
Social Capital Markets/Advisory	5.3	11.1	9.7	26.1
Social lending	1.4	0.2	0.0	1.6
Sustainable - Use of Proceeds <sup>6</sup>	12.6	11.7	8.3	32.7
Sustainable Capital Markets/Advisory	9.4	11.2	8.2	28.9
Sustainable lending	3.2	0.5	0.1	3.8
Sustainability Linked <sup>7</sup>	28.4	24.6	3.5	56.5
Sustainability Linked Capital Markets/Advisory	3.7	5.2	1.2	10.1
Sustainability Linked lending	24.7	19.4	2.3	46.4
Sustainable Investments - Asset Management <sup>8</sup>	7.5	7.7	3.7	19.0
Investments	7.5	7.7	3.7	19.0
Total Contribution <sup>3</sup>	84.2	82.4	44.1	210.7

	Year	
2022	2021	2020
\$bn	\$bn	\$bn
7.5	7.7	3.7
24.4	15.4	6.1
52.3	59.3	34.3
84.2	82.4	44.1
14.2	13.2	5.4
7.9	4.6	1.4
36.3	38.4	20.4
9.6	7.6	2.9
2.9	2.5	3.3
10.6	12.8	10.0
2.7	3.3	0.7
84.2	82.4	44.1

Year								
2022	2021	2020						
\$bn	\$bn	\$bn						
55.8	29.7	12.1						

#### Assets under management (AUM)

Sustainable Finance - Global Business View

Sustainable Finance - Geographic View
Asia (excluding Hong Kong)
Hong Kong
Europe (excluding UK)
UK
Middle East and North Africa
North America
Latin America

Sustainable AUM

Total

WPB CMB GBM Total

1 In 2022 green liabilities were removed from the HSBC data dictionary 2022. This resulted in \$0.3bn removed from the published 2021 cumulative total, these can now be seen below the total contribution line.
2 Balance sheet related transactions capture the limit of the facility at the time it was provided. Full transaction descriptions and reporting scope are available within the Data Dictionary, this can be found on

our website www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.

3 The \$210.7bn cumulative progress since 2020 is subject to limited assurance by PwC provided in accordance with the International Standard on Assurance Engagement 3000 (Revised) 'Assurance Engagements other than Audits and Reviews of Historical Financial Information'. Please see HSBC's \$750bn-\$1tn Sustainable Finance and Investment Ambition - Data Dictionary 2022 and PwC Assurance Report available at www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.

4 Green – Use of Proceeds: Green labelled products where the facility is aligned to the ICMA Green Bond Principles (capital markets) or LMA Green Loan Principles (lending), or lending assessed against the GLP use of proceeds.

5 Social – Use of Proceeds: Social labelled products where the facility is aligned to the ICMA Social Bond Principles (capital markets) or LMA Social Loan Principles (lending), or lending assessed against the SLP use of proceeds.

6 Sustainable – Use of Proceeds: Sustainable labelled products where the facility is aligned to the ICMA Sustainability Bond Guidelines (capital markets) or our Sustainable Trade Instruments (lending) which aligns use of proceeds to the United Nations SDGs. Sustainability use of proceeds can be used for green, social or a combination of green and social purposes.

7 Sustainability Linked: Sustainability linked labelled products where the facility is aligned to the ICMA Sustainability linked Bond Principles (capital markets) or LMA Sustainability Linked Loan Principles (lending). The coupon or interest rate is linked to sustainability key performance indicators and the funds can be used for general purpose.

8 Sustainable Investments - Asset Management: Net flows of HSBC owed sustainable investment funds that have been assessed against the HSBC data dictionary 2022 for inclusion.

#### **HSBC** Holdings plc

Climate risk metrics - Wholesale Credit Risk																						
			2022									2021				2020						
	Units	Automotive		onstruction and Meta ilding materials	Is and mining	Oil and gas	Power and Utilities	Total	Automotive		nstruction and Meta ding materials	s and mining	Oil and gas Power	and Utilities	Total	Automotive		nstruction and Met ding materials	tals and mining	Oil and gas Powe	er and Utilities	Total
Exposure to sector as a % of total wholesale loans and advances $^{1,\lambda,\lambda}$ Exposure to sector	% Sbn	≤ 3.0 19.4	≤ 3.3 21.6	≤ 3.2 21.3	≤ 2.1 14.1	≤ 2.6 17.4	≤ 3.5 23.0	≤ 17.7 116.7	≤ 3.0 20.0	≤ 3.1 20.2	≤ 3.5 23.4	≤ 2.1 14.3	≤ 3.0 19.6	≤ 3.5 22.9	≤ 18.2 120.4	≤ 3.3 22.1	s 3.1 21.1 17	≤ 3.5 23.9	≤ 2.1 13.9	≤ 3.0 20.2	≤ 3.3 22.1	≤ 18.3 123.3
Sector weight as a proportion of high transition risk sectors	. %	16	19	18	12	15	20.0	100.0	17	17.0	19	12	16	19	100	18	1/	19	11	17	18	100
Transition risk questionnaires response Completion of questionnaires <sup>4</sup> Reported responses include either having a board policy or management plan <sup>4</sup>	% a %	63 69	49 81	55 74	56 71	67 77	66.0 94.0	59.0 79.0	54 60	45.0 70.0	48 65	49 56	58 70	59 90	52 70	38 65	29 73	37 77	38 56	33 77	39 92	36 75

1 Amounts shown in the table also include green and other sustainable finance loans, which support the transition to the net zero economy. The methodology for quantifying our exposure to high transition risk sectors, and the transition risk sectors and the transition risk sectors will evolve over time as more data becomes available and is incorporated in our risk management systems and processes.

2 Counterprefiers are allowed in one high transition risk sectors, we a two-step approach. Firstly, where the main business of a group of connected counterprefiers is not in a high transition risk sector, all lending to the group is included in one high transition risk sectors, all lending to the group is included in one high transition risk sectors were the main business of a group of connected counterprefiers is not in a high transition risk sector, all lending to the group is included in one high transition risk sectors, all lending to the group is included in one high transition risk sectors, all lending to the group is included in one high transition risk sectors, all lending to the group is included in one high transition risk sectors of a group of connected counterprefiers is not in a high transition risk sector, all lending to the group is included in one high transition risk sectors of a group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk sector, all lending to the group of connected counterprefiers is not in a high transition risk se

A All percentages are weighted by exposure.

5 We have restricted the 2020 and 2021 comparatives to reflect the new 2022 sector allocations and to remove certain off-bolance sheet exposures that were previously included following improvements in our data and processes.

Climate	rick	matrics	_	Retail	Credit Risk
ciimate	HSK	metrics	-	Retail	Credit Risk

Flood risk for UK retail banking residential mortgage portfolio by Region (Q3 2022)

North West

West Midlands Wales South West

South East Scotland North East

Yorkshire and Humberside

East Midlands
East of England
Greater London
Northern Ireland

F & G

			Year		
	203	22		202	21
By valu	e (\$m)	By vo	lume	By vol	ume
% of regional lending					
at high risk	at very high risk	at high risk	at very high risk	at high risk	at very high risk
3.5	0.6	3.7	0.7	3.7	0.7
1.9	0.1	2.1	0.1	2.1	0.1
2.8	0.2	2.7	0.2	2.7	0.2
3.0	0.2	3.1	0.2	3.1	0.2
3.8	0.2	4.0	0.3	4.0	0.3
2.7	0.2	2.8	0.2	2.8	0.3
2.2	0.1	2.0	0.1	2.1	0.1
3.1	0.3	3.2	0.4	3.3	0.4
4.5	0.7	4.9	0.8	5.0	0.8
3.0	0.1	3.1	0.2	3.1	0.2
4.5	0.1	5.0	0.1	5.0	0.1
2.1	0.3	2.2	0.2	2.1	0.2

Energy Performance Certificate ('EPC') ratings<sup>2,3</sup> for UK retail banking residential mortgage portfolio exc. Northern Ireland (Q3 2022)
A and B
C
D
E

	By value (	(\$m)	By vo	lume	By vol	lume
ail	% of lend	ding	% of le	nding	% of le	nding
	Current	Potential	Current	Potential	Current	Potential
	13.2	62.5	11.7	66.9	10.8	64.4
	24.5	34.3	25.6	30.6	24.9	31.7
	42.9	2.9	44.3	2.3	44.7	3.4
	15.8	0.2	15.1	0.2	16.0	0.4
	3.6	0.0	3.3	0.0	3.7	0.1

<sup>1</sup> This table (2022) represents present day flood risk to approximately 93% and 94% of the UK retail mortgage portfolio by value and volume respectively, as at September 2022. We estimate that on a total value basis, and at present day risk levels, 3.5% of the UK retail mortgage portfolio is at high risk of flooding, and 0.2% is at a very high risk. Our current approach to risk appetite considers potential future risk.

<sup>2</sup> This table (2022) represents EPC ratings for approximatley 62% and 54% of the UK retail mortgage portfolio by value and volume respectively, as at September 2022 and contains public sector information licensed under the Open Government Licence v3.0. England and Wales data is sourced from DLUHC – Department for Levelling up Housing & Communities, and Scotland data is sourced from the Scottish EPC register via quarterly address matching as part of a valuation for any new lending (where available). We currently do not have EPC data for properties located in Northern Ireland.

<sup>3</sup> Relevant data has been collected for reporting since 2021. Data is provided quarterly by our external data provider and this analysis was based on data as at September 2022.

<sup>4</sup> Due to rounding, numbers may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

<sup>5</sup> EPC certificates issued pre-April 2012 provided an incorrect 'potential' rating which was lower than the actual rating a property could be improved to. As EPC certificates are only valid for 10 years from the date of issuance, a number of these certificates became invalid in 2022. This resulted in an increase in the percentage of our properties with a valid EPC rating that could be upgraded to a higher rating.

### **HSBC Holdings plc**

Exposure of our buildings to storm

Number of Storm <sup>1</sup>		Properties at Risk 2022	2 <sup>2</sup>	Buildings Affected <sup>3</sup>	Business Impact	
		Office	Branch	Data Centres	bullulings Affected	business impact
38	}	202	1345	15	0	No business impact

#### Notes

- 1 Storms data is obtained from the Global Disaster Alert and Coordination System, which tracks "named" storms with dates and areas affected.
- 2 Properties at Risk: These are properties located within the predicted path of the storm.
- 3 Buildings affected are properties that have sustained some level of damage reported , such as water ingress from heavy rain or wind damage to the building fabric.

#### Climate scenario analysis

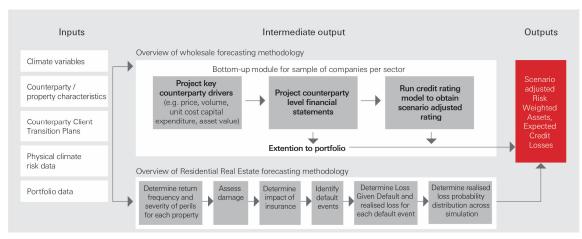
#### Internal climate scenario exercise features<sup>2</sup>

			Scenarios							
			Net zero		Current Com	nitments	Downside Transition F	Risk	Downside Physical Ris	k
Scenario outcomes¹	-	lobal temperatures by pre-industrial levels)	1.5°c		2.4°c		1.5°c ●		3.1°c	
Underlying assumptions	Assume climate	d variation in global policies	Low		Medium		High		Low	
based on global		d pace of technology and adoption	Fast		Gradual		Accelerates	from 2030	None	
averages		d use of CO₂ removal new technology	Moderate		Low		Low until 2030; moderate from 2030		None	
			2030	2050	2030	2050	2030	2050	2030	2050
	Assume	d carbon price (\$/tCO <sub>2</sub> )	\$202	\$623.00	\$23	\$84.00	\$23	\$637.00	\$4	\$4.00
	Assume	d energy consumption (EJ)	341 EJ	311 EJ	442 EJ	444 EJ	442 EJ	288 EJ	463 EJ	518 EJ
		d greenhouse gas ns (Mt CO₂e/year)	22,476	6,280	47,917	39,861	47,917	8,793	59,258	59,675
Scenario risk	Climate	Physical	<b>V</b> Lower		Moderate		<b>V</b> Lower		A Higher	
characteristics	risk	Transition	A Higher		Moderate		A Higher		Lower	

1 In our projections for the rise in global temperatures under each scenario, we focus on a time period to 2100, in alignment with other external climate scenarios. Our net zero emissions targets for 2050 align to the Paris Agreement, which aims to limit the rise in global temperatures to well below 2°C, and preferably 1.5°C, which would mean the global economy would need to reach net zero greenhouse gas emissions by 2050.

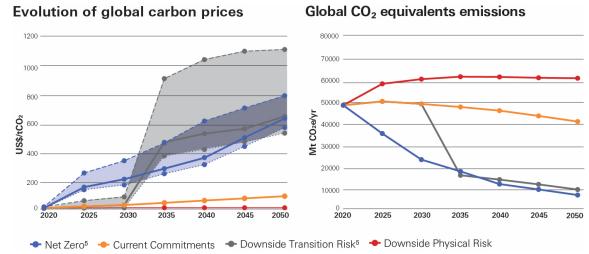
2 For further details of our result of climate scenario analysis, see page 226 in Annual Report and Accounts 2022.

#### Overview of climate scenario analysis modelling framework<sup>3</sup>



3 For further details of our modelling approach, see page 226 in Annual Report and Accounts 2022.

Trajectory of global carbon prices and carbon emissions under our different climate scenarios<sup>4</sup>



4 For further details how different climate scenarios impact HSBC, see page 226 in Annual Report and Accounts 2022.

5 In the chart on the left, the shaded areas for the Net Zero and Downside Transition Risk scenarios represent the differences in carbon prices globally, with the upper ranges reflecting the average price for the key markets of the EU, UK, US and Japan, and the lower ranges reflecting the average price for the rest of the world.

		2022				
Financed emission targets On-balance sheet financed emissions— wholesale credit lending and project finance						
					PCAF Data quality s	core <sup>3,†</sup>
Sector	Year	Scope 1-2 (Mt CO2)†	Scope 3 (Mt CO2)†	Emissions intensity	Scope 1 and 2	Scope 3
Oil and gas <sup>4,5</sup>	2019	3.7	29.3	72.2	2.7	2.9
	2020	3.3	26.8	71.0	2.7	2.9
Power and utilities <sup>4,5</sup>	2019	12.1	N/A	589.9	3.3	N/A
	2020	11.8	N/A	509.6	3.2	N/A
Cement	2019	2.2	N/A	0.64	2.2	N/A
	2020	1.3	N/A	0.64	2.3	N/A
Iron, steel and aluminium	2019	3.2	N/A	1.8	2.5	N/A
	2020	2.7	N/A	2.0	2.8	N/A
Aviation	2019	6.2	0.11	84.0	2.8	2.8
	2020	4.9	0.08	103.9	2.6	3.0
Automotive	2019	0.11	4.0	191.5	3.3	3.4
	2020	0.14	4.9	176.2	3.2	3.3

2022

- 1 Total amount of short-term finance excluded for all sectors listed is \$9.3bn in 2019 and \$7.6bn in 2020.
- 2 Total loans and advances analysed in 2019 were \$38.3bn representing 1.7% of wholesale credit and lending and project finance at 31 December 2019, and in 2020 were \$34.7bn representing 1.7% of wholesale credit and lending and project finance at 31 December 2020.
- 3 PCAF scores where 1 is high and 5 is low. This is a weighted average score based financing for on-balance sheet financed emissions.
- 4 In the Annual Report and Accounts 2021 the units for power and utilities were reported last year as MtCO2e, and are now amended to Mt CO2. Oil and gas absolute emissions are measured in MtCO2e. This year we amended the units for the power and utilities sector from Mt CO2e/TWh' to tCO2/GWh to align to market practice. While the target value remains unchanged this has led to a revision in the figure reported from 0.14 Mt CO2e/TWh' to 138 tCO2/GWh.
- 5 Our 2019 emissions for our oil and gas, and power and utilities sectors have been revised due to changes in data impacting drawn amounts of client lending, and amendments to the assumptions governing the in-scope client population.
- † Data is subject to independent limited assurance by PwC in accordance with ISAE 3000/ ISAE 3410. For further details, see our Financed Emissions Methodology and PwC's limited assurance report, which are available at www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.

Targets and progress

Sector	2019 baseline	2020 progress	2030 target	Unit <sup>1</sup>	2030 target	Target scenario
Oil and gas	33.0	30.1	-0.34	Mt CO2e	Absolute	IEA NZE 2050
Power and utilities <sup>2</sup>	589.9	509.6	138	tCO2/GWh	Intensity	IEA NZE 2050
Cement	0.64	0.64	0.46	tCO2/t cement	Intensity	IEA NZE 2050
Iron, steel and aluminium <sup>3</sup>	1.8	2.0	1.05 (1.43)	tCO2/t metal	Intensity	IEA NZE 2050
Aviation	84.0	103.9	63.0	tCO2/million rpk	Intensity	IEA NZE 2050
Automotive	191.5	176.2	66.0	tCO2/million vkm	Intensity	IEA NZE 2050

- 1 Our absolute and intensity emission metrics and targets are measured based on the drawn exposures of the counterparties in scope for each sector, which is a subset of our total loans and advances. For the oil and gas sector, absolute emissions are measured in million tonnes of carbon dioxide ('Mt CO2e') and intensity is measured in million tonnes of carbon dioxide per exajoule ('Mt CO2e'); for the power and utilities sector, it is measured in tonnes of carbon dioxide equivalent per gigawatt hour ('tCO2/GWh'); for the eement sector, it is measured in tonnes of carbon dioxide per tonne of cement ('tCO2/t cement'); for the iron, steel and aluminium sector, it is measured in tonnes of carbon dioxide per tonne of metal ('tCO2/t metal'); for the aviation sector, it is measured in tonnes of carbon dioxide per million velocite kilometres ('tCO2/million rpk'); and for the automotive sector, it is measured in tonnes of carbon dioxide per million vehicle kilometres ('tCO2/million vkm').
- 2 Our power and utilities target units have been revised from our 2021 analysis, and the target has been revised from 0.14 Mt CO2e/TWh to 138 tCO2/GWh due to rounding. The target value remains unchanged.
- 3 While the iron, steel and aluminium 2030 target is aligned with the IEA Net Zero Emissions by 2050 scenario, we also reference the Mission Possible Partnership Technology Moratorium scenario, whose 2030 reference range is shown in parentheses.

#### **Environmental key facts**

Environmental key facts	
	Lluika
Paparting Coverage as 9/ of Crown ETE	Units
Reporting Coverage as % of Group FTE	
Energy and travel greenhouse gas emissions <sup>1</sup>	
Scope 1 <sup>2,3</sup>	tonnes CO2e
Scope 2 <sup>2, 3, 4</sup>	tonnes CO2e
Scope 3 –Category 6 (Business Travel) <sup>2, 3, 5</sup>	tonnes CO2e
Total	tonnes CO2e
Total	tollies coze
Supply chain greenhouse gas emissions	
Purchased Goods & Services <sup>6</sup>	
Scope 1 & 2 <sup>7</sup>	tonnes CO2e
Data quality score <sup>6,7</sup>	
Data quanty soore	
Scope 3 <sup>7</sup>	tonnes CO2e
Data quality score 6,7	
Total purchased goods & services (Scope 1,2 &3) <sup>6</sup>	tonnes CO2e
,	
Capital goods	
Scope 1 & 2 <sup>6</sup>	tonnes CO2e
Data quality score <sup>6,7</sup>	
Scope 3 <sup>6</sup>	tonnes CO2e
Data quality score 6,7	
Total capital goods (Scope 1,2 &3) <sup>6</sup>	tonnes CO2e
Our financed emissions	
	Unit <sup>9</sup>
Scope 3 - indirect (Downstream activities - investments)	Onit
On-balance sheet financed emissions Oil and gas <sup>10,11</sup>	
	Mt CO2e
Power and utilities <sup>11</sup> Cement	tCO2/GWh
Iron, steel and aluminium	tCO2/t cement tCO2/t metal
Aviation	tCO2/million rpk
Automotive	tCO2/million vkm
	,
GHG emissions intensity ratio <sup>1</sup>	
By Scope	
Scope 1 - direct	tonnes CO2e/FTE
Scope 2 - indirect	tonnes CO2e/FTE
Scope 3 - indirect (Upstream activities - business travel)	tonnes CO2e/FTE
Total GHG emissions per FTE	tonnes CO2e/FTE
GHG emissions per m <sup>2</sup>	tonnes CO2e/m <sup>2</sup>

	Year		
2022	2021	2020	
02.4.9/	02.2.0/	03.00/	
92.4 %	92.2 %	92.8%	
19,000	22,000	20,000	
224,000	307,000	343,000	
42,000	12,000	81,000	
285,000	341,000	444,000	
,	,,,,,,	,	
	Year	r	
2022	2021	2020	2019
218,000	252,000	212,000	268,000
3.1	3.0	3.0	3.2
648,000	617,000	492,000	562,000
3.3	3.3	3.3	3.5
866,000	869,000	704,000	830,000
30,000	31,000	15,000	13,000
3.1	3.1	3.4	3.6
114,000	96,000	21,000	25,000
3.4	3.3	3.6	3.7
144,000	127,000	36,000	38,000
ŕ	,	,	,
	Year	.8	
2022	2021	2020	2019
N/A	N/A	30.1	33
N/A	N/A	509.6	589.9
N/A	N/A	0.64	0.64
N/A	N/A	2	1.8
N/A	N/A	103.9	84
N/A	N/A	176.2	191.5
0.09	0.10	0.09	
1.02	1.37	1.49	
0.19	0.05	0.35	
1.30	1.52	1.93	
0.10	0.11	0.14	

9

GHG emissions per FTE by region <sup>12</sup>				
Europe	tonnes CO2e/FTE	0.64	0.42	0.93
Asia	tonnes CO2e/FTE	1.25	1.72	2.05
North America	tonnes CO2e/FTE	2.45	2.14	2.97
Latin America	tonnes CO2e/FTE	1.11	1.25	1.68
Middle East and North Africa	tonnes CO2e/FTE	2.23	2.87	3.85
Resource Efficiency <sup>12</sup>				
Energy				
Total electricity consumption	kWh in 000s	712,000	729,000	814,000
Primary fuel sources (gas, oil, diesel etc.)	kWh in 000s	85000	104,000	114,000
Total energy consumption	kWh in 000s	797,000	833,000	928,000
Of which:				
Total renewable electricity from PPA	kWh in 000s	211,000	,	243000
Renewable electricity from other sources	kWh in 000s	133,000	66,000	62000
Energy consumption per FTE	kWh/FTE	3,923	4,019	4,344
Energy consumption per m <sup>2</sup>	kWh/ m <sup>2</sup>	305	277	288
Waste				
Waste disposed	kilotonnes	5	5	7
Waste recycled	kilotonnes	8	8	10
Total waste produced	kilotonnes	13	13	17
Waste disposed per FTE	tonnes/FTE	0.02	0.02	0.03
% recycled	%	61	61	58
Water				
Total water consumption	thousand m <sup>3</sup>	1,501	1,594	2,065
Water consumption per FTE	m³/FTE	7.40	7.70	9.67
Business travel				
Short haul air travel	million km	49	13.9	83.7
Long haul air travel	million km	67	14.6	142.6
Air travel	million km	116	28.5	226.3
Rail travel	million km	9	1.6	15.0
Road travel	million km	24	25.8	56.6
Other travel	million km	7	7.6	35.7
Total business travel	million km	156	63.5	333.6
Business travel per FTE	km/FTE	770	307	1,561

CO <sub>2</sub> e: Carbon dioxide equivalent FTE: Full-time equivalent employee

- Our environmental data for our own operations is based on a 12-month period to 30 September. The environmental reporting year is not fully aligned to the financial reporting year covered by the Annual Report and Accounts. Please refer to our reporting quidance, methodology and PwC's limited assurance report at https://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.
- The environmental data for our own operations, including but not limited to greenhouse gas emissions, water consumption, energy consumption is representative of our offices, data centres and branches. It does not include the impact of our colleagues working from home.
- 1 The data has been uplifted and scaled up. To estimate the emissions of our operations in countries and territories where we have operational control and a small presence, we scale up the emissions data from reporting coverage as percentage of Group FTE to 100%. We then apply emission uplift rates to reflect uncertainty concerning the quality and coverage of emission measurement and estimation. This is consistent both with the Intergovernmental Panel on Climate Change (IPCC)'s Good Practice Guidance and Uncertainty Management in National Greenhouse Gas Inventories and our internal analysis of data coverage and quality.
- 2 Data in 2022 is subject to limited assurance by PwC provided in accordance with the International Standard on Assurance Engagement 3410 'Assurance Engagements on greenhouse gas statements'. Please see GHG Reporting Guideline 2022 and PwC's limited assurance report available at https://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.
- 3 Data in 2019 and 2020 was subject to limited assurance by PwC provided in accordance with the International Standard on Assurance Engagement 3410 'Assurance Engagements on greenhouse gas statements', however we have updated our air travel reporting methodology to include the cabin class travel and the impact of radiative forces and therefore this impacts our total annual GHG emissions as well as the GHG emissions per FTE by region. The previous subtotal emissions (scope 1, 2, 3 (business travel only)) reported value in 2019 was 530,000 tonnes CO2e, while 2020 was reported as 406,000 tonnes CO2e. For 2019 and 2020, see CO2 Emissions Reporting Guideline and PwC's limited assurance report, which are available at https://www.hsbc.com/who-we-are/esq-and-responsible-business/esq-reporting-centre.
- 4 Since 2016, HSBC has applied the Greenhouse Gas Protocol Scope 2 Guidance market based methodology.
- 5 The breakdown of the road travel data is not available for year 2020 hence emissions of the HSBC's vehicle fleet are reported under scope 3. Starting from 2021, HSBC's vehicle fleet emissions data is reported under scope 1.
- 6 Data in 2019, 2020, 2021 and 2022 for scope 3 (purchased goods and service) and scope 3 (capital goods) is subject to PwC's limited assurance report in accordance with International Standard on Assurance engagements 3410 (Assurance Engagements on Greenhouse Gas Statements). For further details, see GHG Reporting Guideline 2022 and third-party limited assurance report at www.hsbc.com/our-approach/esg-information/esg-reporting-and-policies.
- 7 Data quality scores where 1 is high and 5 is low, based on the quality of emissions data. This is a weighted average score based on HSBC supplier spend and is in line with HSBC's financed emissions reporting methodology.
- 8 In view of third-party data sets that feed into our analysis may have up to a two-year lag in reported emissions figures, we currently disclose 2019 and 2020 data.
- 9 Our absolute and intensity emission metrics and targets are measured based on the drawn exposures of the counterparties in scope for each sector, which is a subset of our total loans and advances. For the oil and gas sector, absolute emissions are measured in million tonnes of carbon dioxide ("Mt CO2e") and intensity is measured in million tonnes of carbon dioxide per exajoule ("Mt CO2e/Ej"); for the power and utilities sector, it is measured in tonnes of carbon dioxide equivalent per gigawatt hour ("tCO2/GWh"); for the cement sector, it is measured in tonnes of carbon dioxide per tonne of metal ("tCO2/t cement"); for the iron, steel and aluminium sector, it is measured in tonnes of carbon dioxide per tonne of metal ("tCO2/t metal"); for the automotive sector, it is measured in tonnes of carbon dioxide per million revenue passenger kilometres ("tCO2/million rpk"); and for the automotive sector, it is measured in tonnes of carbon dioxide per million vehicle kilometres ("tCO2/million vkm").
- 10 Data is subject to independent limited assurance by PwC in accordance with ISAE 3000/ ISAE 3410. For further details, see our Financed Emissions Methodology and PwC's limited assurance report, which are available at www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.
- 11 Our 2019 emissions for our oil and gas, and power and utilities sectors have been revised due to changes in data impacting drawn amounts of client lending, and amendments to the assumptions governing the in-scope client population.
- 12 The data has been collected based on actual consumptions/ emissions and has not been uplifted and scaled up. Thus, the data of our operations in some countries and territories where we have operational control and a small presence may have not been included due to the data collection challenges. Our last year's disclosure contained an error in units, which has now been corrected.

Scope 2 Electricity Dual Reporting <sup>1</sup>	2022	
	Market-Based Total L	ocation-Based Total Instrument types <sup>3</sup>
		tonnes CO <sub>2</sub> e)
Argentina	3.646	3.646 No market information available hence IEA factors used
Bahrain	1,054	1,251 Onsite renewable covers 16% of Bahrain electricity consumption
	1,054	1,231 Orisite renewable covers 2.0% to Barlian electricity consumption 1,153 REGOS cover 94% of French consumption - Residual Mix from AIB for the rest
France	65	
Germany	_	1,250 Supplier emission rate for 100% of the German consumption
Hong Kong	77,129	114,670 RECs covering 33% of the electricity consumption in Hong Kong - IEA factor for the rest
India	23,977	35,215 PPAs and Green Tariffs covering 32% of the electricity consumed in India - National Factor from the Government of India Ministry of Power for the rest
Malta	1,392	1,392 Residual Mix from AIB
Malaysia	3,899	9,174 Green Tariffs covering 58% of the electricity consumed in Malaysia - IEA factor for the rest
Philippines	1,363	3,491 Green Tariffs covering 61% of the electricity consumed in the Philippines - IEA factor for the rest
	15,829	36,983 PPAs covering 57% of the energy consumed in Mexico - National Factor from the Government of Mexico for the rest
Mexico		
Middle East and Türkiye (excluding Bahrain)	14,476	14,476 No market information available hence IEA factors used
North America	19,212	19,212 eGrid for US - IEA factors for the rest
Rest Asia Pacific	27,940	<b>30,235</b> Supplier emission rate for 14% of consumption in China - IEA factor for the rest
Switzerland	33	83 Green Tariff in place for 49% of consumption - Residual Mix for the rest
United Kingdom	2,559	36,021 Wind and Solar PPAs covering 82% of the energy consumed in the UK - REGOs to cover 14% of the energy consumed in the UK - Residual Mix for the
	_,	remaining UK consumption due to landlord service charge
Scope 2 Group Total (before uplift and scale up)	192,574	308.251
		,
Group total Scope 2 after uplift and scale up <sup>4</sup>	224,000	347,000
	-	
Scope 2 Electricity Dual Reporting <sup>1</sup>	2021	1
-	Market-Based Total	Location-Based Total Instrument types <sup>3</sup>
	(tonnes CO₂e)	(tonnes CO <sub>2</sub> e)
	(	(** ****2**
Argentina	4,958	4,958 No market information available hence IEA factors used
0		
Bahrain	1,052	1,131 Onsite renewable covers 7.5% of Bahrain electricity consumption
France	228	1,299 REGOs cover 83.5% of French consumption - Residual Mix from AIB for the rest
Germany	42	3,002 Supplier emission rate for 99% of the German consumption - Residual Mix from AIB for the rest
Hong Kong	127,524	129,876 RECs covering 1.8% of the electricity consumption in Hong Kong - IEA factor for the rest
India	23,134	30,239 PPAs covering 23% of the electricity consumed in India - National Factor from the Government of India Ministry of Power for the rest
Malta	1,462	1,390 Residual Mix from AIB
Mexico	17,858	43,941 PPAs covering 60% of the energy consumed in Mexico - National Factor from the Government of Mexico for the rest
Middle East and Türkiye (excluding Bahrain)	15,808	15,808 No market information available hence IEA factors used
North America	22,070	22,070 eGrid for US - IEA factors for the rest
Rest Asia Pacific	49,271	49,271 No market information available hence IEA factors used
Switzerland	1	83 Supplier emission rate
United Kingdom	1,947	39,034 Wind and Solar PPAs covering 79% of the energy consumed in the UK - REGOs to cover 17% of the energy consumed in the UK - Residual Mix for the
	=,= ::	remaining UK consumption due to landlord service charge
Scope 2 Group Total (before uplift and scale up)	265,357	342,103
	307,000	385,000 386,000
Group total Scope 2 after uplift and scale up <sup>4</sup>	307,000	360,000
Scope 1& 2 Electricity Dual Reporting	2020	0
	Market-Based Total	Location-Based Total Instrument types <sup>3</sup>
	(tonnes CO <sub>2</sub> e)	(tonnes CO <sub>2</sub> e)
	(1000 0020)	(
France	414	2,007 REGOs cover 67% of French consumption - Residual mix from AIB for the rest
	104	
Germany		3,661 Supplier emission rate for 98% of the German consumption - Residual Mix from AIB for the rest
Hong Kong	127,764	128,003 RECs certificates and IEA factor
India	32,355	45,309 PPAs covering 29% of the energy consumed in India - National Factor from the Government of India Ministry of Power for the rest
LATAM	7,211	7,211 No market information available hence IEA factors used
Malta	1,435	1.634 Residual mix from AIB
Mexico	20,923	47,038 PPAs covering 56% of the energy consumed in Mexico - National Factor from the Government of Mexico for the rest
	20,159	20,159 No market information available hence IEA factors used
Middle East and Türkiye		
North America	26,711	26,711 eGrid for US - IEA factors for the rest
Rest Asia Pacific	60,289	60,288 No market information available hence IEA factors used
Switzerland	88	140 Supplier emission rate
United Kingdom	_	47,566 Wind and Solar PPAs covering 86% of the energy consumed in the UK - REGOs to cover the remaining 14%
Scope 2 Group total	297,453	389,727
Scope 1 Group total	25,228	25,228
and the second s		
Group total emissions from Energy (before uplift and scale up)	322,681	414,955
Group total emissions from Energy after uplift and scale up <sup>4</sup>	363,000	466,000

#### **HSBC** Holdings plc

#### CO2e: Carbon dioxide equivalent

- Our environmental data for our own operations is based on a 12-month period to 30 September. The environmental reporting year is not fully aligned to the financial reporting year covered by the Annual Report and Accounts. Please refer to our reporting guidance, methodology and assurance report at https://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre.
- 1 Due to enhancement of data collection and methodology, we disclose the dual reporting for the electricity with scope 2 data only from 2021.
- 2 Percentage of operations actually reported in 2022 under the market basis: 48.3% of HSBC's Energy consumption in KWh before uplift and scale up.
- 3 Instruments types have been checked against Scope 2 Greenhouse Gas Protocol quality criteria.

4 Data is subject to limited assurance by PwC provided in accordance with the International Standard on Assurance Engagement 3410 'Assurance Engagements on greenhouse gas statements'. Please see GHG Reporting Guideline 2022, CO2 Emissions Reporting Guidance and PwC Assurance Report (available at https://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre).

#### Glossary

Association of Issuing Bodies AIB IEA International Energy Agency Power Purchase Agreement PPA REGO Renewable Guarantee of Origin REC Renewable Energy Certificate

#### Sources

Government of India Ministry

Government of Mexico

GHG Scope 2 Guidance https://ghgprotocol.org/scope\_2\_guidance Residual Mix

https://www.aib-net.org/sites/default/files/assets/facts/residual-mix/2021/AIB\_2021\_Residual\_Mix\_Results\_1\_1.pdf

eGrid https://www.epa.gov/egrid/download-data

2021 source: https://cea.nic.in/wp-content/uploads/baseline/2021/06/User\_Guide\_ver\_16\_2021-1.pdf

2020 source: https://cea.nic.in/wp-content/uploads/baseline/2020/07/user guide ver15.pdf

2021 source: https://www.gob.mx/semarnat/acciones-y-programas/registro-nacional-de-emisiones-rene

2020 source: https://www.gob.mx/cms/uploads/attachment/file/538473/Factor\_emision\_electrico\_2019.pdf

#### **HSBC** Holdings plc

Land use and ecological sensitivity<sup>1,7</sup>

Number of sites owned, leased or managed in or adjacent to protected areas and/or key biodiversity areas (KBA) Area of sites owned, leased or managed in or adjacent to protected areas and/or key biodiversity areas (KBA)	square mts <sup>4</sup>	51 21,543	1.6 0.7	55,569	1.7 1.6	65 55,968	1.6 1.5				
Water consumption in water - stressed areas <sup>5</sup>						Year	6				_
				2022						202	1
		Branch	Data centre	Office	Total portfolio	% of Total portfolio	Branch	Data centre	Office	Total portfolio	% of Total portfolio
	number of properties	1647	22	156	3122	58.5	933	11	105	3,750	28 %
Number of sites located in or near water stressed areas <sup>8</sup>											
Fresh water consumed (withdrawals minus discharges of equal quality) in water-stressed areas for own	mega Itr	340	42	575	2408	39.7	237	34	311	1,594	37 %

2022 % of Total portfolio<sup>3</sup>

Year<sup>2</sup>

2021 % of Total portfolio<sup>3</sup>

2020 % of Total portfolio<sup>3</sup>

1 Protected areas and key biodiversity areas (KBA) information was extracted from the World Database on Protected Areas, managed by the United Nations' Environment Programme World Conservation Monitoring Centre.

2 The data was captured in December of each reporting year.

3 % of Total portfolio refers to the percentage of HSBC's properties that are located within the outline of each protected area within the market.

4 Property areas are measured in square metres or square feet whereas land areas are measured in hectares. In this case the metric is the area of the properties within the protected areas (not including adjacent areas) with square meters being the measure.

5 Water stress data is extracted from the World Resource Institute Aqueduct water risk atlas tool, which was modelled at the intervals of 2020, 2030 and 2040. Data set is filtered to only markets where we have an active or motiball property. The data includes water use in

Average sizes dound a feed eleased) where sub-metering is available analysis we pay the utainst like who not capture and that the supply chain or service type office locations where utalities are entailised.

6 Data modelling of water stress areas has started since 2021, he may be a feed on the capture of the stress process and the stress areas has started since 2021, he meeted and to a feed on the stress process and the stress areas has started since 2021, he meeted and the stress process and the stress process are started since 2021, he meeted to a feed of the stress process and the stress process are started since 2021, he meeted to a feed of the stress process and the stress process are started since 2021, he meeted to a feed of the stress process and the stress process are stress process and the stress process areas and the stress process are stress process. The stress process are stress process are stress process and the stress process are stress process and the stress process are stress process are stress process. The stress process process are stress process areas and the stress process process process are stress process. The stress process process

7. The reduction in area of properties within protected areas reflects the Bank's real estate portfolio reduction in 2022.

8. The increase in branches located within water stressed areas reflects the increase in the number of High and Very High water stressed areas identified by World Resource Institute Aqueduct water risk atlas tool in 2022.

Employee profile data		Year	
	2022	2021	2020
1) Number of employees by region	404.000	00.445	97.499
Asia (excluding Hong Kong) Hong Kong	101,226 27,248	98,115 28,720	29,749
0 0	33,725		29,749 39,977
Europe (excluding UK RFB) UK RFB	33,725 20,164		21,211
Middle East and North Africa	9,512		9,290
North America	11,422		14,181
Latin America	20,473		19,133
Total <sup>1</sup>	223,770		231,040
2) % of employees by gender <sup>2</sup>			
All employees			
Male	48.2%	48.2%	48.2%
Female	51.8%	51.8%	51.8%
All senior leaders <sup>3</sup>			
Male	66.7%	68.3%	69.7%
Female	33.3%		30.3%
Women in management <sup>4</sup>			
Group executive	19.0%	19.0%	19.0%
General manager	31.3%		N/A
Managing director	27.7%		N/A
All management positions	45.6%	45.4%	45.3%
Middle management positions	37.3%	37.3%	37.6%
Junior management positions	49.1%	48.9%	48.8%
Women promoted <sup>5</sup>			
Promotions to senior management	38.1%	42.4%	38.1%
Promotions to middle management	39.2%	39.5%	39.4%
Promotions to junior management	55.9%	52.1%	51.2%
% of employees by gender by region			
Asia (excluding Hong Kong)			
Male	48.4%	48.5%	48.7%
Female	51.6%	51.5%	51.3%
Hong Kong			
Male	46.2%	46.3%	46.3%
Female	53.8%	53.7%	53.7%
Europe (excluding UK RFB)	E0.00/	50.00/	50.00/
Male	52.9%	53.0%	52.2%
Female	47.1%	47.0%	47.8%
UK RFB	20.50/	20.00/	20.40/
Male	38.5%	38.9%	38.1%
Female Middle East and North Africa	61.5%	61.1%	61.9%
Male	49.1%	49.6%	50.8%
rviale Female	49.1%	49.6% 50.4%	50.8% 49.2%
North America	50.9%	50.4%	49.2%
Male	51.1%	49.4%	49.8%
Female	48.9%		49.8% 50.2%
Latin America	48.9%	50.6%	50.2%
Male	49.9%	49.4%	49.2%
Female	50.1%	50.6%	50.8%
· cinaic	30.176	30.0%	30.876



	Year					
	2022		2021		2020	
3) % Senior leaders by Global Business	Male	Female	Male	Female	Male	Female
Group						
Global Banking & Markets	74.5%	25.5%	75.8%	24.2%	77.7%	22.3%
Commercial Banking	68.2%	31.8%	68.6%	31.4%	70.0%	30.0%
Wealth and Personal Banking	63.5%	36.5%	64.3%	35.7%	65.7%	34.3%
Digital Business Services	67.5%	32.5%	70.1%	29.9%	71.9%	28.1%
Global Functions	60.2%	39.8%	61.7%	38.3%	62.6%	37.4%
Other <sup>6</sup>	65.7%	34.3%	68.9%	31.1%	70.1%	29.9%
UK						
Global Banking & Markets	76.3%	23.7%	77.1%	22.9%	77.9%	22.1%
Commercial Banking	70.3%	29.7%	69.1%	30.9%	68.0%	32.0%
Wealth and Personal Banking	67.5%	32.5%	70.0%	30.0%	72.2%	27.8%
Digital Business Services	70.3%	29.7%	72.6%	27.4%	73.4%	26.6%
Global Functions	60.8%	39.2%	62.4%	37.6%	63.3%	36.7%
Other	67.0%	33.0%	69.1%	30.9%	72.4%	27.6%
US						
Global Banking & Markets	78.8%	21.2%	80.6%	19.4%	82.5%	17.5%
Commercial Banking	69.0%	31.0%	65.5%	34.5%	72.1%	27.9%
Wealth and Personal Banking	63.5%	36.5%	62.9%	37.1%	64.8%	35.2%
Digital Business Services	67.3%	32.7%	65.0%	35.0%	73.2%	26.8%
Global Functions	65.6%	34.4%	67.8%	32.2%	66.4%	33.6%
Other	56.8%	43.2%	67.9%	32.1%	69.2%	30.8%
Hong Kong						
Global Banking & Markets	69.5%	30.5%	69.6%	30.4%	71.8%	28.2%
Commercial Banking	61.4%	38.6%	64.1%	35.9%	61.9%	38.1%
Wealth and Personal Banking	52.9%	47.1%	53.0%	47.0%	52.9%	47.1%
Digital Business Services	65.3%	34.7%	70.1%	29.9%	72.7%	27.3%
Global Functions	58.4%	41.6%	59.2%	40.8%	58.3%	41.7%
Other	58.6%	41.4%	57.1%	42.9%	57.8%	42.2%
Mainland China						
Global Banking & Markets	55.0%	45.0%	58.3%	41.7%	61.4%	38.6%
Commercial Banking	57.4%	42.6%	58.9%	41.1%	63.2%	36.8%
Wealth and Personal Banking	46.9%	53.1%	45.5%	54.5%	51.6%	48.4%
Digital Business Services	63.3%	36.7%	65.9%	34.1%	66.7%	33.3%
Global Functions	29.7%	70.3%	35.2%	64.8%	36.2%	63.8%
Other	46.9%	53.1%	50.0%	50.0%	45.8%	54.2%
Mexico						
Global Banking & Markets	70.6%	29.4%	73.7%	26.3%	70.8%	29.2%
Commercial Banking	81.5%	18.5%	78.4%	21.6%	82.9%	17.1%
Wealth and Personal Banking	71.7%	28.3%	72.1%	27.9%	75.0%	25.0%
Digital Business Services	42.9%	57.1%	51.9%	48.1%	60.0%	40.0%
Global Functions	66.2%	33.8%	66.3%	33.8%	66.7%	33.3%
Other	75.0%	25.0%	100.0%	0.0%	100.0%	0.0%
India						
Global Banking & Markets	84.6%	15.4%	89.4%	10.6%	94.4%	5.6%
Commercial Banking	81.5%	18.5%	77.8%	22.2%	85.7%	14.3%
Wealth and Personal Banking	81.8%	18.2%	84.0%	16.0%	72.4%	27.6%
Digital Business Services	69.1%	30.9%	72.2%	27.8%	75.6%	24.4%
Global Functions	65.6%	34.4%	66.3%	33.7%	68.7%	31.3%
Other	86.7%	13.3%	87.0%	13.0%	100.0%	0.0%

A   % of employees by Ethnicity   Group - all employees   Arab   3.3%   3.1%   3.0%   3.8%		2020	Year	2020
Strough - all employees	4) % of amplayed by Ethnicity	2022	2021	2020
Arab         0.3%         0.1%         0.0%           Asian         35.5%         30.4%         18.2%           Black         0.9%         0.8%         0.8%           Indigenous Group         0.4%         0.0%         0.0%           White         13.3%         3.2%         0.4%           White         12.9%         12.2%         13.0%           Other         1.5%         0.7%         0.3%           Prefer not to say         1.4%         1.1%         1.2%           Not responded         43.6%         51.2%         65.5%           UK-all employees         White         59.0%         59.5%         66.5%           White         59.0%         59.5%         66.5%         2.5%           Asian         13.39%         13.0%         12.6%           Black         2.8%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.4%           Other a         1.6%         1.6%         1.6%         1.6%           Other a         1.6%         1.6%         1.6%         1.4%           US-all employees         1.5%         1.4         1.4%           US-all employees </th <th></th> <th></th> <th></th> <th></th>				
Asian         35.5%         30.4%         18.2%           Indigenous Group         0.9%         0.9%         0.0%         0.0%           Hispanic         3.3.%         3.2%         0.0%           White         12.9%         12.2%         13.0%         0.3%           Two or more races/ ethnicities         0.4%         0.3%         0.3%           Other         1.5%         0.7%         0.5%           Prefer not to say         1.4%         1.1%         1.2%           Not responded         43.6%         51.2%         65.5%           White         59.0%         59.5%         66.5%           White         59.0%         59.5%         66.5%           Black         2.28%         2.6%         2.5%           Black         2.28%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.4%           Other*         1.6%         1.6%         1.6%           Not responded         15.4%         55.6%         5.5%           White         54.5%         52.9%         53.3%           Black         5.5%         7.2%         7.2%           Hispanic         9.3% <td< td=""><td></td><td>0.2%</td><td>0.1%</td><td>0.0%</td></td<>		0.2%	0.1%	0.0%
Black   0.9%   0.9%   0.8%   0.8%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.2%   1.2%   1.3%   1.2%   1.3%   1.2%   1.3%   1.5%   0.3%   0.2%   0.5%				
Indigenous Group				
Hispanic   1.1%   1.2%   1.2%   1.3%   1.2%   1.3%   1.2%   1.3%   1.2%   1.3%   1.2%   1.3%   1.2%   1.3%   1.3%   1.3%   1.3%   1.3%   1.3%   1.2%   1.3%   1.2%   1.3%   1.2%   1.2%   1.3%   1.2				
White         12.9%         12.2%         13.0%           Two or more races/ ethnicities         0.4%         0.3%         0.3%           Other         1.5%         0.7%         0.5%           Prefer not to say         1.4%         1.1%         1.2%           Not responded         43.6%         51.2%         65.5%           UK- all employee         59.0%         59.5%         60.5%           White         59.0%         59.5%         60.5%           Black         2.8%         2.6%         2.5%           Black         2.8%         2.6%         2.5%           Black         2.8%         2.6%         2.5%           Other *         1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.5%         1.4%           US- all employee         1.0%         2.2%         2.2%         2.2%         2.2%         2.33           Black         5.4.6%         5.2.9%         5.3.3%         6.3%         6.3%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%         7.2%				
Other         1.5%         0.7%         0.5%           Prefer not to say         1.4%         1.1%         1.2%         6.5%           UK-all employes         UK-all employes         UK-all employes         UK-all employes         UK-all employes         0.5%         6.5%         6.5%           Mixed         59.0%         59.5%         6.05%         2.2%         2.6%         2.5%         2.1%         1.26% <td></td> <td></td> <td></td> <td></td>				
Other         1.5%         0.7%         0.5%           Prefer not to say         1.4%         1.1%         1.2%         6.5%           UK-all employes         UK-all employes         UK-all employes         UK-all employes         UK-all employes         0.5%         6.5%         6.5%           Mixed         59.0%         59.5%         6.05%         2.2%         2.6%         2.5%         2.1%         1.26% <td>Two or more races/ ethnicities</td> <td>0.4%</td> <td>0.3%</td> <td>0.3%</td>	Two or more races/ ethnicities	0.4%	0.3%	0.3%
Not responded         43.6%         51.2%         65.5%           UK - all employees         UK - all employees         60.5%         60.5%           Asian         13.9%         13.0%         12.6%           Black         2.8%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.6%           Other all Control         1.6%         1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.9%         1.4%           US - all employees         White         54.6%         5.2.9%         53.1%         3.1		1.5%	0.7%	0.5%
UK- all employees         S9.0 %         59.5 %         60.5 %           Aslan         13.9%         13.0%         12.6%           Black         2.8%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.4%           Other <sup>8</sup> 1.6%         1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.9%           Not responded         15.4%         15.5%         1.4%           US- all employees         4.6%         5.2.9%         53.1%           White         54.6%         5.2.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         1.6%           Group - senior leaders <sup>7</sup> 1.0%         0.1%         0.0%           Asian         20.8%         1.5.7%         1.2%         1.0%           Black	Prefer not to say	1.4%	1.1%	1.2%
White         59.0 %         59.5 %         60.5 %           Asian         13.9 %         13.0 %         12.6 %           Black         2.8 %         2.6 %         2.5 %           Mixed race         1.5 %         1.4 %         1.4 %           Other 8         1.6 %         1.6 %         1.6 %           Prefer not to say         5.8 %         6.3 %         6.9 %           Not responded         15.4 %         15.6 %         14.4 %           US-all employees         White         54.6 %         52.9 %         53.3 %           Masian         21.9 %         22.9 %         23.3 %           Black         6.5 %         7.2 %         72.8 %           Hispanic         9.3 %         10.0 %         0.7 %           Other 9         2.1 %         2.2 %         2.0 %           Prefer not to say         0.4 %         0.0 %         0.0 %           Not responded         5.2 %         4.8 %         4.6 %           Group - senior leaders 7         4.8 %         1.5 %         1.0 %           Arab         0.3 %         0.1 %         0.0 %           Arab         0.3 %         0.1 %         0.0 %           Indigenous Grou	Not responded	43.6%	51.2%	65.5%
Asian         13.9%         13.0%         12.6%           Black         2.8%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.4%           Other.8         1.6%         1.6%         1.6%           Not responded         15.4%         15.6%         1.4%           US - all employees         White         54.6%         52.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other.9         2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders.7         7         4.8%         4.6%           Group - senior leaders.7         0.3%         0.1%         0.0%           Arab         0.3%         0.1%         0.0%           Asian         1.0%         0.8%         0.7%           White         3.4         0.0%         0.0%           White         3.4         0.0%	UK - all employees			
Black         2.8%         2.6%         2.5%           Mixed race         1.5%         1.4%         1.4%           Other <sup>8</sup> 1.6%         1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.9%           Not responded         15.4%         15.6%         14.4%           US - all employees         White         54.6%         52.9%         53.1%           Aslan         21.9%         22.9%         23.3%           Black         6.5%         7.2%         22.9         23.3%           Black         6.5%         7.2%         2.0%         2.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%         2.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%         2.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%         2.7%           Arab         0.3%         0.1%         0.0%         0.0%           Asian         20.8%         15.7%         10.4%         0.8%           Black         1.0%         0.8%         0.7%         10.4%         0.0%         0.0%         0.0%         0.0%         0.0%         0.0%         0.	White	59.0 %	59.5%	60.5%
Mixed race         1.5%         1.4%         1.4%           Other 8         1.6%         1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.9%           Not responded         15.4%         15.6%         14.4%           US-all employees         ***********************************	Asian	13.9%	13.0%	12.6%
Other <sup>8</sup> 1.6%         1.6%         1.6%           Prefer not to say         5.8%         6.3%         6.9%           Not responded         15.4%         15.6%         14.4%           US- all employees           White         54.6%         52.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup> 7.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup> 8.1         4.0%         0.0%         0.0%           Asian         20.5%         15.7%         10.4%         10.4%           Black         1.0%         0.3%         0.7%         10.4%           Hispanic         2.2%         2.0%         0.7%         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%         0.3%	Black	2.8%	2.6%	2.5%
Prefer not to say         5.8%         6.3%         6.9%           Not responded         15.4%         15.6%         14.4%           US - all employees         White         54.6%         52.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup> 2.1%         2.0%         0.0%           Arab         0.3%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other	Mixed race	1.5%	1.4%	1.4%
Not responded   15.4%   15.6%   14.4%   US-all employees   US-all em	Other <sup>8</sup>		1.6%	
US - all employees         Vhite         54.6%         52.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup>				
White         54.6%         52.9%         53.1%           Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other 9         2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders 7         7         4.6%         6.0%         6.0%           Asian         20.8%         1.5.7%         10.4%         8.1         1.0%         0.0%         0.0%           Asian         20.8%         1.5.7%         10.4%         8.1         1.0%         0.0% </td <td></td> <td>15.4%</td> <td>15.6%</td> <td>14.4%</td>		15.4%	15.6%	14.4%
Asian         21.9%         22.9%         23.3%           Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other <sup>9</sup> 2.1%         2.2%         2.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup> 4.8%         0.0%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.3%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other seponded         35.4%         44.5%         50.8%           UK - senior leaders         1.5%         58.2%         60.0%           White         57.4%         58.2%         60.0%           Other <sup>8</sup>				
Black         6.5%         7.2%         7.2%           Hispanic         9.3%         10.0%         9.7%           Other 9         2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders 7         4.8%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9 %           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         1.4%         1.0%         0.9%           Mixed Race         1.4%         1.0%         0.9%           Other 8         1.6% <td></td> <td></td> <td></td> <td></td>				
Hispanic         9.3%         10.0%         9.7%           Other ³         2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders ¹         3         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         3.5,4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other *8         1.5%         <				
Other 9 Prefer not to say         2.1%         2.2%         2.0%           Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         0.0%           Group - senior leaders 7         2         2           Arab         0.3%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.78           Indigenous Group         0.0%         0.0%         0.0%         0.0%           White         34.0%         31.2%         31.4%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.13%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         1.4%         1.0%         0.9%           Mixed Race         1.6%         1.5%         1.6%           Prefer not				
Prefer not to say         0.4%         0.0%         0.0%           Not responded         5.2%         4.8%         4.6%           Group - senior leaders <sup>7</sup> 4.8%         4.6%           Arab         0.3%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.3%         1.1%         0.8%           Other         1.3%         1.1%         0.8%           UK - senior leaders         44.5%         3.3%         3.9%           White         57.4%         58.2%         60.0%           Mixed Race         1.4%         1.0% <td></td> <td></td> <td></td> <td></td>				
Not responded         5.2%         4.8%         4.6%           Group - senior leaders 7         Common Section 1.0%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         57.4%         58.2%         60.0%           Mixed Race         1.4%         1.0%         0.9%           Mixed Race         1.4%         1.0%         0.9%           Other 8         1.6%         1.5%         1.6%           Other 8         1.6%         1.5%         1.6%           Other 8         1.6%         1.5%         1.5%           Other 9         <				
Group - senior leaders 7         Arab         0.3%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.9%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other or more races/ ethnicities         3.5%         3.3%         3.9%           Other or more races/ ethnicities         1.5%         1.3%         1.3%           Other or more races/ ethnicities         1.5%         1.3%         1.3%           Other or more races/ ethnicities         3.3%         3.3%         3.9%           Not responded         3.5%         3.3%         3.3%         3.9%           Mix responded         1.4%         1.0%         0.9%           Mix ender         1.6%         1.5%         1.5%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.5%         1.5%				
Arab         0.3%         0.1%         0.0%           Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%         0.0%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other or responded         35.4%         44.5%         50.8%           UK - senior leaders         White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other s         1.6%         1.5%         1.5%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         4.6%         6.4%         6.4%         6.5.8%           Asian         15.9%         64.4%         65.8%	•	5.2%	4.8%	4.6%
Asian         20.8%         15.7%         10.4%           Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Other         1.5%         1.3%         3.9%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other *8         1.6%         1.5%         1.5%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         4         1.6%         6.4%         6.5.8%	·			
Black         1.0%         0.8%         0.7%           Indigenous Group         0.0%         0.0%         0.0%         0.0%           Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.5%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         4         1.0%         2.6%           White         63.2%         64.4%         65.8%           Asian         <				
Indigenous Group				
Hispanic         2.2%         2.0%         0.7%           White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         4.6%         6.4%         6.5%           Asian         15.9%         6.4%         6.5.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic				
White         34.0%         31.2%         31.4%           Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK-senior leaders         ***         ***         ***         60.0%           White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         1.4%         1.0%         0.9%           Mixed Race         1.6%         1.5%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         **         4.64         6.5.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.64				
Two or more races/ ethnicities         1.3%         1.1%         0.8%           Other         1.5%         1.3%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.5%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         4         1.5%         1.5%         1.6%           White         63.2%         64.4%         55.8%         Asian         15.9%         14.9%         Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%         6.0%				
Other         1.5%         1.3%         1.3%           Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.5%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.0%         0.0%         0.0%				
Prefer not to say         3.5%         3.3%         3.9%           Not responded         35.4%         44.5%         50.8%           UK - senior leaders         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         55.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.2%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
Not responded         35.4%         44.5%         50.8%           UK - senior leaders         Vilte         57.4%         58.2%         60.0%           White         57.4%         11.3%         10.5%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         55.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.2%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
White         57.4%         58.2%         60.0%           Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Not responded		44.5%	50.8%
Asian         12.2%         11.3%         10.5%           Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other 8         1.6%         1.5%         1.5%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other 10         2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	UK - senior leaders			
Black         1.4%         1.0%         0.9%           Mixed Race         2.1%         1.9%         1.6%           Other 8         1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US-senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other 10         2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	White	57.4%	58.2%	60.0%
Mixed Race         2.1%         1.9%         1.6%           Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         8         64.4%         65.8%           White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Asian	12.2%	11.3%	10.5%
Other <sup>8</sup> 1.6%         1.5%         1.6%           Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Black	1.4%	1.0%	0.9%
Prefer not to say         7.5%         8.3%         9.9%           Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Mixed Race	2.1%	1.9%	1.6%
Not responded         17.8%         17.8%         15.6%           US - senior leaders         White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Other <sup>8</sup>	1.6%	1.5%	1.6%
US - senior leaders           White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Prefer not to say	7.5%	8.3%	9.9%
White         63.2%         64.4%         65.8%           Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%	Not responded	17.8%	17.8%	15.6%
Asian         15.9%         15.0%         14.9%           Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
Black         2.6%         2.7%         2.5%           Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
Hispanic         6.4%         6.2%         6.0%           Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
Other <sup>10</sup> 2.1%         2.6%         2.1%           Prefer not to say         0.2%         0.0%         0.3%				
Prefer not to say <b>0.2%</b> 0.0% 0.3%				6.0%
Not responded <b>9.6%</b> 9.1% 8.4%	Prefer not to say		0.0%	
	Not responded	9.6%	9.1%	8.4%



	Year		
5) Representation and pay gap <sup>11</sup>	2022	2021	2020
a) By gender			
UK			
Female headcount by GCB			
3 and above	29.5 %	28.7 %	26.8 %
4-5	38.2 %	37.8 %	37.5 %
6-8	66.4 %	66.2 %	66.0 %
Pay gap <sup>12</sup>	45.2 %	44.9 %	48.3 %
Median	48.8 %	46.7 %	48.0%
Bonus gap <sup>12</sup>	64.0 %	62.2 %	67.1%
Median	57.4 %	56.9 %	57.9%
US			
Female headcount by GCB			
3 and above	29.7 %	28.7 %	26.6 %
4-5	42.8 %	43.9 %	42.8 %
6-8	66.8 %	69.0 %	68.5 %
Fixed Pay gap <sup>14</sup>	26.6 %	31.0 %	31.3 %
Median	25.6 %	32.0 %	32.3%
Total compensation gap <sup>14</sup>	34.4 %	39.3 %	37.9%
Median	29.4 %	34.2 %	34.0%
HK			
Female headcount by GCB			
3 and above	39.2 %	38.0 %	37.6 %
4-5	48.3 %	47.6 %	47.6 %
6-8	61.3 %	61.3 %	60.6 %
Fixed Pay gap <sup>14</sup>	21.2 %	21.9 % N/	A
Median	20.8 %	22.0 %	N/A
Total compensation gap <sup>14</sup> - Mean	24.4 %	25.8 %	N/A
Median	22.0 %	22.8 %	N/A
Mainland China			
Female headcount by GCB			
3 and above	49.9 %	46.7 %	43.9 %
4-5	48.4 %	47.8 %	49.2 %
6-8	71.2 %	71.1 %	71.4 %
Fixed Pay gap <sup>14</sup>	31.6 %	33.0 %	N/A
Median	47.2 %	47.3 %	N/A
Total compensation gap <sup>14</sup>	31.2 %	32.8 %	N/A
Median	46.2 %	46.4 %	N/A



Mexico			
Female headcount by GCB			
3 and at			28.4 %
	4-5 <b>44.1</b> %		45.1 %
Fixed Pay gap <sup>14</sup>	6-8 <b>52.9</b> %		53.8 %
Median			N/A
Total compensation gap <sup>14</sup>	20.7 % - 25.1 %		N/A N/A
Median	17.5 %		N/A N/A
India	17.5 %	17.0 %	N/A
Female headcount by GCB			
3 and al	ove <b>25.4</b> %	23.8 %	20.8 %
3 anu au	4-5 <b>24.4</b> %		22.2 %
	6-8 42.1 %		40.2 %
Fixed Pay gap <sup>14</sup>	- 32.5 %		N/A
Median	38.2 %		N/A
Total compensation gap <sup>14</sup>	- 34.0 %		N/A
Median	38.5 %		N/A
Singapore	55.5 /.		.,,
Female headcount by GCB			
3 and al	ove <b>33.8</b> %	N/A	N/A
	4-5 56.7 %		N/A
	6-8 63.8 %		N/A
Fixed Pay gap 14	- 28.1 %		N/A
- Median	21.7 %		N/A
Total compensation gap <sup>14</sup> - N	ean <b>32.8</b> %	N/A	N/A
- Median	23.6 %	N/A	N/A
UAE			
Female headcount by GCB			
3 and at	ove <b>34.9</b> %	N/A	N/A
	4-5 39.3 %	N/A	N/A
	6-8 51.1 %	N/A	N/A
Fixed Pay gap 14	- 15.3 %	N/A	N/A
- Median	14.2 %	N/A	N/A
Total compensation gap 14	- 21.4 %	N/A	N/A
- Median	16.8 %	N/A	N/A
b) Ethnicity pay gap (all ethnic minority groups) 11 UK			
Pay gap <sup>13</sup>	- 0.4%	-0.8%	2.2%
Median	-4.6%		-5.6%
Bonus gap <sup>13</sup>	- 7.9%		10.3%
Median	-4.3%		0.8%
US	-4.37	0.770	0.670
Fixed Pay gap <sup>14</sup>	- 8.2 %	16.2 %	N/A
Median	2.9 %		N/A
Total compensation <sup>14</sup>	- 14.2 %		N/A
Median	2.7 %		N/A
			.4



			Year			
Average standard entry level vs. minimum wage						
by gender 15		2022			2021	
Market	Male	Female	All	Male	Female	All
UK	125.%	126.%	126.%	115.%	114.%	114.%
Mexico	232.%	214.%	223.%	259.%	250.%	254.%
Hong Kong	196.%	202.%	199.%	N/A	N/A	N/A
6) Employees - top 5 nationalities (%)						
All employees	2022	2021	2020			
Chinese	22.8%	23.3%	22.9%			
Indian	18.3%	17.6%	17.7%			
British	14.2%	14.9%	16.4%			
Mexican	7.5%	7.3%	6.5%			
French	3.3%	3.5%	3.7%			
Senior leaders	25.50	25.00/	25.40/			
British	35.5%	36.0%	36.4%			
Chinese	11.2%	10.9%	10.3%			
Indian	7.0%	6.6%	6.2%			
French	5.7%	5.9%	6.4%			
German 16	2.9%	N/A	N/A			
Australian	N/A	2.5%	2.6%			
American	N/A	N/A	2.6%			
7) Tenure	%	%	%			
All employees	76	70	70			
0-5 years	49.5%	48.8%	49.5%			
6-10 years	19.3%	20.2%	20.4%			
11-20 years	22.3%	22.0%	21.1%			
21-30 years	6.1%	6.0%	5.9%			
>=31 years	2.8%	3.0%	3.1%			
Senior leaders						
0-5 years	35.0%	35.2%	40.0%			
6-10 years	25.3%	26.8%	24.7%			
11-20 years	29.5%	27.8%	25.0%			
21-30 years	7.5%	7.1%	7.1%			
>=31 years	2.7%	3.1%	3.2%			
Avg. years employed by gender						
Men	8.0	8.1	8.2			
Women	9.2	9.3	9.4			
O) Decree handes		0/	0/			
8) By age bracket	%	%	%			
All employees	24.224	24 50/	22.40/			
<=29	21.3%	21.5%	22.4%			
30-39 40-49	40.5%	41.0%	40.9%			
	25.2%	23.8%	22.8%			
50-59 >=60	10.9% 2.1%	10.5% 3.2%	10.6% 3.3%			
>=00	2.1%	5.2%	3.3%			

Employees by age bracket by region			
Asia (excluding Hong Kong)			
<=29	26.1%	27.3%	29.3%
30-39	47.9%	49.3%	49.1%
40-49	21.7%	19.5%	17.9%
50-59	4.1%	3.7%	3.5%
>=60	0.2%	0.2%	0.2%
Hong Kong			
<=29	19.0%	20.0%	20.7%
30-39	35.4%	35.5%	35.0%
40-49	27.1%	26.9%	26.7%
50-59	15.7%	15.1%	15.3%
>=60	2.8%	2.5%	2.3%
Europe (excluding UK RFB)			
<=29	12.1%	10.9%	12.3%
30-39	31.7%	30.3%	31.2%
40-49	32.7%	30.1%	28.9%
50-59	20.1%	17.9%	17.3%
>=60	3.4%	10.8%	10.4%
UK RFB			
<=29	17.1%	17.8%	20.2%
30-39	32.3%	33.2%	32.3%
40-49	24.1%	23.5%	21.9%
50-59	20.6%	20.1%	20.2%
>=60	5.9%	5.4%	5.4%
Middle East and North Africa	24.2%	20.0%	20.20/
<=29 30-39	40.1%	20.8% 44.1%	20.3% 46.8%
40-49	40.1% 29.8%	29.3%	46.8% 27.6%
50-59	5.6%	5.4%	5.1%
>=60	0.3%	0.4%	0.3%
North America	0.376	0.476	0.376
<=29	11.5%	11.0%	11.3%
30-39	25.9%	27.2%	29.2%
40-49	29.5%	29.2%	28.5%
50-59	23.9%	24.1%	23.4%
>=60	9.2%	8.5%	7.7%
Latin America	31270	0.570	7.770
<=29	23.7%	24.3%	23.1%
30-39	42.0%	43.1%	44.3%
40-49	24.4%	23.5%	23.7%
50-59	8.9%	8.1%	7.7%
>=60	1.0%	1.0%	1.1%
9) Employment type	%	%	%
Full time	95.1%	94.8%	94.7%
Part time	4.9%	5.2%	5.3%

			Year			
	2022		2021		2020	
10) Employee turnover	Number	%	Number	%	Number	%
Total voluntary employee turnover	30,466	14.1%	27,779	12.7%	17,482	7.7%
By gender			, -		, -	
Male	15,642	14.9%	13,928	13.2%	8,509	7.8%
Female	14,824	13.3%	13,804	12.2%	8,955	7.7%
By age group			·		·	
<=29	11,269	25.5%	11,559	24.9%	7,863	14.5%
30-39	12,532	14.1%	10,538	11.6%	5,959	6.4%
40-49	4,200	7.6%	3,198	6.1%	1,834	3.79
50-59	1,286	5.3%	1,226	5.2%	780	3.59
⇒=60	1,179	24.2%	1,258	17.2%	1,046	13.99
By region	•		,		, ,	
Asia (excluding Hong Kong)	15,850	16.6%	13,784	14.8%	8,708	9.29
Hong Kong	4,592	16.4%	4,588	15.7%	2,807	9.19
Europe (excluding UK RFB)	3,238	9.6%	2,999	8.3%	2,096	5.79
UK RFB	2,011	10.3%	2,033	9.6%	1,314	6.29
Middle East and North Africa	858	9.4%	695	7.7%	422	4.69
North America	1,781	15.3%	1,937	15.1%	1,070	7.59
North America Latin America			•			5.69
atin America	2,136	11.5%	1,743	9.5%	1,059	5.07
otal involuntary employee turnover	7,049	3.3%	8,293	3.8%	8,110	3.69
otal employee turnover	37,515	17.4%	36,072	16.5%	25,592	11.39
			Year			
	2022		2021		2020	
11) New hires	Number	%	Number	%	Number	%
	39,575	100.0 %	31,806	100.0 %	16,680	100.09
By gender	39,575	100.0 %	31,806	100.0 %	16,680	100.09
By gender	39,575	100.0 %	31,806	100.0 %	16,680	100.09
By gender All employees	39,575 21,320	100.0 % 53.9%	31,806 16,479	51.8%	16,680 8,637	
By gender NII employees Male			·			50.99
By gender All employees Male emale	21,320	53.9%	16,479	51.8%	8,637	50.99
3y gender All employees Male eremale 3y age group	21,320	53.9%	16,479	51.8%	8,637	50.99 49.19
By gender All employees Male Fermale By age group <=29	21,320 18,255	53.9% 46.1%	16,479 15,327	51.8% 48.2%	8,637 8,043	50.99 49.19 60.39
By gender All employees Male Female By age group 12-29	21,320 18,255 22,136	53.9% 46.1% 55.9%	16,479 15,327 18,036	51.8% 48.2% 56.8%	8,637 8,043 10,056	50.99 49.19 60.39 27.59
by gender All employees Wale Wale Wale Wale Wale Wale Wale Wale	21,320 18,255 22,136 12,710	53.9% 46.1% 55.9% 32.1%	16,479 15,327 18,036 10,410	51.8% 48.2% 56.8% 32.7%	8,637 8,043 10,056 4,590	50.99 49.19 60.39 27.59 8.69
By gender All employees Male Fermale By age group E29 B0-39 B0-39 B0-49 B0-59	21,320 18,255 22,136 12,710 3,587	53.9% 46.1% 55.9% 32.1% 9.1%	16,479 15,327 18,036 10,410 2,549	51.8% 48.2% 56.8% 32.7% 8.0%	8,637 8,043 10,056 4,590 1,440	50.99 49.19 60.39 27.59 8.69 2.49
by gender All employees Male Vermale by age group  10-39 10-39 10-49 10-59 10-60	21,320 18,255 22,136 12,710 3,587 835	53.9% 46.1% 55.9% 32.1% 9.1% 2.1%	16,479 15,327 18,036 10,410 2,549 617	51.8% 48.2% 56.8% 32.7% 8.0% 1.9%	8,637 8,043 10,056 4,590 1,440 393	50.99 49.19 60.39 27.59 8.69 2.49
By gender All employees All employees All employees All employees All employees By age group C=29 BO-39 BO-39 BO-59 BO-60 By region	21,320 18,255 22,136 12,710 3,587 835	53.9% 46.1% 55.9% 32.1% 9.1% 2.1%	16,479 15,327 18,036 10,410 2,549 617	51.8% 48.2% 56.8% 32.7% 8.0% 1.9%	8,637 8,043 10,056 4,590 1,440 393	50.99 49.19 60.39 27.59 8.69 2.49 1.29
by gender  All employees  Wale  Wale  Wage group	21,320 18,255 22,136 12,710 3,587 835 307	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8%	16,479 15,327 18,036 10,410 2,549 617 194	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6%	8,637 8,043 10,056 4,590 1,440 393 201	100.09 50.99 49.19 60.39 27.59 8.69 2.49 1.29 51.69
by gender  All employees  Wale  Wage group  1229  10-39  10-49  10-59  10-60  By region  Sasia (excluding Hong Kong)  Hong Kong	21,320 18,255 22,136 12,710 3,587 835 307	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8%	16,479 15,327 18,036 10,410 2,549 617 194	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6%	8,637 8,043 10,056 4,590 1,440 393 201	50.99 49.19 60.33 27.59 8.69 2.49 1.29 51.66 8.29
By gender All employees Male Pemale By age group C=29 10-39 10-39 10-59 D=60 By region Asia (excluding Hong Kong) Hong Kong Europe (excluding UK RFB)	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369	50.99 49.19 60.33 27.59 8.69 2.49 1.29 51.69 8.29 17.09
Ay gender All employees Alale emale by age group ==29 -0-39 -0-49 -0-59 ==60 by region sia (excluding Hong Kong) tiong Kong urope (excluding UK RFB) UK RFB	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882 3,922	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8% 9.9%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057 2,821	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0% 12.8% 8.9%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369 2,833	50.99 49.19 60.39 27.55 8.69 2.49 1.29 51.69 8.29 17.00 5.35
By gender All employees Madale ledele Hemale By age group HEMARY STATES	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882 3,922 2,099	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8% 9.9% 5.3%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057 2,821 644	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0% 12.8% 8.9% 2.0%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369 2,833 884	50.99 49.19 60.31 27.59 8.66 2.49 1.29 51.66 8.29 17.00 5.33
By gender All employees Madale Female By age group Female Female By age group Female By region B	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882 3,922 2,099 1,691	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8% 9.9% 5.3% 4.3%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057 2,821 644 832	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0% 12.8% 8.9% 2.0% 2.6%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369 2,833 884 542	50.99 49.19 60.39 27.59 8.69 2.49 1.29
By gender All employees Male Fermale By age group FEP By region Asia (excluding Hong Kong) Hong Kong FUTOPE (excluding UK RFB) UK RFB Widdle East and North Africa North America Latin America	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882 3,922 2,099 1,691 1,469	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8% 9.9% 5.3% 4.3% 3.7%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057 2,821 644 832 1,465	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0% 12.8% 8.9% 2.0% 4.6%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369 2,833 884 542 814	50.99 49.19 60.39 27.59 8.69 2.49 1.29 51.69 8.29 17.09 5.39 3.29 4.99
Total new hires By gender All employees Male Female By age group <-29 30-39 40-49 50-59 >=60 By region Asia (excluding Hong Kong) Hong Kong Europe (excluding UK RFB) UK RFB Middle East and North Africa North America Senior leaders Male	21,320 18,255 22,136 12,710 3,587 835 307 22,625 3,882 3,922 2,099 1,691 1,469	53.9% 46.1% 55.9% 32.1% 9.1% 2.1% 0.8% 57.2% 9.8% 9.9% 5.3% 4.3% 3.7%	16,479 15,327 18,036 10,410 2,549 617 194 17,814 4,057 2,821 644 832 1,465	51.8% 48.2% 56.8% 32.7% 8.0% 1.9% 0.6% 56.0% 12.8% 8.9% 2.0% 4.6%	8,637 8,043 10,056 4,590 1,440 393 201 8,602 1,369 2,833 884 542 814	50.99 49.19 60.39 27.59 8.69 2.49 1.29 51.69 8.29 17.09 5.39 3.29 4.99

	Year			
12) Representation (snapshot self ID rates)	2022	2021	2020	
	%	%	%	
$\%$ of respondents answering snapshot demographic questions which identify as $^{17}$				
a) colleague with disability 18 18.1	8.2 %	4.9%	4.2%	
b) LGB+ <sup>19</sup>	8.5 %	7.5%	7.7%	
c) transgender or gender non-binary 20	0.8 %	0.8%	0.8%	
d) belonging to an ethnic minority <sup>21</sup>	13.3 %	12.4%	13.7%	

		Year	
13) Employee training data <sup>22</sup>	2022	2021	2020
Total training hours (in millions)	6.3	5.9	5.2
Training hours per FTE	28.8	26.7	23
Average training and development expenditure per FTE (\$)	488	568	539

		•	Year				
	2022		2021	2021		2020	
	Average training hrs	% of Employees	Average training hrs	% of Employees	Average training hrs	% of Employees	
	per FTE	Trained	per FTE	Trained	per FTE	Trained	
Employees by gender							
Иale	26.7	99.0 %	25.8	98.8 %	23.5	NA	
emale	30.7	98.0 %	27.6	99.5 %	22.6	NA	
otal	28.8	99.0 %	26.7	99.1 %	23.0	NA	
Employees by employee category							
senior employees (3 and above)	21.8	99.0 %	23.1	99.6 %	21.6	NA	
Non senior employees (4-8)	29.1	99.0 %	N/A	N/A	N/A	N/A	
Contractors/contingent/consultants/service providers	6.7	82.0 %	8	89.5 %	9.5	NA	

		Year	
Training received on anti-corruption policies and procedures			
<sup>23</sup> by:	2022	2021	2020
	% of Employees	% of Employees	% of Employees
	Trained	Trained	Trained
a) All employees <sup>24</sup>	99 %	99 %	99 %
Asia (excluding Hong Kong)	99%	99 %	99 %
Hong Kong	99%	99 %	99 %
Europe (excluding UK RFB)	99%	99 %	99 %
UK RFB	98%	99 %	99 %
Middle East and North Africa	99%	99 %	99 %
North America	99%	99 %	99 %
Latin America	99%	98 %	98 %
b) Contractors/contingent/consultants/service providers	84 %	88 %	89 %
Asia (excluding Hong Kong)	81%	91 %	94 %
Hong Kong	90%	93 %	91 %
Europe (excluding UK RFB)	81%	86 %	84 %
UK RFB	68%	73 %	81 %
Middle East and North Africa	94%	94 %	96 %
North America	94%	92 %	89 %
Latin America	94%	94 %	93 %

#### **HSBC Holdings plc**

1 Based on headcount as at 31 December 2022. Data excludes all contingency workers (Contractors / Consultants / Service Providers/Interns). Data excludes Saudi Arabia due to the local data restrictions. Data includes Hang Seng (HASE). Full time equivalent ("FTE") employees were approximately 219,000 as at 31 December 2022.

2 0.2% of employees with an 'Unknown' gender have been incorporated into the 'Male' gender category

3 Senior leaders are considered GCB 3 and above in our 'Global Career Band' structure (GE, GM, MD and GCB3).

4 .As part of group simplification programmes senior grades were redefined during 2021 with no linear mapping to the new grading structure, resulting in no prior year data. 'All Management' positions are considered GCB GE - GCB 6. 'Middle Management' positions are considered GCB 4. 'Junior Management' positions are considered GCB 5 and GCB 6.

5 Promotions to 'Senior Management' are GCB 4 to GCB 3, Promotions to 'Middle Management' are GCB 5 to GCB 4, Promotions to Junior Management are GCB 7 to GCB 6. Promotions data is based on amalgamated month end figures and does not consider retrospective changes.

6 'Other' contains; Central Management Services and Office, Total Mortgage Run Off, Markets Treasury Total, Other Corporate Centre GBM and Wholesale. NB - Wholesale was manually mapped and reported under GBM and CMB for 2021 and 2020 numbers, now included under 'Other' for 2022 reporting.

and "Group" are based on all HBIC employees as at 31 December 2022. Group' serior leaders are based on the same methodology, but only applies to senior leaders (GCB 3 and above in our global career band structure).

Calculations are based on the total number of each self-identified ethnicity divided by the total employee headcount across all countries. Only 'In-Scope' countries are reported for ethnicity.

8 'UK Employees' - 'Other' includes 'Arab' and 'Other Ethnicities'.

9 'U.S All Employees' - 'Other' includes 'Two or more races / ethnicities' and 'Indiaenous Group'.

10 'U.S Senior' employees - 'Other' includes 'Two or more races / ethnicities'.

11 More information on pay gaps can be found at: https://www.hsbc.com/who-we-are/our-people-and-communities/inclusion/our-commitments-and-actions.

12 UK data calculated in line with the UK gender pay gap regulations, based on data as at 5 April 2022.

13 Metrics have been calculated in line with UK gender pay gap methodology (based on data as at 5 April 2022) and for employees who have disclosed their ethnicity.

14 Metrics have been calculated based on full time equivalent (annualised) Fixed Pay as at 31 December 2022 and 2022 Total Compensation for employees eligible for the 2022 pay review. Gender pay gaps include employees who have disclosed their ethnicity.

15 To calculate the above, we have used an average of annualised fixed pay to allow for a like-for-like comparison to include colleagues who work part-time. For colleagues based in the UK, we have compared the entry level wage against the UK national minimum wage. In Mexico, we have used the minimum wage, which is regulated by the National Minimum Wage Commission. In HK, our comparison was against the respective annual rates for HASE and non-HASE entities. US has been removed as a market given the lower threshold of available data points for 2022.

16 German in 'Top 5' senior nationality in 2022, hence no previous data for 2020 and 2021. Previously both 'American' and 'Australian' equal fifth during 2020 and 2021 (historical numbers included).

17 All percentages are calculated based on respondents who answered the question in our 2022 employee Snapshot survey. Responses of "prefer not to say" are excluded.

18 The survey was completed by 80% of employees in the 41 markets where this question could be asked. The question was answered by 95.5% of employees who saw it, with the remainder choosing not to answer.

18.1 This question changed in 2022. Previously employees were asked a yes/no question: "Do you have a disability — a long-term physical, mental, intellectual and/or sensory impairment/condition?". In 2022, we asked "Do you have a disability, neurodiversity, long term condition or a mental health condition? (select all that apply)". It is likely that the change in question wording prompted more people to self-identify as having a disability or condition. accounting for the large increase in the figure quoted.

19 The survey was completed by 80% of employees in the 27 markets where the question could be asked. The question was answered by 89.8% of employees who saw it, with the remainder choosing not to answer.

20 The survey was completed by 80% of employees in the 27 markets where the question could be asked. The question was answered by 93.6% of employees who saw it, with the remainder choosing not to answer.

21 The survey was completed by 79% of employees in the 38 markets where the question could be asked. The question was answered by 95.1% of employees who saw it, with the remainder choosing not to answer

22 Reported for permanent employees only unless indicated otherwise.

23 Global mandatory training received, which forms part of the "Global Mandatory Training, Trimester 2 – Take Another Look" training module.

24 Less than 1% of employees will not yet have completed their training, due to new joiners to the bank being given 45 days to complete their mandatory training.

Employee survey data (Snapshot)	Year <sup>1</sup>				
	2022	2021	2020	2022 vs 2021	HSBC vs benchmark <sup>2</sup>
1) Employee engagement index	73	72	72	+1	+3
I am proud to say I work for this company	78	76	77	+2	+6
I feel valued at this company	70	69	69	+1	-5
I would recommend this company as a great place to work	72	70	71	+2	+8
2) Employee focus index	72	71	72	+1	+2
I generally look forward to my work day	66	64	68	+2	+4
My work gives me a feeling of personal accomplishment	73	73	72	0	+5
My work is challenging and interesting	77	77	77	0	-2
3) Strategy index	75	72	68	+3	+4
I have a clear understanding of this company's strategic objectives	79	76	73	+3	+8
I am seeing the positive impact of our strategy	70	66	62	+4	-1
I feel confident about this company's future	77	74	70	+3	+7
4) Change leadership index	76	74	74	+2	+2
Leaders in my area set a positive example	74	71	71	+3	+5
My line manager does a good job of communicating reasons behind important changes that are made	81	78	78	+3	-4
Senior leaders in my area communicate openly and honestly about changes to the business	73	71	72	+2	+6
5) Speak-up index	76	75	75	+1	+8
My company is genuine in its commitment to encourage colleagues to speak up <sup>3</sup>	78	77	79	+1	+25
I feel able to speak up when I see behaviour which I consider to be wrong	79	79	78	0	-1
Where I work, people can state their opinion without the fear of negative consequences	72	69	68	+3	+1
6) Trust index	77	76	75	+1	+3
I trust my direct manager	84	83	82	+1	+7
I trust senior leadership in my area	73	71	71	+2	0
Where I work, people are treated fairly	74	73	72	+1	+3
7) Career index	68	67	65	+1	+4
My line manager actively supports my career development	76	75	74	+1	+3
I feel able to achieve my career objectives at this company	68	67	66	+1	+8
I believe that we have fair processes and procedures for moving / promoting people into new roles	59	57	56	+2	+1

### **HSBC HSBC Holdings plc**

#### 8) Inclusion index 75 76 +1 +4 84 83 +1 +7 I trust my direct manager 82 I feel able to achieve my career objectives at this company 68 67 66 +8 +1 Where I work, people are treated fairly 74 73 72 +1 +3 I feel a genuine sense of belonging to my team 79 78 NA +1 +6 I feel able to be myself at work 80 80 79 0 -2 72 69 68 +3 +1 Where I work, people can state their opinion without the fear of negative consequences

Year

#### 9) Other items

#### Employee well-being data4

(% of respondents agreeing positively to the statement or question)

	2022	2021	2022 vs 2021
	%	%	
In general, how would you rate your mental health? 5	84	82	+2
I am confident talking to my line manager about my mental health	73	72	1
I know how to get support at this company about my mental health	76	77	-1
I feel able to take time off work when I experience a mental health concern	65	65	0
Physical health: Nutrition <sup>5</sup>	82	85	-3
Physical health: Activity <sup>5</sup>	70	74	-4
Physical health: Sleep <sup>5</sup>	61	65	-4
Phyical health: Average of nutrition, activity and sleep	71	75	-4
I am able to integrate my work and personal life in a way that works for me	75	76	-1
I am confident talking to my line manager about my work-life balance/flexibility	80	77	3
How well do you feel you manage financially? 6	60	64	-4
I am confident talking to financial advisors / experts about my financial capability	70		NEW
I know how to get support at this company about my financial capability	62	58	4
Overall, how satisfied are you with your life nowadays <sup>7</sup>	69	68	1

<sup>1</sup> Each index comprises three or six constituent questions, with the average of these questions forming the index score.

<sup>2</sup> We benchmark Snapshot results against a peer group of global financial services institutions, provided by our research partner, Karian and Box.

<sup>3</sup> We note the potential selection bias inherent within this particular benchmark comparison. The benchmark is influenced by a higher proportion of organisations continuing to ask this question to support a development need.

<sup>4</sup> Unless stated otherwise, scores for each question are calculated as the percentage of employees who agree to each statement. A total of 113,690 colleagues responded to the 2022 global well-being survey, compared with 128,370 colleagues in 2021.

<sup>5</sup> Scores for these questions are the percentage of employees who rated this as 'very good' or 'excellent'.

<sup>6</sup> Scores for this question are the percentage of employees who said 'doing alright' or 'living comfortably'.

<sup>7</sup> Scores for this question are those selecting 7-10 on a 10 point scale, where 10 is 'very satisfied'.

#### **Charitable Giving and Volunteering**

Cash charitable giving		Year <sup>1</sup>			
	2022	2021	2020		
	\$m	\$m	\$m		
Europe <sup>2</sup>	39.5	36.6	48.2		
- United Kingdom <sup>3</sup>	36.9	34.5	45.0		
- France	0.5	0.4	1.1		
Asia Pacific <sup>2</sup>	61.5	55.6	48.0		
- Hong Kong	24.2	17.8	15.8		
- Mainland China	8.0	8.4	8.0		
- Singapore	1.2	1.3	1.5		
- Malaysia	0.8	0.8	0.7		
- Indonesia	0.7	0.8	0.8		
- Australia	0.7	0.7	0.7		
- India	20.2	22.8	17.8		
Middle East <sup>2</sup>	4.7	5.2	4.0		
- United Arab Emirates	3.0	3.6	3.4		
North America <sup>2</sup>	9.9	10.9	9.6		
- Canada	3.2	3.4	3.1		
- United States	6.7	7.5	6.5		
Latin America <sup>2</sup>	1.2	1.3	1.5		
- Mexico	0.9	1.0	1.1		
Total <sup>4</sup>	116.8	109.7	111.2		
Employee volunteering					
Volunteering during work	Hours	Hours	Hours		
Europe	28,575	21,911	20,644		
Asia Pacific	29,442	47,338	48,412		
Middle East	476	1,772	1,856		
North America	8,279	7,164	9,597		
Latin America	492	1,313	1,826		
Total volunteering during work <sup>4</sup>	67,265	79,498	82,335		
Total volunteering during own time	222,518	183,727	194,540		
Value of community contributions	\$m	\$m	\$m		
Cash charitable giving	116.8	109.7	111.2		
Value of employee volunteering in work time	2.7	2.9	2.9		
Management costs associated with charitable giving	20.2	17.0	11.2		
Total	139.7	129.6	125.3		

<sup>1</sup> For comparison purposes, all \$ values have been restated to reflect the position had foreign currency rates remained constant.

<sup>2</sup> Within each region, charitable giving may also take place in other markets not listed individually above.

<sup>3</sup> Includes charitable giving by HSBC Holdings plc, towards programmes across all regions, as well as HSBC UK Bank plc.

<sup>4</sup> Regional numbers may not add to Total due to rounding.

#### Complaints<sup>1</sup>

	Year	_
2022	2021	2020
1.4	1.4	1.6
4.7	4.7	6.8
1.0	0.7	0.6
0.4	0.5	0.6
2.5	2.4	2.8
4.4	4.7	3.8
5.1	5.5	4.9
6.2	4.9	4.5
	Year	
2022	2021	2020
49.2	67.1	81.9
1.0	1.6	1.3
8.1	8.2	16.3
0.2	0.1	0.1
0.8	0.9	0.9
0.3	0.6	0.5
0.2	0.5	1.0
0.4	0.5	0.7
-	Year	
2022	2021	2020
2,127	2,310	2,244
292	309 <sup>6</sup>	363
2,419	2,619	2,607
	1.4 4.7 1.0 0.4 2.5 4.4 5.1 6.2  2022 49.2 1.0 8.1 0.2 0.8 0.3 0.2 0.4	2022 2021 1.4 1.4 4.7 4.7 1.0 0.7 0.4 0.5 2.5 2.4 4.4 4.7 5.1 5.5 6.2 4.9   Year  2022 2021 49.2 67.1 1.0 1.6 8.1 8.2 0.2 0.1 0.8 0.9 0.3 0.6 0.2 0.5 0.4 0.5   Year  2022 2021 2021 2021 2021 2022 2021 2021

- 1 For WPB: A complaint is any expression of dissatisfaction about WPB's activities, products or services where a response or resolution is explicitly or implicitly expected. Complaints contain re-opened cases.
- 2 Volume of complaints for all markets are based on complaints received. GBM reported figures for 2022 are based on the date the complaint was received by HSBC, whereas 2021 figures were based on the date the complaint was logged.
- 3 Asset management (AM) complaints and Non AM complaints (complaints received by distributor and transfer agents) have not been included in WPB complaints volumes due to materiality, and can be quantified as follows: 311 (2022); 229 (2021); 243 (2020).
- 4 Global Banking also includes Global Payments Solutions (previously Global Liquidity and Cash Management) and complaints relating to payment operations, which is part of Digital Business Services.
- 5 Data for 2020 and 2021 have been adjusted, due to the inclusion of Marks & Spencer Bank and John Lewis complaints data.
- 6 An additional 12 complaints were received by MSS in 2021 but not logged until 2022. These were not included in the 2021 or 2022 totals.

Number of suppliers by geographical region	Year		
	202	22	
	Number of		
	normalised suppliers		
	per region <sup>1,2</sup>	% per region	
Asia-Pacific (excluding Mainland China and Hong Kong)	5,230	23 %	
Mainland China	1,849	8 %	
Hong Kong	1,529	7 %	
Europe (excluding UK)	5,067	22 %	
UK	3,144	14 %	
Latin America	3,363	15 %	
North America	1,323	6 %	
MENA	1,539	7 %	
Total	23,044	100 %	

<sup>1.</sup>Last year the number reported was contracted suppliers per region. This year this was expanded to all suppliers per region paid during the year, including those engaged through purchase orders and one-time agreements, giving a more complete view of the supply chain. In 2022, we have changed the methodology to capture the supplier data. The process is being embedded and we are working on further strengthening internal controls.

<sup>2.</sup> Where suppliers have a number of subsidiaries, normalisation is a process performed to arrive at a single, consistent name for the supplier.

		Year			
Taxes paid by country	2022	2021	2020		
	\$m	\$m	\$m		
Europe	2,745	3,170	3,022		
– UK	1,947	2,289	2,406		
of which: HSBC Holdings	152	475	1,008		
– France	442	505	489		
– Germany	204	241	24		
– Switzerland	23	17	5		
– other	129	118	98		
Asia	1,894	2,077	3,911		
– Hong Kong	636	748	2,482		
– Australia	149	144	147		
– Mainland China	204	281	348		
– India	517	452	493		
– Indonesia	44	58	6		
– Malaysia	68	35	69		
– Singapore	50	41	56		
– Taiwan	43	49	44		
– other	183	269	266		
Middle East and North Africa	259	236	299		
– UAE	30	49	73		
– Egypt	92	100	108		
– Türkiye	78	43	33		
– other	59	44	85		
North America	207	469	382		
– US	110	145	120		
– Canada	97	324	262		
Latin America	424	322	444		
– Mexico	204	164	202		
– Argentina	185	122	208		
– other	35	36	34		
of which: Brazil	20	20	20		
Year ended 31 Dec	5,529	6,274	8,058		

Sustainability Accounting Standards Board (SASB) metrics

HSBC continues to review and expand on metrics for reporting environmental, social and governance (ESG) performance and takes the views of our stakeholders into account while doing so. We have identified the SASB disclosure framework as being an important reporting tool that helps address the needs of our investors, in particular in light of the recent consolidation of the SASB Standards into IFRS Foundation. In order to make the standards relevant for HSBC, certain indicators have been adapted. The following disclosures are taken from individual SASB standards and disclosed at a Group level to reflect the businesswide approach. We currently disclose on the most relevant metrics included in the standards for the selected five industries\* and in some instances, we have made partial disclosures. We are focused on providing investors with useful, relevant and meaningful sustainability information and we will look to evolve our disclosures over time as methodologies and standards develop.

торіс	ACCOUNTING METRIC	CATEGORY	UNIT OF MEASURE	CODE	Index
Data security	Description of approach to identifying and addressing data security risks	Discussion & Analysis	n/a	FN-CB-230a.2,FN-CF-230a.3	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Goverance >Data Privacy; P. 95
	Commercial and industrial credit exposure, by industry	Quantitative	Reporting currency	FN-CB-410a.1	HSBC Holdings pic Annual Report and Accounts 2022> Risk review> Top and emerging risks> Wholsesale lending> Total wholesale lending for loans and advances to banks and customers by stage distribution; P.171 HSBC Holdings pic Annual Report and Accounts 2022> Risk review> Climate risk> > Wholesale credit risk; P. 223
Incorporation of Environmental, Social, and Governance Factors in Credit Analysis	Description of approach to incorporation of environmental, social, and governance (ESG) factors in credit analysis	Discussion & Analysis	n/a	FN-CB-410a.2, FN-IB-410a.3, FN-AC-410a.2, FN-MF- 450a.3	HSBC Holdings pic Annual Report and Accounts 2022> Risk Review> Wholesale credit risk; P.223  HSBC Holdings pic Annual Report and Accounts 2022> Risk Review> Retail credit risk; P.224
	(1) Number and (2) total value of investments and loans incorporating integration of environmental, social, and governance (ESG) factors, by industry	Quantitative	Number, Reporting currency	FN-IB-410a.2	HSBC Holdings pic Annual Report and Accounts 2022—> ESG Review> Environmental > Supporting customers through transition; P.57  ESG Datapack 2022> Sustainable fin. ambition
	Description of proxy voting and investee engagement policies and procedures	Discussion and Analysis	n/a	FN-AC-410a.3	Voting guideline (https://www.assetmanagement.hsbc.com/about-us/responsible- investing/-/media/22AC2E2F28A48449287D96792ECFAB1.ashiy and Engagement policy (https://www.assetmanagement.hsbc.com/about-us/responsible- investing/-/media/6C667F232AD411EA132C0279A15E5A7.ashx)
Business Ethics	Total amount of monetary losses as a result of legal proceedings associated with fraud, insider trading, anti-trust, anti-competitive behavior, market manipulation, malpractice, or other related financial industry laws or regulations	Quantitative	Reporting currency	FN-CB-510a.1, FN-IB-510a.1, FN-IB-510b.3, FN-CF- 220a.2, FN-CF-270a.5, FN-AC-270a.2, FN-AC- 510a.1, FN-MF-270a.3, FN-MF-270b.2	H3BC Holdings pic Annual Report & Accounts 2022 —> Notes on the financial statements: —> Note 28 and Note 35; P. 392,405  H3BC Holdings pic Annual Report & Accounts 2022 —> ESG Review —> Governance —> Acting with Interprity; P.93
	Description of whistleblower policies and procedures	Discussion & Analysis	n/a	FN-CB-510a.2,FN-AC-510a.2	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Governance > Whistleblowing; P. 92
Professional Integrity	Description of approach to ensuring professional integrity, including duty of care	Discussion & Analysis	n/a	FN-IB-510b.4	H3SC Holdings plc Annual Report and Accounts 2022> ESG Review> Governance > Safeguarding the financial system, Whistleblowing: P.92 H3SC Holdings plc Annual Report and Accounts 2022> ESG Review> Governance> > Conduct: our product responsibilities; P. 94
	Global Systemically Important Bank (G-SIB) score, by category	Quantitative	Basis points (bps)	FN-CB-550a.1, FN-IB-550a.1	HSBC Holdings plc G-SIB Indicators Disclosure 2021; https://www.hsbc.com/investors/results-and-announcements/all- reporting/group?page=1&take=20
Systemic Risk Management	Description of approach to incorporation of results of mandatory and voluntary stress tests into capital adequacy planning, long-term corporate strategy, and other business activities	Discussion & Analysis	n/a	FN-CB-550a.2,FN-IB-550a.2	HSBC Holdings pic Annual Report and Accounts 2022 → Strategic report → Risl overriew → P. Si P
Employee Diversity & Inclusion	Percentage of gender and racial/ethnic group representation for (1) executive management, (2) non-executive management, (3) professionals, and (4) all other employees	Quantitative	Percentage (%)	FN-IB-330a.1,FN-AC-330a.1	HSBC Holdings plc Annual Report and Accounts 2022 → ESG Review → Social → Employees → Promoting diversity and fostering inclusion → Creating a diverse environment; P.75 ESG Datapack 2022 → Employee profile
	Percentage of total remuneration that is variable for Material Risk Takers (MRTs)	Quantitative	Percentage (%)	FN-IB-550b.1	HSBC Holdings plc Annual Report and Accounts 2022> Report of the Directors> Corporate governance report> Additional remuneration disclosures; P.298
Employee Incentives & Risk Taking	Percentage of variable remuneration of Material Risk Takers (MRTs) to which malus or clawback provisions were applied	Quantitative	Percentage (%)	FN-IB-550b.2	HSBCHoldingspicAnnualReportandAccounts2022> Report of the Directors> Corporate governance report> Additional remuneration disclosures; P.294
	Discussion of policies around supervision, control, and validation of traders' pricing of Level 3 assets and liabilities	Discussion & Analysis	n/a	FN-IB-550b.3	HSBC Holdings plc Annual Report and Accounts 2022> Notes on the financial statements> Note 12 Fair values of financial instruments carried at fair value; P. 363
Selling Practices	(1) Number of complaints filed with the Consumer Financial Protection Bureau (CFPB)**, (2) percentage with monetary or nonmonetary relief, (3) percentage disputed by consumer, (4) percentage that resulted in investigation by the CFPB	Quantitative	Number	FN-CF-270a.4	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Social> Customers> How we listen; P.90-91 ESG Datapack 2022> Complaints
Transparent Information & Fair Advice for Customers	Description of approach to informing customers about products and services	Discussion and Analysis	n/a	FN-AC-270a.3	HSBC Holdings pic Annual Report and Accounts 2022 → ESG Review → Governance → Conduct:Our product responsibilities; P.94
Financial Inclusion & Capacity Building	Number of no-cost retail checking accounts provided to previously unbanked or underbanked customers	Quantitative	Number	FN-CB-240a.3	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Social> Communities> Building customer inclusion and resilience; P.83
rmancial inclusion & Capacity Building	Number of participants in financial literacy initiatives for unbanked, underbanked, or underserved customers	Quantitative	Number	FN-CB-240a.4	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Social> Communities> Building customer inclusion and resilience; P.83
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Specific Standards: Commercial Banks

Activity metrics (	(1) Number and (2) value of loans by segment: (a) personal, (b) small business, and (c) corporate	Quantitative Number, re	EN-CB-000 B	HSBC Holdings pic Annual Report and Accounts 2022.—> Global businesses and geographical regions —> Reconciliation of reported and adjusted items – Global businesses; P. 209
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#### Sustainability Accounting Standards Board (SASB) metrics

HSBC continues to review and expand on metrics for reporting environmental, social and governance (ESG) performance and takes the views of our stakeholders into account while doing so. We have identified the SASB disclosure framework as being an important reporting tool that helps address the needs of our investors, in particular in light of the recent consolidation of the SASB Standards into IFRS Foundation. In order to make the standards relevant for HSBC, certain indicators have been adapted. The following disclosures are taken from individual SASB standards and disclosed at a Group level to reflect the business-wide approach. We currently disclose on the most relevant metrics included in the standards for the selected five industries\* and in some instances, we have made partial disclosures. We are focused on providing investors with useful, relevant and meaningful sustainability information and we will look to evolve our disclosures over time as methodologies and standards develop.

Investment Banking & Brokerage					
Activity metrics	(1) Number and (2) value of proprietary investments and loans by sector	Quantitative	Number, reporting currency FN-IB-000.A	HSBC Holdings plc Annual Report and Accounts 2022> Credit Risk> Wholesale lending; P.171	
Mortgage finance					
Lending Practices	(1) Number and (2) value of residential mortgages of the following types: (a) Hybrid or Option Adjustable-rate Mortgages (ARM), (b) Prepayment Penalty, (c) Higher Rate, (d) Total, by FICO scores above or below 660	Quantitative	Number, Reporting currency FN-MF-270a.1	HSBC Holdings plc Annual Report and Accounts 2022> Credit Risk> Personal lending. P188	
Lenting Practices	(1) Number and (2) value of (a) residential mortgage modifications, (b) foreclosures, and (c) short sales or deeds in lieu of foreclosure, by FICO scores above and below 660	Quantitative	Number, Reporting currency FN-MF-270a.2	HSBC Holdings plc Annual Report and Accounts 2022> Credit Risk> Credit quality; P169	
Activity metrics	(1) Number and (2) value of mortgages originated by category: (a) residential and (b) commercial	Quantitative	Number, reporting currency FN-MF-000.A	HSBC Holdings plc Annual Report and Accounts 2022> Credit Risk> Personal lending; P.188	
Environmental Risk to Mortgaged Properties	(1) Number and (2) value of mortgage loans in 100-year flood zones	Quantitative	Number, Reporting currency FN-MF-450a.1	HSBC Holdings plc Annual Report and Accounts 2022 —> Environment —> Insights from scenario analysis> Projected peril risk; P.228	
Asset Management & Custody					
Activity metrics	(1) Total registered and (2) total unregistered assets under management (AUM)	Quantitative	Reporting currency FN-AC-000.A	HSBC Holdings plc Annual Report and Accounts 2022> Global businesses and geographical regions> Asset Management: funds under management; P. 115	
PACIFIC HELIAS	Total assets under custody and supervision	Quantitative	Reporting currency FN-AC-000.B	HSBC Holdings plc Annual Report and Accounts 2022 —> Global businesses and geographical regions —> Assets held in custody; P.117	

<sup>\*</sup> Commercial Banks, Investment Banking and Brokerage, Mortgage Finance, Consumer Finance, Asset Management and Custody.

#### **Forward-Looking Statements**

This document contains both historical and forward-looking statements. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements may be identified by the use of terms such as 'expects', 'targets', 'believes', 'seeks', 'estimates', 'niard,', 'pitands', 'pitand', 'potential', 'reasonably possible' or 'anticipates', variation of these words, the negative thereof or similar expressions. HSBC has based the forward-looking statements on current plans, information, data, estimates, expectations and projections about future events, and therefore undure reliance should not be placed on them. These forward-looking statements are subject to risks, uncertainties and assumptions about us, as described under 'Cautionary statement regarding forward-looking statements' and 'Additional cautionary statement regarding forward-looking statements' on a 'Additional cautionary statement regarding FSG and climater-lated at metrics and forward-looking statements' contained in the HSBC Holdings pic Annual Report on Form 20-F for the year ended 31 December 2022, expected to be filed with the Securities and Exchange Commission ('SEC') on or around 22 February 2023 (the '2022 Form 20-F') and in other reports on Form 6-Ks'). HSBC undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed herein might not occur. Investors are cautioned not to place undue reliance on any forward-looking statements, which speak only as of their dates. Additional information information on factors which may affect the Group's business, is contained in the 2022 Form 20-F and Subsequent Form 6-Ks.

<sup>\*\*</sup>Adapted for non-US markets as per definitions outlined on P.90-91 of Annual Report and Account 2022.

#### **World Economic Forum - Stakeholder Capitalism metrics**

HSBC continues to review and expand on metrics for reporting environmental, social and governance (ESG) performance and takes the views of our stakeholders into account while doing so. In 2021, we committed to disclosing against the most relevant and meaningful to our business core metrics within the World Economic Forum 'Stakeholder Capitalism Metrics'. We are focused on providing investors with useful, relevant and meaningful sustainability information and we will look to evolve our disclosures over time. The following disclosures are based on the materiality review conducted internally and taking into account feedback from external stakeholders. Where the metrics were deemed not relevant or material to our business, we provided a brief explanation. For certain metrics, we focused the disclosure on our key markets and will be looking to expand the disclosure taking into account the evolving sustainability standards landscape.

S.N	Pillar	Theme	Sub-themes, Core Metrics and Disclosures	Index
	1 Principles of	Governing Purpose	Setting purpose: The company's stated purpose, as the expression of the means by which a business proposes solutions to economic, environmental and social issues. Corporate	Holdings plc Annual Report and Accounts 2022> Strategic report> ESG Overview> Engaging with our stakeholders and our material ESG topics;
	Governance		purpose should create value for all stakeholders, including shareholders.	P.15
				HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Our approach to ESG; P. 44
	2 Principles of	Quality of Governing Body	Governance body composition: Composition of the highest governance body and its committees by: competencies relating to economic, environmental and social topics; executive	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Governance> How ESG is governed; P.86
	Governance		or non-executive; independence; tenure on the governance body; number of each individual's other significant positions and commitments, and the nature of the commitments; gender; membership of under-epresented social groups; stakeholder representation.	HSBC Holdings plc Annual Report and Accounts 2022> Report of the Directors> Corporate governance report; P.240
				HSBC Holdings plc Annual Report and Accounts 2022 → Report of the Directors → Corporate governance report → Board committees and working groups; P.251
	3 Principles of	Stakeholder Engagement	Material issues impacting stakeholders: A list of the topics that are material to key stakeholders and the company, how the topics were identified and how the stakeholders were	HSBC Holdings plc Annual Report and Accounts 2022> ESG Overview> Engaging with our stakeholders and our material ESG topics; P.15
	Governance		engaged.	
	40			Holdings plc Annual Report and Accounts 2022> ESG review> Our approach to ESG> How we decide what to measure; P.45
	4 Principles of Governance	Ethical Behaviour	Anti-corruption Anti-corruption	1. HSBC Holdings plc. Annual Report and Accounts 2022> ESG review> Governance> Safeguarding the financial system; P.92
	Governance		1. Total percentage of governance body members, employees and business partners who have received training on the organization's anti-corruption policies and procedures, broken down by region.	HSBC Holdings plc Annual Report and Accounts 2022> Report of the Directors> Corporate governance report> Directors' induction and ongoing development in 2022; P.252
			a.  Total number and nature of incidents of corruption confirmed during the current year but related to previous years  b. Total number and nature of incidents of corruption confirmed during the current year, related to this year	ESG Datapack 2022> Employee profile
			Discussion of initiatives and stakeholder engagement to improve the broader operating environment and culture, in order to combat corruption.	a&b.HSBC Holdings plc. Annual Report and Accounts 2022> ESG review> Governance> Safeguarding the financial system; P.92
				2. HSBC Holdings plc Annual Report and Accounts 2022> ESG Overview> Responsible business culture> Anti corruption and anti-bribery; P.19
				HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Governance> Safeguarding the financial system; P.92
				HISBC Holdings pic Annual Report and Accounts 2022> ESG review> Governance> Saleguarding the inhancial system; P.92
		511 15 1 1		
	5 Principles of Governance	Ethical Behaviour	Protected ethics advice and reporting mechanisms: A description of internal and external mechanisms for -	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Governance> Whistleblowing; P.92
	Governance		1. Seeking advice about ethical and lawful behaviour, and organizational integrity; and	
			2. Reporting concerns about unethical or unlawful behaviour, and organizational integrity	
	6 Principles of	Risk and opportunity	Integrating risk and opportunity into business process:	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Transition to net zero; P.47
	Governance	oversight		
			risks), the company appetite in respect of these risks, how these risks and opportunities have moved over time and the response to those changes. These opportunities and risks should integrate material economic, environmental and social issues, including climate change and data stewardship.	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Our approach to climate risk; P.64
				HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Task Force on Climate-related Financial Disclosures ("TCFD"); P.68
				HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Governance> Data Privacy; P.95
				HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Governance> Cybersecurity; P.96
				HSBC Holdings plc Annual Report and Accounts 2022> Risk Review> Environmental, social and governance ("ESG") risk; P.139
				HSBC Holdings plc Annual Report and Accounts 2022> Risk review> Top and emerging risks> Data risk; P.141
				HSBC Holdings plc Annual Report and Accounts 2022> Risk Review> Climate risk; P.221
	7 Planet	Climate Change	Greenhouse Gas (GHG) emissions	HSBC Holdings plc Annual Report and Accounts 2022> Strategic report> ESG Overview> How we measure our net zero progress; P.18
			For all relevant greenhouse gases (e.g., carbon dioxide, methane, nitrous oxide, F-gases etc.), report in metric tonnes of carbon dioxide equivalent (tCO2e) GHG Protocol Scope 1 and Scope 2 emissions. Estimate and report material upstream and downstream (GHG Protocol Scope 3) emissions where appropriate.	Scope 1-3 definitions: HSBC Holdings plc Annual Report and Accounts 2022>ESG Review> Environmental> Transition to net zero; P.49
				Net Zero alligned Finance and methodologies: HSBC Holdings plc Annual Report and Accounts 2022>ESG Review> Environmental> Net zero aligned finance> Notes on data and methodology; P.50
				Scope 1, 2, 3 (upstream): HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Our approach to our own operations; P.62
				Scope 3 (downstream): HSBC Holdings plc Annual Report and Accounts 2022>ESG Review> Environmental> Net zero aligned finance> Notes on data and methodology;P.49
				GHG emissions data: ESG Datapack 2022> Environmental Key facts; Scope 1&2 Dual Reporting
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#### **World Economic Forum - Stakeholder Capitalism metrics**

HSBC continues to review and expand on metrics for reporting environmental, social and governance (ESG) performance and takes the views of our stakeholders into account while doing so. In 2021, we committed to disclosing against the most relevant and meaningful to our business core metrics within the World Economic Forum 'Stakeholder Capitalism Metrics'. We are focused on providing investors with useful, relevant and meaningful sustainability information and we will look to evolve our disclosures over time. The following disclosures are based on the materiality review conducted internally and taking into account feedback from external stakeholders. Where the metrics were deemed not relevant or material to our business, we provided a brief explanation. For certain metrics, we focused the disclosure on our key markets and will be looking to expand the disclosure taking into account the evolving sustainability standards landscape.

8	Planet	Climate Change	TCFD implementation	HSBC Holdings plc Annual Report and Accounts 2022> Strategic Report> ESG overview> Task Force on Climate-related Financial Disclosures
			Fully implement the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). If necessary, disclose a timeline of at most three years for full	('TCFD'); P.17
			implementation. Disclose whether you have set, or have committed to set, GHG emissions targets that are in line with the goals of the Paris Agreement – to limit global warming to well below 2°C above pre-industrial levels and pursue efforts to limit warming to 1.5°C – and to achieve net -zero emissions before 2050.	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Task Force on Climate-related Financial Disclosures ("TCFD"); P.68
				HSBC Holdings plc Annual Report and Accounts 2022> Risk Review> Climate risk; P.221
				HSBC Holdings plc Annual Report and Accounts 2022> Additional information> Approach to ESG reporting; P. 423
				ESG Datapack 2022> Sustainable fin. ambition; Climate risk metrics_WCR; Climate risk metrics_RCR; Environmental key facts; Scope 1&2 Dual Reporting
g	Planet	Nature Loss	Land use and ecological sensitivity	ESG Datapack 2022> Biodiversity & Water
			Report the number and area (in hectares) of sites owned, leased or managed in or adjacent to protected areas and/or key biodiversity areas (KBA).	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Biodiversity and natural capital strategy; P.61
10	Planet	Freshwater availability	Water consumption and withdrawal in water-stressed areas	ESG Datapack 2022> Biodiversity & Water, Environmental Key facts
			Report for operations where material: megalitres of water withdrawn, megalitres of water consumed and the percentage of each in regions with high or extremely high baseline water stress, according to WRI Aqueduct water risk atlas tool. Estimate and report the same information for the full value chain (upstream and downstream) where appropriate.	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Environmental> Biodiversity and natural capital strategy; P.61
			water stress, according to with Aqueduct water its alias took. Estimate and report the same minimation for the run value than jupicient and downstreamly where appropriate.	Our disclosure covers our own operations currently. Full value chain data is not available at this stage.
11	People	Dignity and Equality	Diversity and inclusion (%)	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Employees> Promoting diversity and fostering inclusion> Creating a diverse environment; P.75
			Percentage of employees per employee category, by age group, gender and other indicators of diversity (e.g. ethnicity)	ESG Datapack 2022> Employee profile
12	People	Dignity and Equality	Pay equality (%)	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Employees> Promoting diversity and fostering inclusion> Creating a diverse
			Ratio of the basic salary and remuneration for each employee category by significant locations of operation for priority areas of equality: women to men, minor to major ethnic	environment; P.75
			groups, and other relevant equality areas.	ESG Datapack 2022> Employee profile
				Website: www.hsbc.com/diversitycommitments
13	People .	Dignity and Equality	Wage level (%)	ESG datapack 2022 -→ Employee profile
			Ratios of standard entry level wage by gender compared to local minimum wage.	HSBC Holdings plc Annual Report and Accounts 2022> Being a great place to work> Our approach to fair pay and performance: P.79
14	People	Dignity and Equality	Wage level (%)	HSBC Holdings pic Annual Report and Accounts 2022> Report of the Directors> Corporate governance report> Directors' remuneration report> Pay ratio; P.295
			2. Ratio of the annual total compensation of the CEO to the median of the annual total compensation of all its employees, except the CEO.	
				We currently disclose the ratio between the total pay of the CEO and the lower quartile, median and upper quartile pay of our UK employees in accordance with the methodology prescribed under the UK regulations. We believe this metric is the most material for our stakeholders.
15	People	Dignity and Equality	Risk for incidents of child, forced or compulsory labour	HSBC Holdings plc Annual Report and Accounts 2022> ESG review> Governance> Our respect for human rights; P.87
			An explanation of the operations and suppliers considered to have significant risk for incidents of child labour, forced or compulsory labour. Such risks could emerge in relation to:	Annual Statement under the UK Modern Slavery Act: www.hsbc.com/modernslaveryact
			a) type of operation (such as manufacturing plant) and type of supplier; and     b) countries or geographic areas with operations and suppliers considered at risk.	
16	People	Health and Well-being	Health and safety (%)	HSBC Holdings pic Annual Report and Accounts 2022> Report of the Directors> Corporate governance report> Employees> Health and safety-
-	леоріс	Treater and Well being		P.308
			1. The number and rate of fatalities as a result of work-related injury; high-consequence work-related injuries (excluding fatalities); recordable work-related injuries; main types of work-related injury; and the number of hours worked.	Our disclosure focuses on the most material items to our business. We do not currently report on the numbers of hours worked.
17	People People	Health and Well-being	Health and safety (%)	HSBC Holdings plc Annual Report and Accounts 2022>ESG Review> Social> Employees> Well-being; P.80
			2. An explanation of how the organization facilitates workers' access to non-occupational medical and healthcare services, and the scope of access provided for employees and workers.	Holdings plc Annual Report and Accounts 2022> Report of the directors> Corporate governance report> Health and safety; P.308
18	People	Skills for the future	Training provided (#,\$)	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Social> Employees> Learning and skill development; P.81
			1. Average hours of training per person that the organization's employees have undertaken during the reporting period, by gender and employee category (total number of hours of trainings provided to employees divided by the number of employees)	ESG Datapack 2022> Employee profile
			2. Average training and development expenditure per full time employee (total cost of training provided to employees divided by the number of employees).	
19	Prosperity	Employment and wealth	Absolute number and rate of employment	ESG Datapack 2022> Employee profile
		generation	1. Total number and rate of new employee hires during the reporting period, by age group, gender, other indicators of diversity and region.	
			2.Total number and rate of employee turnover during the reporting period, by age group, gender, other indicators of diversity and region.	
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#### **World Economic Forum - Stakeholder Capitalism metrics**

HSBC continues to review and expand on metrics for reporting environmental, social and governance (ESG) performance and takes the views of our stakeholders into account while doing so. In 2021, we committed to disclosing against the most relevant and meaningful to our business core metrics within the World Economic Forum 'Stakeholder Capitalism Metrics'. We are focused on providing investors with useful, relevant and meaningful sustainability information and we will look to evolve our disclosures over time. The following disclosures are based on the materiality review conducted internally and taking into account feedback from external stakeholders. Where the metrics were deemed not relevant or material to our business, we provided a brief explanation. For certain metrics, we focused the disclosure on our key markets and will be looking to expand the disclosure taking into account the evolving sustainability standards landscape.

20	Prosperity	Employment and wealth generation	Economic contribution	Please refer to following pages of Annual report and accounts 2022:
		generation	1. Direct economic value generated and distributed (EVG&D) — on an accruals basis, covering the basic components for the organization's global operations, ideally split out by: revenues, operating costs, employee wages and benefits, payments to providers of capital, payments to government, community investment.	a. Revenue - HSBC Holdings plc Annual Report and Accounts 2022> Strategic report> Financial overview> Reported results; P.28 b. Operating Costs - HSBC Holdings plc Annual Report and Accounts 2022> Strategic report> Financial overview> Reported results; P.28 c. Employee wages and benefits: P.351 d. Payments to providers of capital - HSBC Holdings plc Annual Report and Accounts 2022> Notes on the financial statements> Note 5. Employee compensation and benefits; P.351 d. Payments to providers of capital - HSBC Holdings plc Annual Report and Accounts 2022> Notes on the financial statements> Note 8. Dividends; P.359 e. Payments to government - HSBC Holdings plc Annual Report and Accounts 2022> Financial Summary> Consolidated income statement; P.100 f. Community Investment - HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Social> Communities> Engaging with our communities P.84
2:	L Prosperity	Employment and wealth generation	Economic contribution  2. Financial assistance received from the government: total monetary value of financial assistance received by the organization from any government during the reporting period.	To the best of our knowledge and belief, neither the HSBC Group nor any of its principal subsidiaries has received material financial assistance from any government during the reporting period.
22	2 Prosperity	Employment and wealth generation	Financial investment contribution	Total capital expenditure:
			Total capital expenditures (CapEx) minus depreciation, supported by narrative to describe the company's investment strategy.	In 2022, we have \$1.09 bn in assets capital investments net of depreciation, primarily related to technology and real estate functions supporting our businesses. This is mainly driven by software assets.
				Software \$918 m – HSBC continues to invest in technology to improve the digital experience for our customers and colleagues, driving improved capabilities, resilience and supporting continued efficiency across the Group cost base. We also continue to simplify our architecture, using more efficient technology to reducing cost and supporting our carbon net zero commitments
				HSBC Corporate Services capital investments in 2022 were \$708.7 m cash / \$58.2 m P&L, driven by capital spend on our real estate portfolio including offices, retail branches and data centres. Our investments support the Banks strategic initiatives including investing in our buildings to be more sustainable and supporting our carbon net zero commitments. We also continued to invest in the future of workplace, and further enhance the client and colleague experience while providing a productive, healthy and safe environment. Finally, we also invest in optimising our footprint and continuously aim to reduce waste.
23	Prosperity	Employment and wealth generation	Financial investment contribution  Share buybacks plus dividend payments, supported by narrative to describe the company's strategy for returns of capital to shareholders.	HSBC Holdings pic Annual Report and Accounts 2022> Report of the Directors> Corporate governance report> Share capital and other related disclosures; P.301
			phare buypacks plus dividend payments, supported by narrative to describe the company's strategy for returns of capital to snareholders.	Holdings plc Annual Report and Accounts 2022> Notes on the financial statements> Note 8.Dividends; P.359
24	Prosperity	Innovation of better products and services	Total R&D expenses (\$)	We do not consider this metric to be material to our business.
21	Prosperity	Community and social	Total costs related to research and development.  Total tax paid	HSBC Holdings plc Annual Report and Accounts 2022> ESG Review> Governance> A responsible approach to tax; P.93
	лгтоэренцу	vitality	The total global tax borne by the company, including corporate income taxes, property taxes, non-creditable VAT and other sales taxes, employer-paid payroll taxes, and other	ESG Datapack 2022> Tax by country
			The coal global ax borne by the company, including corporate income taxes, property taxes, non-creditable VAT and other sales taxes, employer-paid payroll taxes, and other taxes that constitute costs to the company, by category of taxes.	Loo Datapach 2022 rian by Country

#### Forward Looking statement

This document contains both historical and forward-looking statements. All statements of historical fact are, or may be deemed to be, forward-looking statements may be identified by the use of terms such as 'expects', 'fargets', 'believes', 'seeks', 'estimates', 'may, 'intends', 'plar 'will', 'should', 'potential', 'reasonably possible' or 'anticipates', variation of these words, the negative thereof or similar expressions. HSBC has based the forward-looking statements on current plans, information, data, estimates, expectations and projections about future events, and therefore undue reliance should not be placed on them. These forward-looking statements are subject to risks, uncertainties and assumptions about us, as described under 'Cautionary statement regarding forward-looking statements' and 'Additional cautionary statement regarding ESG and climate-related data, metrics and forward-looking statements' contained in the HSBC Holdings plc Annual Report on Form 20-F or the year ended 31 December 2022, expected to be filed with the SEC subsequent to the 2022 Form 20-F ('Subsequent Form 6-Ks'). HSBC undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, including information including information including information in factors which may affect the Group's business, is contained in the 2022 Form 20-F and Subsequent Form 6-Ks.

#### **Forward-Looking Statements**

This document contains both historical and forward-looking statements. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements may be identified by the use of terms such as 'expects', 'targets', 'believes', 'seeks', 'estimates', 'may', 'intends', 'plan', 'will', 'should', 'potential', 'reasonably possible' or 'anticipates', variation of these words, the negative thereof or similar expressions. HSBC has based the forward-looking statements on current plans, information, data, estimates, expectations and projections about future events, and therefore undue reliance should not be placed on them. These forward-looking statements are subject to risks, uncertainties and assumptions about us, as described under 'Cautionary statement regarding forward-looking statements' and 'Additional cautionary statement regarding ESG and climate-related data, metrics and forward-looking statements' contained in the HSBC Holdings plc Annual Report on Form 20-F for the year ended 31 December 2022, expected to be filed with the Securities and Exchange Commission ('SEC') on or around 22 February 2023 (the '2022 Form 20-F') and in other reports on Form 6-K furnished to or filed with the SEC subsequent to the 2022 Form 20-F ('Subsequent Form 6-Ks'). HSBC undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In light of these risks, uncertainties and assumptions, the forward-looking events discussed herein might not occur. Investors are cautioned not to place undue reliance on any forward-looking statements, which speak only as of their dates. Additional information, including information on factors which may affect the Group's business, is contained in the 2022 Form 20-F and Subsequent Form 6-Ks.

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